

# FINANCIAL TIMES

Europe's Business Newspaper

TUESDAY DECEMBER 22 1992

D8523A

## Japanese draft budget aims to stimulate growth

Japan's finance ministry published a 1993-94 draft budget which aims to balance an expected fall in tax revenues with a desire to stimulate the economy. The draft, which increases total outlays by just 0.2 per cent, but public works spending by 4.5 per cent, will be debated by the government. Page 12; Editorial Comment, Page 19

**BBG deal faces further disruption:** Differences over plans for Credit Lyonnais to take control of Germany's BIG bank have been resolved, it was claimed, though further potential obstacles emerged to the deal. Page 13

**Caixa:** International hotels group controlled by the Aga Khan, is selling 51 per cent of its Italian hotel arm for £301m (£314m) in a last-minute effort to meet a year-end deadline imposed by bankers to reduce borrowings. Page 13

**Panic alleges fraud in Serbian elections:**

Milan Panic, the Yugoslav prime minister, alleged widespread fraud in Sunday's Serbian presidential elections and called for a fresh ballot as early returns indicated victory for Serbian president Slobodan Milosevic. With about 10 per cent of the vote counted, unofficial results showed the Serbian president had received 58 per cent against 33 per cent for Mr Panic. Page 12

**UK coal plans judged unlawful:** The UK government's decision to close 31 coal pits was judged unlawful by the High Court, prompting jubilation from miners and a call for the resignation of trade and industry secretary Michael Heseltine. Page 12

**Dutch DC-10 crash kills 50:** At least 50 people were killed when a Martinair DC-10 carrying 327 Dutch holidaymakers and 13 crew to Portugal crashed while trying to land in heavy rain and wind at Faro airport. Page 5

**US-Dutch tax treaty:** Many multinational companies will have to restructure operations in order to avoid substantial tax rises under a draft tax treaty between the US and the Netherlands negotiated over 11 years. Page 13

**Lucas:** UK car and aerospace components maker, is to sell its fluid power systems division to Sophie Serendipity of Denmark for a figure thought to be about £25m. Page 17; Lex, Page 12

**UK firms on HDTV:** Britain has again blocked EC firms to develop high-definition television, rejecting a compromise five-year "action plan". Page 5

**New trade zones:** Poland, Hungary, Slovakia and the Czech Republic formed a trading zone designed to end tariff barriers by the end of the century and ensure compatibility with the European Community and members of the European Free Trade Area. Page 4

**Somali gunmen wounded:** French troops wounded at least three gunmen when they came under attack near Baldoa in southern Somalia. Page 4

**Indian PM survives:** Indian prime minister P.V. Narasimha Rao survived a no-confidence vote over his handling of the Ayodhya mosque crisis, but failed to reimpose authority on his Congress (I) party. Page 4

**IBM:** US computer company, has recalled two experienced former vice-chairmen - Paul Rizzo and Kaspar Cassian - to act as consultants to help it through its most challenging crisis. Page 15

**Rhône-Poulenc:** French chemicals group, is to build and operate two plants with local partners in China where it plans to supply the fast-growing textiles industry. Page 4

**Honecker appeal rejected:** A court ordered that Erich Honecker, 80-year-old former East German leader, should be kept in jail and stand trial for manslaughter, in spite of medical reports showing he may die within six months.

**Mutiny in Zaire:** Troops mutinied in the central Zairian town of Kisangani, arresting the regional governor and going on a looting spree. Expatriates being evacuated.

**Socemas:** France's state-controlled aircraft engine maker, warned of substantial losses in 1992 and said it saw no prospect of a return to profit next year. Page 14

**FT STOCK MARKET INDICES**

	STERLING
FT-SE 100	2,867.7
Yield	4.3%
FT-SE Eurotrack 100	1,958.21
FT-A All-Shares	1,343.89
Nikkei	17,845.44
New York Ima	3,305.43
Dow Jones Ind Ave	3,305.43
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## World trade talks in 'race against time'

By David Dodwell in Geneva

COMMITMENTS by the US and EC to conclude an Uruguay Round trade deal by mid-January will require endorsement from US President-elect Bill Clinton, trade negotiators said in Geneva yesterday.

They said President George Bush and British prime minister Mr John Major, while making an honest attempt to achieve a conclusion, had failed to take note of the time needed to win agreement from the other 106 countries negotiating the round.

One senior US official insisted that while negotiators remained ready to settle the Uruguay Round, which has made faltering progress for the past six years, the obstacles remained at a political level back in national capitals. "I don't see any change in circumstances since last week and Christmas that are likely to make a mid-January conclusion possible."

Another official argued that Gatt negotiators "could not see the outgoing Bush administration being able to make the sort of concessions that would make an agreement possible."

Mr Clinton has still to name his senior trade negotiator, though it is assumed he will this week.

A senior EC official who argued that with the right political impetus from Washington and Brussels the EC and the US could settle out-

standing differences, insisted that neither President Bush nor Mr Major had taken proper account at the weekend of the views of other countries negotiating the Uruguay Round. "We are not living in a world where the US and the EC can assume a deal can be rubber-stamped by others. At the very least, they will have to do some work on the issue back in their own capitals."

President Bush and Mr Major have made an honest attempt to achieve a conclusion, but have underestimated the resistance of the multilateral system."

The comments follow a rather gloomy "stock-taking" meeting at the end of last week, at which Mr Arthur Dunkel, director general of the General Agreement on Tariffs and Trade, brought talks to an inconclusive halt ahead of Christmas, commenting that "now, more than ever, we are engaged in a race against time." He called for a further "stock-taking" meeting on January 15, which would keep pressure on negotiators, and test the authority of this weekend's commitments from Washington.

Many countries represented at the meeting voiced frustration at slow progress in recent weeks. Others criticised the US for demanding that a number of issues - including anti-dumping rules and proposals for protection of intellectual property - be reopened.

### Battle in Algerian town

ALGERIAN troops have fought a nine-hour battle with gunmen in a Muslim fundamentalist stronghold near Algiers, the official news agency APS said yesterday. Reuters reports from Algiers.

No casualty figures were immediately available but APS reported "deaths and wounded" in the operation in the town of Blida on Sunday night and said "an important

armed group had reportedly been neutralised."

The authorities have recently stepped up their battle to crush Islamic fundamentalists, blamed for killing about 200 members of the security forces since last February.

Last week, troops killed 13 fundamentalists in a sweep of mountains near Algiers and in two eastern suburbs.



Collor: senate trial today

## Old Brazil also faces impeachment

Christina Lamb reports on the political old guard being shaken out with Collor

AS THE impeachment process of Brazil's suspended President Fernando Collor reaches its climax today with a trial in the senate, many politicians present will be reflecting on their own futures.

The scandal, in which Mr Collor is implicated in a multi-million-dollar corruption network, has led to a more radical political shake-up than the end of military rule in 1985, and few of the old guard have been spared in the fallout.

Not only is there uncertainty over what will emerge from a referendum on the political system next April, but almost all leading contenders for the 1994 elections and traditional power brokers are on the wane, discredited by association with Mr Collor or personal entanglements with corruption.

Mr Collor's fate will be determined today by the country's 81 senators in a marathon 16-hour session presided over by the head of the supreme court. A two-thirds vote - 64 senators - is needed to impeach him. Mr Collor spent yesterday closeted with lawyers deciding whether to appear personally to defend himself.

The suspense gripping the capital on the eve of the judgment was heightened by claims of senators that they had received anonymous death threats warning them against voting for impeachment. Added to that was the news that Mr Paulo Cesar Farias, Mr Collor's alleged front-man, had fled the country with his family in his private jet to Seville. Mr Mauricio Correa, the justice minister, has

ordered a police investigation.

While the Collor scandal has not stopped corruption, it has made it harder for corrupt politicians to be elected and has devalued the old Brazilian adage *rouba mas faz* - he steals but he gets things done. Congress now has access to bank records and impunity is no longer guaranteed.

Mr Bolivar Lamounier, a political scientist from the São Paulo Institute of Socio-Economic Studies, says: "This is a historic moment in Brazilian politics. We have a chance that comes perhaps once a century to completely

For the past two months, Mr Collor has been embroiled in a damaging controversy surrounding his authorisation of a \$380m purchase of Israeli equipment at inflated prices and the privatisation of Vasp, the São Paulo state airline.

His protégé, Mr Luis Antonio Fleury, the current governor of São Paulo, is also in disgrace for the mishandling of a recent prison riot in which 111 inmates were massacred by state police.

All those linked to the Collor camp have paid dearly for their loyalty. Mr

One of the younger generation to move to the forefront with the fall of the old guard is 43-year-old Tasso Jereissati, leader of the Social Democrats. Widely respected for his work as governor of the poverty-stricken state of Ceara, Mr Jereissati says: "I hope as a result of the Collor experience we will now have a more rational succession of power based not on charismatic leaders or messianic speeches but on programmes and administrative capability."

Municipal elections last month showed that the main beneficiary has been the left, the Workers' Party taking four state capitals. Mr Luiz Inácio da Silva, its leader and near-winner in the last presidential elections, is the only leading political figure untainted by corruption and events of this year, and many businessmen are now ordering assessments of the likely actions of a left-wing government.

On the other side of the spectrum, the elections also saw the spectacular re-emergence of Mr Paulo Maluf, the authoritarian former governor of São Paulo and leader of the right-wing Democratic Social Party. Easly elected mayor of São Paulo, he has become the main focus of conservative forces.

Much now rests on the referendum in April. The Collor scandal is thought to have discredited presidentialism, particularly as only one civilian president has completed his mandate in the last 57 years, and shifted the focus of political aspiration to more parliamentary politics.

The scandal has led to a more radical shake-up than the end of military rule in 1985

reform the system and to allow a new generation of politicians to emerge, less wedded to the old ways."

A citizens' action group has been formed to call for the impeachment of all senators and congressmen on the basis that all Brazil's politicians are corrupt.

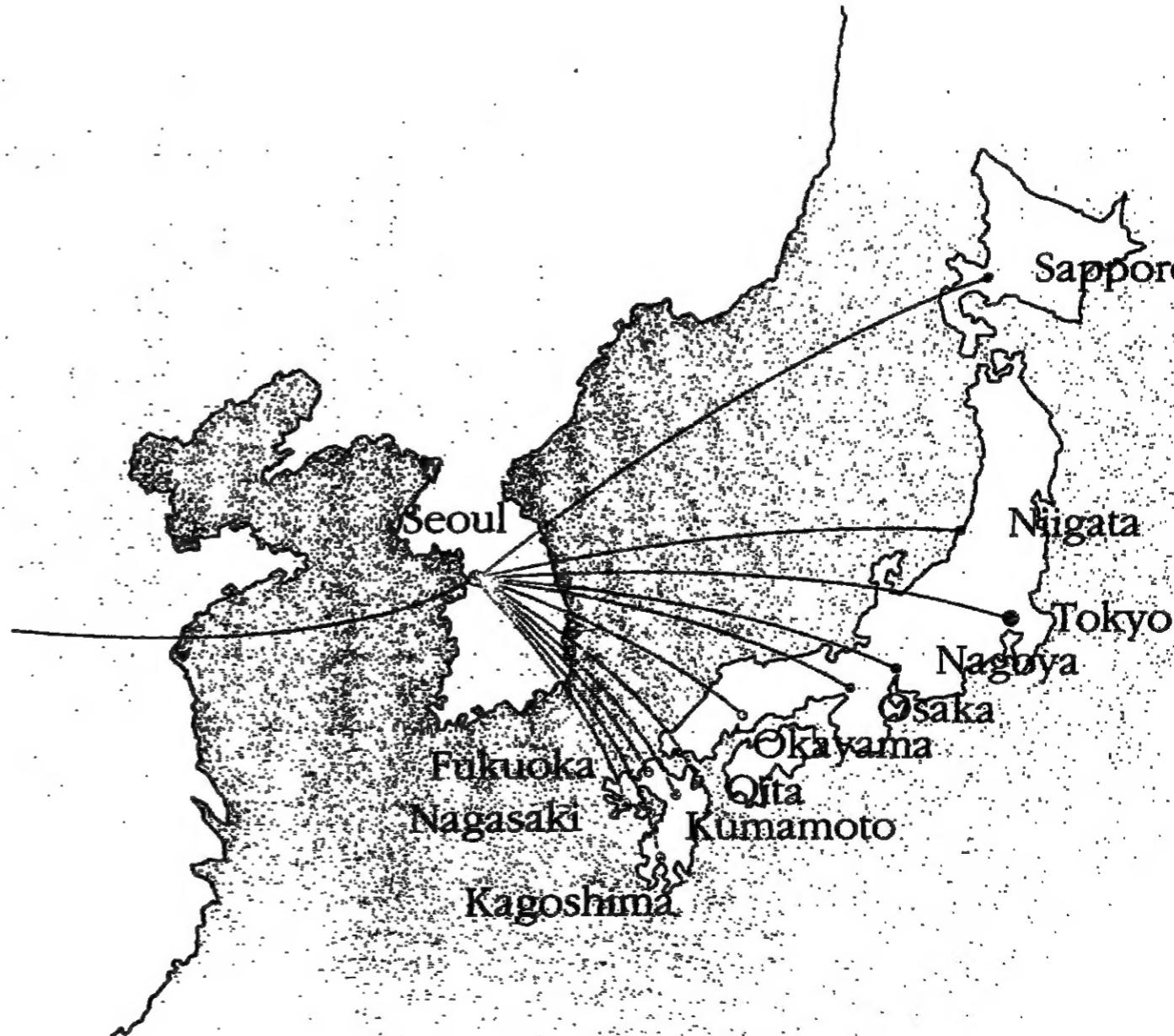
Leading presidential hopeful Mr Orestes Querida, 54-year-old leader of the centrist Democratic Movement, Brazil's largest party, was the obvious next target. A man of humble beginnings, he now has a bulging campaign chest and a personal fortune estimated by investigative magazine Veja at \$52m. His increases in wealth coincided with spells in office, particularly as governor of São Paulo, Brazil's richest state, from 1986 to 1990.

Antonio Carlos Magalhães, 65-year-old governor of Bahia and long-time "godfather" of the Brazilian political scene, has lost his influence since failing to support impeachment.

Mr Leonel Brizola, 70-year-old firebrand populist and governor of Rio, has seen his grip over Rio slip so much that his candidate in the recent elections for mayor failed even to make it to the run-off. He faces open mutiny from his own state police, who last week arrested his daughter for alleged cocaine possession.

Tragedy has also played a part. Within days of the impeachment vote, Mr Ulysses Guimaraes, the grand old man of Brazilian politics, died in a helicopter accident after 44 years as a congressman.

If you want to reach the main cities in Japan, the quickest way is often through Seoul.



Korean Air offers 12 non-stop flights between Europe and Korea every week. More than any other airline. Avoiding the Tokyo-Narita crush, it's really a faster and certainly more pleasant way to fly via Seoul to any of

Japan's eleven major cities. Time saved means more serenity. To travel aboard the Boeing 747-400, the world's most modern long haul jet, on one of the largest Asian airlines, is very relaxing and contributes to your serenity.

## EURO DISNEY NOTICE OF GENERAL MEETING

The shareholders of Euro Disney S.C.A. are informed that the annual general meeting will take the form of a combined general meeting (holding an ordinary general meeting as well as an extraordinary meeting), and will be held on February 11th, 1993 at 11.00 am at the Hotel New York (Euro Disney Resort), Chêny (Seine-et-Marne), France.

The agenda for the meeting, a list of resolutions and the annual report of the Company are available from S.G. Warburg Securities, 2 Finsbury Avenue, London EC2M 2PA until February 11th, 1993.

Any shareholder, regardless of the number of shares he/she holds, has the right to attend this meeting, to be represented by another shareholder and member of this meeting or by his/her spouse, or to vote by mail.

In order to attend or to be represented at this meeting or to vote by mail:

- holders of registered shares will have to be registered at the latest five days prior to the date of the meeting;

- holders of bearer shares must ensure that the manager of their share account confirms, prior to the same date, their shareholding on the date of the general meeting with Banque Indosuez, 96 boulevard Haussmann, 75003 Paris, France.

Banque Indosuez will make available to interested shareholders proxy or postal voting forms and admission cards.

Shareholders wishing to vote by mail must, pursuant to legal provision, request by registered mail with acknowledgement of receipt requested, a postal voting form from Banque Indosuez or the registered office of the Company.

In accordance with the law, shareholders are reminded that:

- any request for a form, to be taken into account, will have to be received at the registered office of the Company or at the above office of Banque Indosuez six days prior to the day of the meeting, i.e. by Friday 5th February, 1993 at the latest;

- the form, duly completed, will have to be received at the registered office of the Company or at the office of Banque Indosuez, 96 boulevard Haussmann, 75003 Paris, France, three days prior to the meeting, i.e. by Monday 8th February, 1993 at the latest;

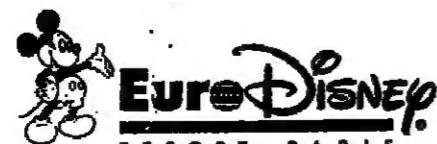
- holders of bearer shares will have to attach to the form a certificate issued by the manager of their share account confirming their shareholding;

- shareholders voting by mail will not be entitled to attend the meeting in person or be represented at the meeting by proxy.

The General...

### EURO DISNEY S.C.A.

A "Société en Commandite par Actions" with a share capital of FF 170,000,000. Registered office: "Euro Disney Administrateurs", Route Nationale 34, Chêny 77144 Marne-la-Vallée Cedex 4 (France). Registry of Commerce and Companies: Marne 8 324 371 887



**KOREAN AIR**

## NEWS: INTERNATIONAL

# Rao survives crucial vote on Ayodhya

By Stefan Wagstyl and Shiraz Sidhu in New Delhi

MR P.V. Narasimha Rao, India's prime minister, yesterday survived a parliamentary no-confidence vote called over his handling of the Ayodhya mosque crisis.

The militant Hindu Bharatiya Janata Party, the main opposition party which organised the rally at which the mosque was destroyed, failed to persuade other political groupings to support its call for the prime minister's resignation. MPs of the ruling Congress (I) party and its left-wing allies rallied around Mr Rao.

The no-confidence motion against the government, put to the vote after a noisy four-day debate, was defeated 334-106, with 47 members of the National Front abstaining.

Congress MPs were generally unimpressed by the prime minister's performance in the debate, in which he denied the government had failed to do enough to protect the mosque from destruction by Hindu militants.

Mr Inderjit Gupta, a Congress party member, publicly criticised Mr Rao during the debate over the arrest of Mr L.K. Advani, the BJP leader and leader of the opposition, who is being held in police custody on charges of fomenting inter-racial hatred.

Some Congress members voiced their doubts privately, saying the prime minister had said nothing about the proposed rebuilding of the mosque and the future of the makeshift Hindu temple erected by mili-

tants on the disputed site.

MPs felt Mr Rao had done enough to quell any immediate attempts to unseat his government but had failed to reinforce his authority on the party. Such lukewarm support for the prime minister could hamper his efforts to implement firm policies to cope with the aftermath of the Ayodhya crisis and with other challenges, including the future of the country's economic liberalisation programme.

Mr Rao described the demolition of the Ayodhya mosque as a tragedy, an act of betrayal and vandalism. The destruction had been pre-planned, he claimed. Mr Rao announced increased compensation for the families of the 1,200 people killed in the nationwide riots after the mosque's destruction. He urged restraint on the use of religion in parties' electoral platforms, a clear reference to the BJP's espousal of Hinduism, though he did not name the party.

Failure of the no-confidence motion had been expected. Shares rose sharply yesterday after two weeks' sharp decline. The Bombay Stock Exchange's 30-share index soared 65.21 points to 2,342.10.

Mr C. Rangarajan yesterday took over as governor of the Reserve Bank of India from Mr S. Venkitaraman, whose two-year term was clouded by the Bombay securities market scandal. The bank was widely criticised over its supervision of the market. Mr Rangarajan was deputy governor of the bank for 10 years.

## Bank lending curbs hit money supply

By Robert Thomson

JAPAN'S money supply in November contracted 0.5 per cent from the same month last year, reflecting the impact of curbs on new lending by the country's banks, which are burdened by non-performing loans.

The contraction of M2 plus certificates of deposit followed a fall of 0.6 per cent in October and marked the third straight month of year-on-year decline, prompting Japanese business organisations to call for an easing of lending restrictions.

However, the Bank of Japan argues that the contraction is due more to weak demand for new lending than to the banks'

inability to lend. The bank said money supply growth was likely to return soon, as the October contraction appeared to have been the turning point.

The bank prefers to judge trends from the broadest measure of liquidity, which includes postal savings funds, and which grew by 2.6 per cent in November, compared to a year earlier, down from 2.7 per cent growth in October.

Money supply growth has slowed sharply over the past two years.

In October 1990, broad money expanded 11.8 per cent on a year earlier, but the growth fell in virtually every month until September, when it contracted 0.4 per cent.

## Rhône-Poulenc in plant agreement with Chinese

By William Dawkins in Paris

RHÔNE-POULENC, France's leading chemicals group, has reached a co-operation agreement with the Chinese government to build and operate two plants with local partners, and to license technology there.

This is Rhône-Poulenc's first industrial investment in China, where it plans to supply the fast-growing textiles industry with artificial fibres.

The largest plant, requiring an investment of up to FF1bn (£120m) in north-east China, is expected to start producing nylon salt (granulates which turn into nylon when heated) in about three years in partnership with Sinopac, a Chinese state-owned group.

A smaller plant, to produce

high-performance plastics, is scheduled to open in two years near Shanghai, according to Mr Michel Maupu, Rhône-Poulenc's vice-president in charge of fibres and polymers.

The licensing deal covers technology for producing nylon salt, to a Chinese-owned company being set up in the central province of Henan for that purpose.

The French group has been selling nylon salt to China for 18 years and now exports FF700m-worth annually. It expects Chinese production of synthetic fibres to grow from 1.65m tonnes in 1990 to 2.8m tonnes a year by the end of the decade, as more textile and low-labour-cost countries.

The deportees had set up a makeshift camp in no-man's land in south-eastern Lebanon. Reporters at the scene said the South Lebanon Army fired around the deportees and over their heads as they attempted to return to Israel and came within several hundred yards of the SLA positions at Zemraya on the edge of Israel's Lebanese "security zone". Two Palestinians were wounded and taken to hospital in the Lebanese government-controlled village of Rassaya.

Israeli prime minister Yitzhak Rabin claims the 415 men are now Lebanon's responsibility, but Mr Hariri firmly rejected liability for their well-being.

However, the government

yesterday issued a communiqué saying the Lebanese army had instructed the 415 deportees to "go back where they came from". It noted that humanitarian organisations had been ordered "to stop all the deportees to the area where the deportees are located".

The deportees had set up a

fered terribly from the cut-off in Soviet aid, which has reduced the island state's imports from \$8bn in 1989 to \$2.2bn in 1992.

This has caused food and fuel shortages, but Mr Preag says the most damaging effect may be the strangling of machinery imports, which is causing a cumulative crumpling of the Cuban industrial base.

Market reforms and a lifting of the US embargo could lead to a sharp revival in export earnings, with little of one year's pesticides to

upgrade its fruit from the lowest concentrate quality to juice or even fresh fruit quality.

Tourism receipts and remittances from Cuban exiles, in particular, could start to flow very quickly, Mr Preag says, but Cuba's position in the Caribbean basin holds great promise for earnings from other agricultural exports as well as from assembly-type manufacturing.

Citrus exports, for example, could take off because Cuba has good trees, and needs just one year's pesticides to

both carrots and sticks.

Critics of the US's Cuban policy complain that severe damage could be done to Cuba's economic and social structures while Washington waits for the Castro government to collapse.

Neither the Clinton administration nor the new Congress, however, is likely to favour loosening the embargo.

State television in Havana claimed a high turnout in local government elections held on Sunday, news agencies report.

By mid-afternoon, nearly 94

per cent of the island's 7.5m

registered voters were said to have voted.

In the week leading up to the poll, the authorities launched a crackdown against dissidents who said the elections left no room for opponents of one-party Communist rule.

Voters in 13,861 constituencies in the election chose one municipal assembly representative. The elections were the first stage of a new electoral process which culminates in direct parliamentary elections on February 24 within Cuba's one-party system.

## Europe has new trade zone

By Christopher Bobinski in Warsaw

POLAND, Hungary, Slovakia and the Czech Republic yesterday established a regional trading zone designed gradually to eliminate tariff barriers by the end of the century and ensure compatibility with the European Community and countries of the European Free Trade Area.

Tariffs on agricultural and industrial goods are to be reduced between 1995 and 1997, while barriers to trade in other more sensitive categories such as cars, textiles and steel are to be scrapped by 2001.

The signing in Krakow yesterday was greeted with relief, given the tension between Hungary and Slovakia over the Danube dam and the "divorce" of Slovakia and Czech at the beginning of 1993.

At one point, the Hungarians had wanted a bilateral free trade pact with the Poles. The Czechs stressed their free trade credentials and their differences with the Slovaks by pressing for a shortening to four years of the period in which tariffs are to be reduced.

The Slovaks wanted to lengthen the time frame to eight years. In the end, the agreement which scraps tariffs on raw materials and goods where exports do not compete directly with locally-produced items, on March 31 1993, is accompanied by a declaration committing the signatories to start new talks on eliminating tariff barriers within five years.

## US warns China on HK deals

US commerce secretary Barbara Franklin told China yesterday not to invalidate contracts in Hong Kong as part of Beijing's war-of-words on wider democracy in the British colony's final five years, her

chief.

What has helped the government, however, is the support of the deportees themselves. The Lebanese army officer commanding some 80 troops just north of the deportee's encampment, Maj Omar Halabi, was applauded by the Palestinians when he told them to return to the Israeli-occupied zone of southern Lebanon yesterday.

The Lebanese foreign minister, Mr Fares Sbeiz, criticised UN Security Council resolution 759 for failing to include sanctions against Israel.

"The international community must realise that its credibility is at stake if it remains silent in this affair, which resembles Nazi practices during the second world war," Mr Sbeiz said.

Recent statements by the Chinese have placed in doubt the continuity of certain Hong Kong contracts signed prior to 1997.

Washington would protect US companies if Beijing's promised voiding of contracts stood to harm US interests after Hong Kong's transition to Chinese sovereignty in 1997.

Ms Franklin said.

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Washington would protect US companies if Beijing's promised voiding of contracts stood to harm US interests after Hong Kong's transition to Chinese sovereignty in 1997.

China sparked a 17 per cent plunge in the Hong Kong stock market with threats to disavow the Sino-British Joint Declaration on Hong Kong's handing over to China in 1997.

China contracts not to its liking after 1997.

Position in Caribbean holds great promise for export earnings, says Washington think tank

## End of US embargo 'would revive Cuba'

By George Graham in Washington

CUBA'S exports could recover quickly and strongly as soon as a market economy was introduced and the US trade embargo lifted, according to a study under way by the Centre for Strategic and International Studies, a leading Washington think tank.

Mr Ernest Preag, former chief economist of the US Agency for International Development and author of the CSIS study, says Cuba has suf-

fered terribly from the cut-off in Soviet aid, which has reduced the island state's imports from \$8bn in 1989 to \$2.2bn in 1992.

This has caused food and fuel shortages, but Mr Preag says the most damaging effect may be the strangling of machinery imports, which is causing a cumulative crumpling of the Cuban industrial base.

Market reforms and a lifting of the US embargo could lead to a sharp revival in export earnings, with little of one year's pesticides to

upgrade its fruit from the lowest concentrate quality to juice or even fresh fruit quality.

Tourism receipts and remittances from Cuban exiles, in particular, could start to flow very quickly, Mr Preag says.

Cuba's position in the Caribbean basin holds great promise for earnings from other agricultural exports as well as from assembly-type manufacturing.

Citrus exports, for example, could take off because Cuba has good trees, and needs just one year's pesticides to

both carrots and sticks.

Critics of the US's Cuban policy complain that severe damage could be done to Cuba's economic and social structures while Washington waits for the Castro government to collapse.

Neither the Clinton administration nor the new Congress, however, is likely to favour loosening the embargo.

State television in Havana claimed a high turnout in local government elections held on Sunday, news agencies report.

By mid-afternoon, nearly 94

per cent of the island's 7.5m

registered voters were said to have voted.

In the week leading up to the poll, the authorities launched a crackdown against dissidents who said the elections left no room for opponents of one-party Communist rule.

Voters in 13,861 constituencies in the election chose one municipal assembly representative.

The elections were the first stage of a new electoral process.

On February 24 within Cuba's one-party system.

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## Britain rejects EC poll reform

By Roger Attfield

BRITAIN will retain the "first past the post" voting system for the European elections in June 1994. Mr John Major, has decided.

The prime minister said yesterday he would not follow other European Community countries, all of which use some form of proportional representation for electing members of the European Parliament.

Under the British system voters within a constituency have one vote. A simple majority given the parliamentary seat to the winner.

Mr Major's comments ended speculation that the decision at the European summit in Edinburgh to give Britain six more MEPs would lead to electoral reform. Northern Ireland's MEPs are already elected by proportional representation.

It had been proposed that the extra seats could be added by turning existing European constituencies into multi-member seats.

Confusion remains over how the six seats will be allocated. The 1978 European Parliamentary Elections Act made no provision for a review and changes would need legislation.

The Boundary Commission is preoccupied with re-drawing seats for the House of Commons in time for the next general election. One option would be for the home secretary, to set up a special ad-hoc committee to make arrangements in time for the 1994 European elections.

Mr Major said he could see the "superficial equity" of bringing the electoral systems used by all EC countries into line. But he added: "Our tradition in this country is to maintain a direct relationship between the elected member and an individual constituency and that tends to argue for the 'first past the post' system. I don't myself imagine that we are likely to change that."

The European parliament has repeatedly called on the European Council of ministers to agree a common electoral system. All countries and the European Commission have agreed that uniformity would be desirable. But there has been stalemate in talks on what system to adopt.

## Major backs measures to help industry

By Philip Stephens,  
Political Editor

MR JOHN MAJOR gave a clear signal yesterday that a package of measures to underpin industrial investment will be at the centre of the next Budget in March.

He confirmed also that Mr Norman Lamont was not about to be moved from his post as chancellor of the exchequer.

In an effort to end the speculation about Mr Lamont's future, the prime minister ruled out an early cabinet reshuffle. Returning from a trip to Washington he told BBC Radio that he was ready to make ministerial changes "as and when" it was necessary. But he added: "I am not anticipating a January reshuffle".

His comments were interpreted in government circles as

signalling that despite the prospect of a critical House of Commons report on his handling of his personal finances, Mr Lamont's position at the Treasury is secure until the summer.

But the prime minister accompanied his support for the chancellor with a clear signal that he intends to take an active role in shaping the contents of the March Budget.

He said that his first priority in 1993 was "to ensure that companies have the confidence to invest". Capital investment was the key both to medium term growth and prosperity and to short-term job creation.

Vowing hopes that the international environment would allow him to focus much more of his attention on his domestic agenda in 1993, Mr Major added: "I do see it as a year in which we begin to recreate the

UK economic performance improved marginally in the third quarter, although figures released yesterday indicated most areas of activity were flat. The Central Statistical Office said gross domestic product grew by a seasonally adjusted 0.1 per cent in inflation-adjusted terms between the second and third quarters compared with its announcement last month of unchanged third quarter GDP. Excluding oil and gas output, GDP fell 0.2 per cent compared with 0.3 per cent reported earlier.

confidence, the growth and the prosperity of British industry and commerce."

Mr Major wants the next Budget to build on the investment incentives in last month's Autumn Statement, which temporarily raised capi-

tal allowances for spending on industrial plant, machinery and buildings. He will also press the Treasury to increase the scope for private and public sector partnerships in large-scale infrastructure projects.

Government officials acknowledge there will be no scope for net reductions in taxation in March. Ministers have not ruled out the possibility of an overall increase in taxation. But Mr Major is determined that the government should follow through on its recent commitment to a revival of manufacturing industry by extending tax incentives.

He wants Mr Lamont to consider also special help for small businesses, the worst affected victims of the recession, and for exporters facing increasingly tough world markets. Mr Major has given his full backing to Mr Michael Heseltine,

trade and industry secretary, in his efforts to change the "culture" in government in support of industry.

Mr Lamont and his fellow Treasury ministers will not map out their strategy for the Budget until their traditional meeting on January 9.

Because of the introduction at the end of 1990 of a unified budget embracing spending as well as taxation, there has been speculation in Whitehall that the March package might be a "holding operation".

But with his longer-term future still uncertain, Mr Lamont is keen to make a significant impact in March. He is expected to canvass the possibility of an extension of Value Added Tax to zero-rated items like domestic fuel, transport, new house-building and newspapers to pay for wide-ranging tax reform elsewhere.

## Britain in brief

### £90m cut in UK defence research

The government's Defence Research Arm confirmed it was cutting 2,000 jobs, mainly in the south of England.

The cuts will save £20m a year from the DRA budget of £800m a year.

"These savings are absolutely necessary in order to turn the DRA into a viable and cost-effective organisation offering real value for money to its customers," said the DRA. The agency also blamed the "downward trend in defence expenditure".

Eighteen sites, out of a total of 54, will be shut over the next five years, said the DRA.

The Association of British Chambers of Commerce, with 80,000 members, is to combine with the National Chamber of Trade with 160,000 members. The chambers of commerce will form a retailing division.

The merger will create an organisation similar in size to the Confederation of British Industry. Preliminary talks have also been held with organisations representing local enterprise agencies and business clubs about the possibility of forming links, Mr Ron Taylor, director general of the association said.

## US law suit rejected

A High Court judge rejected a law suit brought against the administrators of Canary Wharf, by Bear Stearns, a US investment bank which occupies 20,000 sq ft of the Docklands development.

Bear Stearns claimed that it was entitled to rescind its Canary Wharf lease because Olympia & York, the developers, had breached its agreement to pay the rent on Bear Stearns' former premises at Devonshire Square. However, Mr Justice Mervin in the Chancery Division of the High Court concluded that there had been no breach.

The ruling has important implications for several other tenants at Canary Wharf, since O&Y commonly offered to take responsibility for a tenant's old premises as part of an incentive package to move to Canary Wharf. None of these obligations have been met since Canary Wharf went into administration in May.

## On ice....

The occupation of the former Lyons Maid ice cream factory at Kirkby, Merseyside, has ended with an agreement that the workers can try to keep the business going as a co-operative.

Nestlé UK, which acquired the business from the receiver, has agreed to assist in setting up the co-operative and has donated the equipment in the plant. Mr Brian Revell, national officer of the TGWU general union, said: "This is a very significant development which provides an opportunity for our members to secure their jobs".

## Tour groups cut prices

The big three tour operators - Thomson, Owners Abroad and Airtours - are cutting the costs of summer holidays next year in an attempt to stimulate sales in the recession-hit market.

Thomson, the largest operator, is reducing the prices of more than 1m holidays by £50m across a range of European and US resorts. Bookings for summer 1993 are 10 per cent down at present and there is no sign of the recession ending, according to the company.

"With value for money a top priority, these new prices will mean an overseas holiday is an affordable reality for thousands more people next summer," said Mr Charles Newbold, managing director.

## Local chambers to merge in UK

Britain's chambers of commerce and chambers of trade will end nearly a century of rivalry when they merge on January 1 to form an organisation with 230,000 members.

## BOSTON ARGENTINE INVESTMENT FUND, SICAV

Société d'Investissement à Capital Variable  
RC Luxembourg B 39909  
41 Boulevard Royal  
Luxembourg

### NOTICE OF MEETING

Notice is hereby given to the shareholders of BOSTON ARGENTINE FUND, SICAV that an extraordinary shareholders' meeting shall be held, before notary, at the registered office of the Company, 41, Blvd Royal, Luxembourg on January 5, 1993, at 14.00 local time with the following agenda:

- Amendment of Article 5 first sentence of the Articles of Incorporation of the Company to be recorded as follows:  
"The object of the Fund is to place the funds available to it in transferrable investment risks and offering its shareholders the results of the management of the Fund's portfolio".
- Amendment of Article 8 paragraphs 1 and 4 of the Articles of Incorporation to substitute the reference to article eighteen by a reference to article seventeen.
- Amendment of Article 8 paragraph 7 to be recorded as follows:  
"Shares are issued in registered book entry form only".
- To delete the paragraph 8 Article 8 of the Articles of Incorporation.
- To delete the Article 8 of the Articles of Incorporation.
- Renumbering of the subsequent articles of the Articles of Incorporation.
- Amendment of Article 12 of the Articles of Incorporation to provide for powers of the Board of Directors to decide about the type of securities eligible for issuance and to comply with the investment restrictions provided for by Part I of the Law of March 30, 1992.
- Amendment of Article 17 paragraphs 2 and 3 of the Articles of Incorporation to substitute the reference to article eighteen by a reference to article seventeen.
- Amendment of Article 17 paragraph 6 of the Articles of Incorporation to be recorded as follows:  
"Any request for redemption of shares must be filed by such shareholder in Luxembourg, written form addressed at the registered office of the Fund in Luxembourg, or at the office of the person or entity designated by the Fund as its agent for the redemption of shares".
- Amendment of Article 19 Paragraph 2 line 4 of the Articles of Incorporation to replace month a month by "twice a month".
- Amendment of Article 18 paragraph 6 of the Articles of Incorporation to be recorded as follows:  
"1. Securities listed on an official stock exchange or traded on another regulated market which operate regularly and is recognized and open to the public in Argentina, EEC or OECD countries are valued on the basis of the last known sales price. If the same security is quoted on different markets, the quotation of the main market for that security will be used. If there is no relevant quotation or if the quotations are not representative of the fair value, the evaluation will be done in good faith by the Board of Directors in dialogue with a view to establishing the probable fair price for such securities;  
2. listed securities are valued on the basis of their probable sales price as determined in good faith by the Board of Directors or its delegate;  
3. liquid assets are valued at their nominal value plus accrued interest.  
2. The percentage of the total value of the net assets to be allocated in each class of shares shall be determined on the establishment of the Fund by the ratio of the shares issued and outstanding in each class to the total number of shares issued, (2) being understood that the per share value of each class of shares ; and shall be adjusted subsequently in connection with the distributions affected and the net redemptions of shares as follows:  
1) On each occasion, when a distribution is effected on Class A shares, the Net Asset Value of the shares in this class shall be reduced by the amount on the distribution (excluding a reduction in the percentage of the total value of the net assets allocated to the shares of the class, whereas the Net Asset Value of Class B shares shall remain unchanged, increasing or decreasing in the percentage of the total value of the net assets allocated to Class B shares);  
2) On each occasion, when shares are issued or redeemed, the total value of the net assets allocated to each class of shares shall be increased or reduced by the amount received or paid out and the percentage of the total value of such net assets allocated to such class shall be adjusted accordingly.  
3. Amendment of Article 18 paragraph 1 of the Articles of Incorporation to substitute the reference to article eighteen by a reference to article seventeen.  
The resolutions may be passed with a minimum quorum of 50% of the issued capital by a majority of 2/3 of the votes cast at the meeting.  
The shareholders on record at the date of the meeting are entitled to vote or give proxy.  
Proxy should arrive at the registered office of the Company at least 48 hours before the meeting.  
By Order of the Board of Directors



Autopilot: Computers now control The Bishop Rock lighthouse after the last keeper left yesterday by helicopter

## Computer finale to tall story

By Jim Kelly

THE LIGHTHOUSE keepers of England are a dwindling band. The logic of automation, as inexorable as the North Atlantic, has cut their number from 270 at the turn of the century to just 122 today.

Yesterday, The Bishop Rock, for 134 years a chess-piece between the Isles of Scilly, lost its last keeper. He was replaced by £450,000 of computer controlled equipment.

For Trinity House, which runs the service, the cost per annum will be £96,000 - compared to £191,000 for maintaining keepers on the rock.

Over the next 15 years Trinity House hopes to save £975,000 at The Bishop. The automation brings it closer to its target of replacing all offshore keepers by 1997. After The Bishop only three manned towers remain.

The tower needed a crew of six: three on duty and three off. The average wage was £10,000 per annum for working four weeks on and four weeks off.

Now the tower is monitored from Trinity House's control centre at Harwich, East Anglia, with telemetry provided by GEC, Britain's biggest industrial company. The Bishop will have its own "attendant" who will visit every month, plus a six monthly general overhaul.

Despite the savings many will regret the passing of the lighthouse keeper. The Bishop has been the marker for Blue Riband crossings of the Atlantic for more than 150 years. Since then sailors have looked on The Bishop with relief from today no one will be looking back.

The action brought against Mr Maxwell was similar to that brought against his brother, Mr Kevin Maxwell, which ultimately left him as Britain's biggest bankrupt, owing the liquidators more than £500,000.

The judge ruled that Mr Ian Maxwell had been in breach of his duty as a BIM director by signing forms to transfer shares from BIM to Credit Suisse without questioning the transaction. The £500,000 interim payment was ordered until an assessment of the value of the shares is made.

The judge rejected an application by BIM's lawyers for Mr Maxwell to be summarily liable for more than £240m of losses, arising from other transfers.

Lawyers for Mr Maxwell

indicated in court that he might not be able to pay the £500,000. If this were the case, enforcement proceedings against Mr Maxwell could lead to him being made bankrupt too. His lawyers said they were considering an appeal.

In an earlier affidavit Mr Ian Maxwell said he only had limited knowledge of BIM's operations and signed the stock transfer form for Credit Suisse because he had relied upon his brother having already signed it.

The judge said it will raise the question of backdating the allowance, although many of the roughly 15,000 signalling staff employed in 1990 have died, moved jobs or retired.

BR said there were many local agreements under which some signalling staff are paid the allowance.

BR insisted that, as far as it was concerned, the claim had been lodged only two years ago.

The claim was lodged in December 1990 and the final offer was lodged in July this year.

"It seems curious that they should not have pursued the claim if they really did lodge a claim in 1990," BR said.

He renewed his call for an annual investment of £1.2bn in BR.

## Ian Maxwell 'in breach of duty'

By Catherine Milton, Labour Staff

BRITISH Rail has announced the arrival of a salary benefit for 4,900 signalling staff - 32 years late.

Rail unions said it was 1990 when they first argued that senior signalling staff should be paid extra for training their juniors - a task never written into their contracts.

The RMT rail union said for more than three decades BR, the state rail network, had refused to entertain the claim. The union never accepted management's view that remuneration for training had been addressed in pay reviews which considered technological change.

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## Late-running benefit arrives for railway staff

By Catherine Milton, Labour Staff

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A magic carpet teases its companions and hides from them; a woman steps out of a pool with water pouring from a hole in her stomach; cows sing; and a thousand fans are cloned to fill a baseball stadium.

Even in the fantasy world of films, these scenes would have been impossible just a few years ago. The reason they are on screen today is that a new generation of film artists is exploiting a fresh and exciting technique known as computer digitalisation. The widespread acceptance of computer-generated images in films has surprised even the pioneers of such techniques.

"When we started experimenting with computers in films in the early 1980s, a lot of people didn't want to have anything to do with it," says John Lasseter, a film director at Pixar, which has won Academy Awards for its innovations in computer-animated films. "Now, it's hard to imagine an animated film without it. And pretty soon, it may be hard to imagine a feature film without it."

Computers work on both a two-dimensional and three-dimensional level with film. On a two-dimensional level, the computer can be used to fill in colours and background.

Walt Disney routinely uses a computer colouring system to add in subtle shading throughout an animated piece. Disney and Pixar, which helped develop the system, won a special technical Oscar this year for the technique's contribution to *Beauty and the Beast*. The technique digitally "inks and paints" the animator's drawings before composing them with hand-drawn backgrounds and effects.

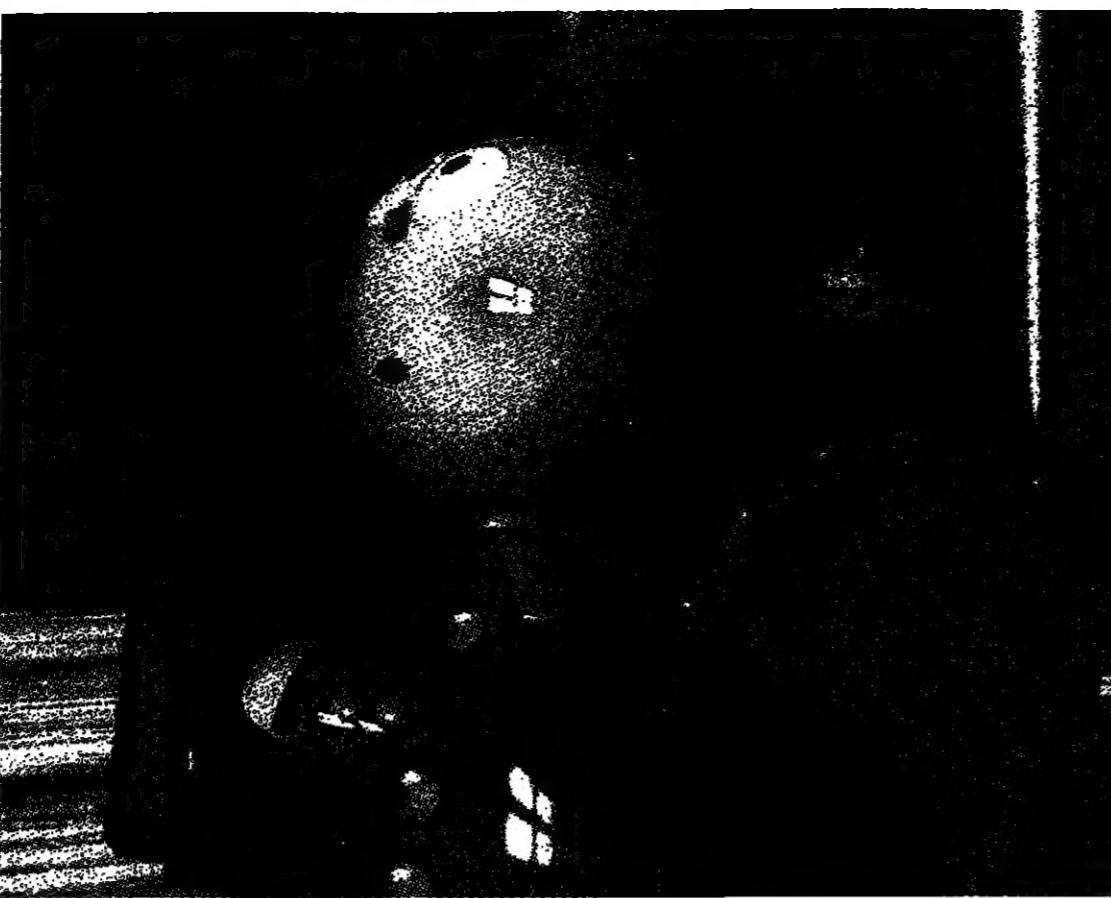
Industrial Light & Magic, considered the leader in special effects for feature films, used a two-dimensional digitalisation technique to create the hole in Goldilocks' stomach in *Death Becomes Her*. "First we filmed the scene without Goldilocks in it, exactly duplicating the camera moves," says Thomas Williams, in charge of digital technology at the company. "Then, we filmed the scene with her in it. The computer took the two films in its memory and used them to create the hole, with the background scenery exactly where it was supposed to be."

The three-dimensional applications of the technique are even more exciting. In the same way that a science researcher uses digitalisation to create a three-dimensional computer model of a molecule - capable of being spun around and viewed from different angles - film makers create fantasy images, then work the film around them.

Walt Disney first used the technique for the clock gears in the animated film *The Great Mouse Detective*.

# Creating dreams on computers

Victoria Griffith looks at the new generation of films that use digitalisation techniques



Computer dreams: *Tin Toy* was the first 100 per cent computer-animated film to win an Oscar

tive. Digitalisation also created a carriage in *The Little Mermaid* and a convincing three-dimensional ballroom in *Beauty and the Beast*.

Indeed, most of the people working at CGI have a background in traditional animation. The magic carpet was initially hand-drawn, then digitised into the computer by animator Tins Price. In the computer's memory, the carpet existed in three dimensions and was able to move around on the film with its complex pattern containing magic lamps, crossing swords, and tigers' heads - in place.

"The software and hardware have progressed, and so has people's acceptance," says Stephen Goldberg, artistic supervisor with the company's computer-generated imagery (CGI) unit. "There is a

growing sense of trust that we're not out to take the art out of animation."

Indeed, most of the people working at CGI have a background in traditional animation. The magic carpet was initially hand-drawn, then digitised into the computer by animator Tins Price. In the computer's memory, the carpet existed in three dimensions and was able to move around on the film with its complex pattern containing magic lamps, crossing swords, and tigers' heads - in place.

Although Walt Disney is unparalleled in combining digitalisation techniques with the more old-fashioned hand-drawn frames, it is Pixar which leads the field in 100 per cent computer-animated films. Short pieces like *Luxo Jr.* and *Tin Toy*, which won an Oscar in 1988, have set the pace for the industry. "When we started using these

Walt Disney also used the technique to create the film's tiger's head, which emerges from the desert. The tiger's head is made up of many grains of sand which would have littered on the surface if conventional methods had been used. Instead, the computer memory keeps the grains of sand in place.

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techniques in the early 1980s," says Lasseter, "there was a misconception that the computer was making the film. That is no more true than the statement that a word processor writes a journalist's articles. But once you have the computer tool to use in animation, you wouldn't want to give it up any more than you would a word processor."

The biggest challenge for animators is getting the computer to generate images that are not perfect looking. "We still want it to look like animation," Lasseter adds. "Computers like geometric, perfect worlds, and we have to fight against that."

For feature films, however, the challenge is just the opposite - making images look as real as possible. Digitalisation has been widely used in science-fiction and fantasy films.

A three-dimensional technique created Meryl Streep's twisted neck in *Death Becomes Her*, and helps contribute to many of the special effects in *Terminator 2*, including the scene in which a creature rises convincingly from the surface of a tiled floor.

The film world may get computer-generated characters soon. Steven Spielberg is said to be working on a film that would use computer-generated dinosaurs, courtesy of Industrial Light & Magic.

But the use of computers is rapidly moving beyond the science-fiction and fantasy realm to invade all types of films. Pacific Data Image used computer generation to clone the extras in scenes for *The Babe*, a movie about Babe Ruth, the baseball legend. "They needed 30,000 fans in period dress," says Carl Rosendahl, president. "But it's expensive to hire 30,000 people and produce costumes for all of them. So we took 1,000 extras and filmed them in various parts of the stadium. The computer used its memory to put them all together and we got a stadium full of screaming fans."

Computers are being widely used for complex stunts in action movies.

"The stunt man can act in complete safety, with cables attached, and we later remove the wires and scan the scenery back into the film," says Rosendahl.

Computer digitalisation is also making its way into television commercials and music videos. Lancashire car advertisements used an effect called morphing to make a logo in the desert melt to form a car, which then drove off. The company also created a singing cow by computer.

Those involved in using computers in films say the new techniques are a long way from reaching their limits. "This industry is still in its infancy," says Goldberg of Walt Disney. "At the moment, the possibilities seem endless."



Improved batteries and chargers have boosted cordless power tool sales

## Cutting the cord of power tools

New models need to be recharged less often, writes Della Bradshaw

Among the pairs of socks and festive chocolates, many weary executives are likely to find a power tool stuffed into their Christmas stockings. But rather than a model with yards of rubber-clad cord attached to it, the chances are that this year's drill or screwdriver will be cordless.

These days, that should raise a smile rather than a grimace. Developments in battery and charger technology mean that cordless tools can easily perform most of the handyman's tasks.

"Over the past 10 years, cordless tools have developed to the extent that they are 200 per cent more efficient," believes Brian Neighbour, technical services development manager at power tool maker Bosch.

"When cordless tools first came on the market in the early 1970s, the idea was right but the technology was not there," says Neighbour. "A man would go up a ladder to put in a dozen screws, but would have to come down again when he'd only done five because the tool needed recharging."

Just how long a do-it-yourself enthusiast can now work with a cordless tool before the power runs out is as long as the proverbial piece of string. It all depends, say the manufacturers, on the size of the bit, the material that is being drilled into, and even the weight of the person using the tool. But as a rule of thumb, they reckon that one of the more powerful cordless screwdrivers could drive in 80 screws before needing a re-charge.

Developments in cordless power tools have been incremental rather than revolutionary. The nickel cad-

mium batteries - similar to those used in portable telephones - have become smaller and are able to pack an increasingly powerful punch.

A lot of work has also gone into the development of circuitry in the charger which powers the batteries. When cordless tools first came on to the market, it took 12 hours to re-power them. That was reduced to three hours, then one hour. Today, manufacturers boast of the "coffee break" charge - just 12 or 15 minutes.

Like portable computer makers, power tool manufacturers have been trying to ensure that the tools use as little power as possible, so the batteries last longer. They have developed a way of lubricating the tools with a special low-friction grease which ensures that the drill bit or the screwdriver twist as easily as possible and so use less power.

Black & Decker estimates that 30 per cent of its tools sold these days are cordless, with most people buying them as a second tool to use alongside their existing mains-powered model. Nor is it just drills or screwdrivers that are cordless: sanders, circular saws, metal shears and even glue guns are now cutting the cord.

At the more powerful industrial end of the market, not only carpenters and decorators are using cordless tools - although they have proven particularly popular in private house building where they can be used before the mains electricity supply is switched on. These days, even car manufacturers are beginning to realise the advantages of going cordless.

## PEOPLE

### M and S

Marks and Spencer has promoted Joe Rowe, Jim Benfield and Roger Aldridge, all divisional directors and all long-serving M and S men, on to the main board.

Rowe, 45, who was made a divisional director in 1980, and is currently in charge of poultry, fish, meat and gifts, joined as a trainee merchandiser in 1975 from Unigate where he had been a systems analyst and then management consultant. With the bulk of his M and S career spent in the food and clothing divisions, he also served a year as Lord Sief's personal assistant when the latter was chairman.

Benfield, 48, who has been responsible for store development and construction services, came to the company as a management trainee in 1970. He has been a divisional director for the past six years.

Aldridge, 45, an Associate of the Royal Institute of Chartered Surveyors, is currently looking after estates. He had been at J Hepworth before joining M and S in 1973. He was also made a divisional director six years ago.

Andy Lasher, head of store operations and property development, retires at the end of December.

Ken Schofield, MTM's chief executive, has completed the managerial stable-cleaning and reorganisation of his troubled chemicals group.

James Friederichsen, president of MTM's US operations, has resigned. He was the last member of the team led by Richard Limes, chairman and founder, who resigned in March.

### Non-executive directors



■ John Parker, chairman and chief executive of Harland and Wolff Holdings, at GKN from next April.

■ Christine Morin-Postel,

executive vice-president, corporate development and international operations, at Lyonnaise des Eaux-Dumez, at NPF.

■ Michael Hogben, a former chairman of the working party on audit guidelines for building societies, at PORTMAN BUILDING SOCIETY.

■ Alastair Gray, md of Genesis Consulting, HIGHLAND DISTILLERIES.

■ Jim Power as chairman at SPECIAL EYES on the resignation of Andrew Noble.

■ Alan Gormley, chief executive of Trafalgar House, as a deputy chairman of ROYAL INSURANCE.

■ Hugh Try, chairman of Try Group and deputy chairman of the Construction Industry Training Board, at THE PHOENIX TIMBER GROUP.

■ Ray Tindale, chairman of Tindle Newspapers, at SOUTHERN NEWSPAPERS.

■ John Robinson, chief executive of Smith & Nephew, at DELTA.

## Change of heart at Chrysalis

Spurred on by the Cadbury Record, music publishing communications and media company Chrysalis is appointing three non-executive directors - the first outside directors on the board since the company was merged with Management Agency and Music in 1985.

Chris Wright, chairman and chief executive, says his previous group managing director, Terry Connolly, who left three years ago, had been "very much opposed to non-executive directors; he didn't think they served a useful purpose".

Now Chrysalis has chosen as its most senior non-executive Charles Lewison, previously

to himself. One of his other two non-executives will have an accountancy background, with the other probably coming from the creative side. Again avoiding the headhunting route, Wright says he will solicit his fellow board members for names of suitable candidates.

Lewison is currently putting together the joint venture between Virgin and TV-am for Virgin Radio, a national rock station to be launched shortly. Chrysalis has, however, negotiated first right of refusal over any media ideas or proposals Lewison "may have" after he joins the board.

# This weekend's FT comes wrapped in some special paper.

## Thursday's Christmas Eve FT.

To celebrate the season of peace and goodwill to all businessmen and women, the Financial Times is giving you a present.

The Boxing Day edition of the Weekend FT comes with Thursday's paper (the FT will not be published on Saturday 26th).

So you can enjoy a pink Christmas this year.

No FT...no comment

## MANAGEMENT: THE GROWING BUSINESS

## In a Nutshell

## How to become leader of the pack

Persuading small business owners to make use of written sources of information to improve their management techniques is difficult enough. Expecting them to make use of the complex work packs beloved of academics and some professional advisers is even more of a challenge.

Nevertheless, for the highly self-disciplined entrepreneur or the person following a training course, these packs can prove useful. Starting Up: A Step by Step Guide to Establishing and Running Your Own Business by etc\*, a consultancy firm, provides a 40-minute video, textbook and workbook to help in the preparation of a business plan.

Users should expect to spend 100 hours but at the end will have gained an insight into planning, filled in knowledge gaps and made their mistakes on paper rather than in business, the pack promises. There are much cheaper handbooks available though they do not take readers so rigorously through the preparatory stages.

\* etc, 6 Arromont Street, London SE1 6NX. Tel: 071 378 1547, 230.

## Coming clean on the environment

Small businesses are under increasing pressure to conform to quality and environmental standards which have often been devised with larger companies in mind.

Barclays Bank and Sandwell Training and Enterprise Council have combined to help five small and medium-sized companies based in the West Midlands qualify for BS7750, a new British Standard which sets a framework for the development of good environmental practices.

Companies have been chosen from "dirty" industries, including steel-making, chemicals and paint.

A further 300 companies are taking part in a BS7750 assessment. They have been split into 35 working groups covering industry sectors such as fishing, construction, wood products and hotels and restaurants.

Contact Markus Clauvin, Barclays Bank. Tel: 0203 534051.

Two years after buying control of Orthofix, an Italian manufacturer of devices for treating fractures, Edgar Wallner began making plans for a public flotation. He ruled out the Italian stock market as being too small and London because he felt it had a prejudiced view of Italian companies.

Acting on the advice of one of the venture capitalists who had backed him, Wallner, an Englishman, decided to list his company on Nasdaq, the US electronic market.

Orthofix duly went public last April listing 3m of its 10m shares at \$12 a share. "London investors would not have paid 21 times earnings for an Italian company," says Wallner. Orthofix, with projected 1992 sales of \$37m, (\$17.7m) now has funds available to make acquisitions.

Wallner's decision to go for a US listing highlights a problem facing growing businesses throughout Europe. The revelation last month that the London Stock Exchange was thinking of closing the Unlisted Securities Market reflects a wider malaise affecting secondary stock markets throughout Europe.

According to one estimate 17,000 companies in Europe have received equity funding over the past decade. Most will not be suitable for a public listing but the managements of these businesses, and the venture funds which have backed them, will all be looking for a way to realise their investment. Flourishing stock markets are essential for putting a price on these businesses and allowing them to raise new capital.

The secondary markets launched in Brussels, Paris, Amsterdam and several other European centres in the 1980s have been struggling to maintain, and in some cases even establish, viable trading volumes.

London scrapped its Third Market in 1987, is likely to shut down the USM and is incapable of creating liquidity for many of the 1,500 companies (out of a total of 2,100 on the main exchange) with a market value of less than \$50m.

"Unless a young company can have access to the public market at an earlier stage than is now possible there will be a brake put upon enterprise," comments Ronald Cohen, chairman of Apax Partners, a venture capital company.

One reason for the decline of Europe's secondary markets was that they failed to reach a critical mass and so were unable to provide profits for the promoters, stockbrokers and market makers, says Dick Olians, managing partner of Baring Venture Partners.

This lack of expertise meant they attracted ephemeral businesses selected because they could be easily understood by the investors, he told a conference on "Realising

Small firms should not rule out a public flotation of stock despite the difficulties, says Charles Batchelor

## Enterprise looks for a way out



Making no bones about the problems of a public flotation: Edgar Wallner

Enterprise Value\* organised by the European Foundation for Entrepreneurship Research in London.

The high-tech businesses which have sought an early market listing in the US have not been a feature of the European secondary markets.

Indivers, a Dutch-based company

providing services to turbine manufacturers, airlines and the semi-conductor industry is illustrative of companies which decided against a European flotation. It twice looked at a listing in Amsterdam in the 1980s but rejected it because knowledge of its industry on the Dutch market was low.

Bert Twaalfhoven, founder of

Indivers, calculates that Amsterdam would have valued his company on a price earnings ratio of six while Singapore and London would have rated the company on p/e's of 25 and 10 respectively. Finally Twaalhoven decided to keep his company private.

Keeping the company in the family is attractive to many entrepreneurs but it can act as a brake on growth. And unless the venture capitalists who back fast-growth companies can find profitable "exits" they will have difficulty raising further money from their investors to back the next generation of new businesses.

The most common alternative to a stock market listing is a trade sale where a business sells out to another company. Howard Rose, founder of Runcorn-based Waverley Pharmaceutical, sold his company to Ixav Corporation of the US for \$50m earlier this year. Rose, who built his business with the backing of a wealthy "business angel", says he rejected a London listing because the USM was "a waste of space".

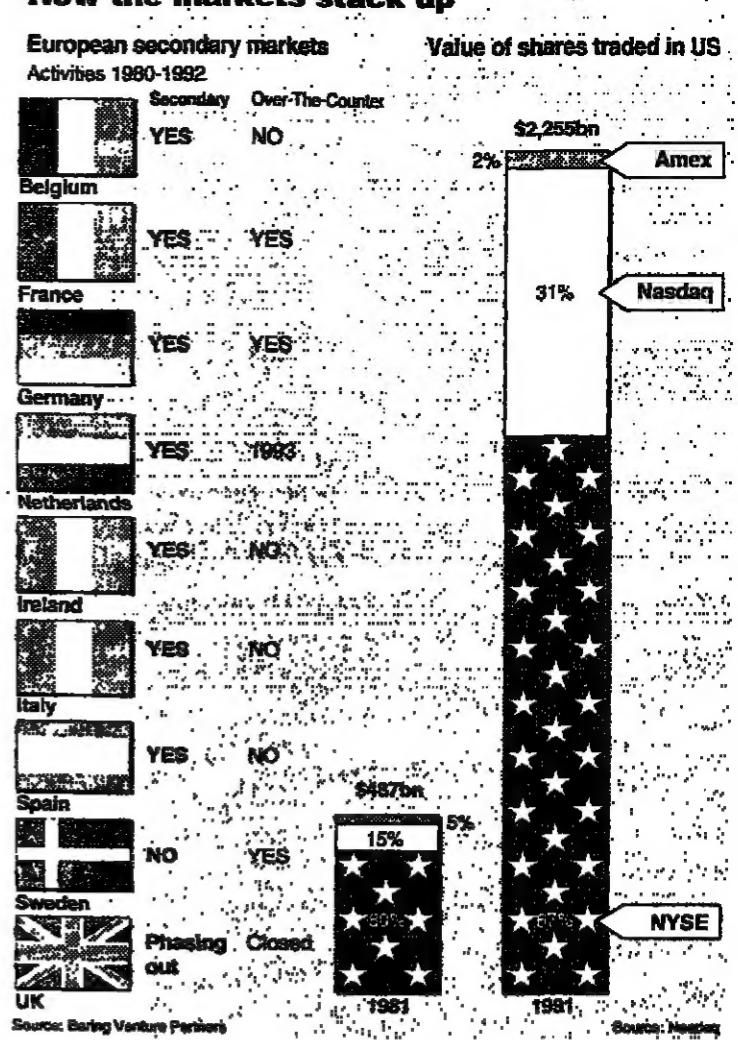
There is a widespread feeling among venture capitalists and entrepreneurs that many European exchanges make it too difficult for the young company to obtain a listing. "The stock exchange seems to see its role as protecting investors against business risk and not just against fraud," comments Cohen.

Entrepreneurs have mixed feelings about the attractions of a flotation, according to a study of nearly 300 European venture-backed businesses by William Bygrave, professor of enterprise studies at Babson College in the US.

Business owners were attracted to the idea of a listing by the prestige of running a public company and the relative ease of subsequently raising finance. But they were concerned at the cost and worried that sponsors and investors would lose interest after the float, leading to a fall in the share price.

The most successful market at attracting fast-growing businesses has been Nasdaq, which trades 181 foreign stocks out of 4,400 listed on its two main markets. On average

## How the markets stack up



Nasdaq stocks are dealt in by 12 market makers while 98 per cent of the top 2,200 companies are the subject of regular analysts' reports.

European companies are already using Nasdaq to obtain a listing and it has tried to establish links with European exchanges. "But we have not found a local partner who did not see us as a threat," says John Wall, executive vice president.

Modern technology makes it

event where an electronic market is based but European companies would welcome a market which attracted European investors, if only to cut the amount of time spent travelling. Wallner says he has made three trips to the US since April and given 110 presentations about Orthofix to US investors.

One suggestion from Baring Venture Partners is for an Europe-wide exchange to be owned and operated by the European venture capital industry. The exchange would be self-regulating and would recommend valuations, provide a quotation service and complete transactions, says Onians.

However, investors and entrepreneurs might have their reservations about a market run by venture capitalists, whose own valuation procedures have come in for criticism.

"Everyone would back the inventions they see on the Tomorrow's World television programme if they could," he says.

"But the stock exchange rules prevent companies listing without a three-year record. Investors cannot get in on the period of really rapid growth."

## Inventor pieces together the elements of a public offer

John Mott, a successful British inventor of carbon fibre sports equipment and the device which lights up high-tech training shoes, plans to take on Lego in the marketplace for modular construction toys.

To finance his ambitions he hopes to raise £200,000 - £400,000 after costs - from investors.

Unusually for a business at such an early stage in its development - it only registered as a public limited company in July - Mottik International Group is attempting to raise money by a public offer for

of finance.

John Hallworth, a partner in Birmingham stockbrokers Griffiths and Lamb, which is sponsoring the issue, says this is the first time he has tried to obtain Rule 535 status for so young a company.

The issue of 40 per cent of Mottik's shares will go ahead even if the stock exchange refuses approval but Rule 535 status would give the company a higher profile and allow investors to buy and sell

their shares more easily.

Hallworth is critical of the lack of openings for new businesses in the UK.

"Everyone would back the inventions they see on the Tomorrow's World television programme if they could," he says.

"But the stock exchange rules prevent companies listing without a three-year record. Investors cannot get in on the period of really rapid growth."

## STRUCTURAL ENGINEERS

## In the markets limited

The Joint Administrative Receivers, David R Wilton and Ian N Corathers offer for sale the business and assets of the above company.

Principal features of the business include:

- structural steelwork fabrication - subcontract, design and build
- 510 million turnover
- skilled workforce - total 102 employees
- 21 design awards achieved
- 5 extensive fully equipped freehold and leasehold workshops in Warwickshire
- excellent reputation, many prestigious contracts.

For further information and sales particulars contact David R Wilton, Joint Administrative Receiver or James Martin of Cork Gully, 43 Temple Row, Birmingham B2 5J.

Telephone: 021-236 9966. Fax: 021-200 4040.

Cork Gully is authorised in the name of Coopers & Lybrand by the Institute of Chartered Accountants in England and Wales to carry on investment business.

## BUSINESSES FOR SALE

## MANUFACTURERS OF HEAT TRANSFER EQUIPMENT

## United Air Coil Limited

The Joint Administrative Receiver offers for sale as a going concern, the business and assets of this well established designer and manufacturer of Heat Transfer Equipment, based in Broadstone, Kent.

Principal features of the business include:

- turnover in excess of \$1m per annum
- skilled workforce of 40 employees
- freehold premises of 41,500 sq ft
- cement order book in excess of \$100,000
- network of sales agents.

For further information please contact the Joint Administrative Receiver, Nigel Voight at Cork Gully, Orchard House, 10 Albion Place, Maidstone, Kent ME14 5DZ. Tel: 0622 677119. Fax: 0622 662053.

Cork Gully is authorised in the name of Coopers & Lybrand by the Institute of Chartered Accountants in England and Wales to carry on investment business.

Cork Gully

## COMPOSITE PANEL MANUFACTURER

The Joint Administrative Receivers of Panelmaster Limited (formerly HUURRE (UK) LTD) offer for sale as a going concern the cold store and building panel manufacturing business located at Holywell, North Wales. Assets and business include:

- Modern specialist continuous lamination plant, original cost some £4 million.
- 5,000 sq metres of modern leasehold factory and office premises.
- Workforce of 36.
- Budgeted turnover for 1993 £4 million.
- Order book currently £1 million.

Please apply for further details to: Lee Manning or David Lawler Buchler Phillips & Co., 84 Grosvenor Street, London W1X 9DF. Telephone 071-493 2550. Facsimile 071-529 9444. (Or Fax 0334-370501 from 24 December to 4 January).

BUCHLER PHILLIPS & CO.

Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

## FOR SALE

A precision engineering company for sale as a going concern. Based in the South of England. Manufactures components for a variety of applications predominantly on scheduled orders.

Turnover between £250-3 million.

Could be operated from either existing premises or relocated.

Principals only should write to

Box A4663, Financial Times, One Southwark Bridge, London SE1 9HL.

## COMPANY NOTICES

## HERON INTERNATIONAL FINANCE B.V.

Issue of up to US\$104,000,000

Guaranteed Floating Rate Notes

due 1993

NOTICE IS HEREBY GIVEN that for the

Interest Period commencing on

23rd December, 1992, the US\$1,000 Notes will bear interest at the rate of 5½% per annum.

The interest payable on 23rd June, 1993

against Coupon No. 13 will be US\$1,161,000.00 plus US\$1,000 Nominal.

Facsimile

ROYAL BANK OF CANADA

EUROPE LIMITED

DIMOSIA EPIPHRISI

ELEKTRISMOU

(Public Power Corporation)

ECU Denominated Floating Rate

Notes due 1993

NOTICE IS HEREBY GIVEN that for the

Interest Period commencing on

23rd December, 1992, the Notes will bear

interest at the rate of 5½% per annum.

The interest payable on 23rd March, 1993

against Coupon No. 28 will be

ECU 234,075 per ECU 1,000 nominal.

Facsimile

ROYAL BANK OF CANADA

EUROPE LIMITED

NOTICE IS HEREBY GIVEN that for the

Interest Period commencing on

23rd December, 1992, the Notes will bear

interest at the rate of 5½% per annum.

The interest payable on 23rd March, 1993

# Year of trials and many errors

The UK's Serious Fraud Office (SFO) would, like the Queen, sooner forget 1992.

The year started badly. At the end of January Mr Justice McKinnon, the trial judge in the year-long Blue Arrow fraud trial, ordered the jury to acquit the three corporate defendants, County NatWest, NatWest Investment Bank and UBS Phillips & Drew Securities. The defendants were accused of conspiring to mislead the markets over the employment agency's ultimately unsuccessful 1987 rights issue. But the judge said there was insufficient evidence for the cases against the three to proceed any further.

In February, the SFO dropped charges against two men - Mr David Mayhew, a partner of stockbroker Cazenove & Co and Mr Roger Seelig, former corporate finance director at Morgan Grenfell - which would have formed the basis of a third Guinness trial.

The trial, arising out of the £3.7bn Guinness takeover of Distillers in 1986, had been expected to start in the autumn. Charges against Mr Mayhew and Mr Seelig, who at the time was already standing trial in the second Guinness prosecution, were dismissed at a brief hearing. Mrs Barbara Mills, the then SFO director, said there was no longer a realistic prospect of conviction.

Within a week the second Guinness trial had also collapsed. Mr Justice Henry, the trial judge, discharged the jury five months into the case because the mental strain on Mr Seelig, who was representing himself, had reached a point where it was "no longer possible for him to conduct his defence adequately".

Three days after the collapse of Guinness two, the jury in the Blue Arrow case convicted four of the remaining defendants, acquitting a fifth. After a trial lasting a year and four days and estimated to have cost £35m, six of the original 10 defendants had been found not guilty.

Sandwiched in between the decision to drop charges in Guinness three and the collapse of Guinness two, the SFO had, after a seven-month trial, secured the conviction of Mr Peter Clowes on 18 counts of theft and fraud. Clowes' conviction came three and a half years after the £150m collapse of his investment company, Barlow Clowes.

Within the space of seven days in February the SFO and the whole fight against so-called "white collar" crime had come within a hair's breadth of disaster (a fact underscored when the convictions of the four Blue Arrow defendants were

The UK's Serious Fraud Office had a poor 1992. Next year is unlikely to prove any better, writes Robert Rice



Cazenove's David Mayhew, Barbara Mills, ex-director of the SFO, and Roger Seelig

overturned by the Appeal Court in July. Subsequent Blue Arrow prosecutions were also abandoned.)

In fairness, not all the blame for the collapse of these cases should be attached to the SFO. In the Blue Arrow case, some of the blame for the inordinate length of the trial was because of the easy-going style of Mr Justice McKinnon, the trial judge. In Guinness two, Mr Seelig's conduct of his own defence inevitably prolonged the trial.

The collapse of these cases provoked a public uproar. MPs demanded an explanation for the apparent waste of so much taxpayers' money.

Mr Justice Henry called for a radical solution to the problems of long fraud trials. "It seems to me inevitable that we must find a cheaper and quicker way to deal with serious fraud trials and the likelihood is we shall need a radical solution rather than merely tinkering with procedures," he said.

Mr Justice Phillips, thanking the jury at the end of the Barlow Clowes trial, said: "Until recent times, no-one could have imagined that our legal system could place such a burden on anyone's time."

Lord Roskill, the former law lord

who chaired the 1983-1986 inquiry into fraud trials, echoed these views. He said the government had been wrong to ignore his earlier advice that complex and lengthy fraud cases were unsuitable for jury trial.

"I'm impenitent about non-jury trials for complex frauds. This view was right in 1986 and nothing has happened to change my mind," he said.

In the wake of the public outcry, the government promised an immediate review. Sir Patrick Mayhew, the then attorney general, talked of adopting a simple all-embracing

## Guinness finale in new year

The important cases due to start next year include:

The final Guinness trial starting on January 11. Mr Thomas Ward, a US attorney and former non-executive director of Guinness, faces theft and false accounting charges relating to the 1986 takeover of Distillers.

Mr Anthony Dobson, Mr Michael Robinson and Mr Keith Woodward, directors of Homes Assured, will stand trial in January accused of defrauding company creditors.

Mr Asil Nadir, former chairman of Polly Peck International, goes on trial at the Old Bailey on March 8, charged with 16 counts of theft and false accounting. Mr John Turner, the company's group accountant, also faces charges of false account-

ing. The trial is expected to last six months.

Mr Frank Shannon, former finance director of Nissan UK, and Mr Michael Hunt, the company's assistant managing director, will stand trial in March on corporation tax fraud charges.

Mr Roger Levitt, head of the Levitt group, whose trial on fraud charges is expected to start on September 14. Three other former Levitt executives also stand trial.

Cases before the courts for which no trial dates have yet been fixed include:

• The Maxwell trial. Mr John Maxwell and Mr Larry Trachtenberg, are accused of conspiracy to defraud and theft in connection with the collapse of Mr Robert

Maxwell's business empire. Mr Ian Maxwell and Mr Robert Bunn are accused of conspiracy to defraud. The case is still before magistrates and is not expected to start before early 1994.

• Mr Nazmudin Virani, head of Control Securities, charged with conspiracy in connection with the investigation into the collapsed Bank of Credit and Commerce International. Two former officials of the bank also face charges.

• Mr Terry Ramsden, former chairman of Glen International, collapsed in 1987 with losses of £142m, is awaiting trial on 22 charges, including fraudulent trading.

John Mason

fraud offence similar to that used in Scotland as a means of reducing the number of indictments and focusing on the issues at trial.

However, as the year wore on it more was heard of this idea. The government seemed content to leave the big issues - such as whether complex fraud should be tried by jury or by special fraud tribunals, should there be a simple all-embracing fraud offence and whether certain market offences should be criminalised - to the Royal Commission on Criminal Justice, which was appointed after the release of the Birmingham Six in March 1981 to inquire into miscarriages of justice.

The government promised a consultation paper on changes in the practice and procedure of fraud trials; in the meantime, it was left to the judges and other lawyers to carry the torch for reform.

Mr Justice Henry, in various speeches, called for a time limit of four months for fraud trials save in exceptional circumstances; for the trial judge to open proceedings by giving an impartial summary of both the prosecution and defence cases; earlier disclosure of the defence case to allow the issues for trial to be narrowed down; and tougher powers for judges to impose sanctions on both prosecution and defence for non-co-operation in trial hearings.

Mrs Mills, who by April had been appointed director of public prosecutions, supported Mr Justice Henry's proposals and called for a simple all-embracing fraud offence and formal plea-bargaining so as to recover more of the proceeds of fraud. These suggestions were supported by Mr George Staple, her successor at the SFO.

The government consultation paper, which was eventually published earlier this month, contained few ideas which had not already been well-considered other than heavy fines for defendants and their barristers for failure to disclose their defence in detail at an early stage.

With the Royal Commission on Criminal Justice not due to report until July, prospects for concrete reforms in 1993 look slim. This is bad news for those involved in the more than 24 serious fraud prosecutions awaiting trial or making their way through the courts.

As Mr Justice Henry says: "Without legislative changes, I do not believe that things will get better, in fact I am certain that they will get worse."

*Business and the Law will next be published on January 12.*

# Five years of Sunday trading



Last week, five years after it was first asked to rule on the compatibility of UK Sunday trading laws with European Community law, the European Court of Justice finally gave an unequivocal ruling. The Rome Treaty's prohibition of national legislation restricting the free movement of goods between Community countries does not apply to the 1950 Shops Act which bans retailers in England and Wales (though not in Scotland) from Sunday opening.

Reasoning followed its earlier rulings. First, Sunday trading rules were "measures of equivalent effect to quantitative restrictions" that could be caught by Article 30. While legislation enforcing Sunday closing was not intended to regulate the flow of goods, it may still have an adverse effect on the sales volume of certain shops which affect the sale of both domestic and imported products. But the Court said the marketing of imported products was not made more difficult than the marketing of domestic goods.

Second, the Court confirmed that national rules restricting the opening of shops on Sundays pursue an aim justified under EC law if they reflect "certain choices relating to particular national or regional socio-cultural characteristics".

However, EC states must make those choices in compliance with EC law and, in particular, the principle of proportionality. Provided therefore the restrictive effects of EC trade did not exceed the effects intrinsic to such rules, the prohibition in Article 30 would not apply.

The Court stressed that assessments as to proportionality "cannot be allowed to vary according to the findings of fact made by individual courts in particular cases". Appraising the proportionality of national rules which pursue a legitimate aim under EC law involved "weighing the national interest in attaining that aim against the Community interest in ensuring the free movement of goods". To verify that the restrictive effects do not exceed what is necessary to achieve that aim, it must be considered whether those effects are direct, indirect or purely speculative and whether those effects do not impede the marketing of imported products more than domestic products.

In the Conforama and Marchandise cases the Court had applied those considerations in holding that the restrictive effects on trade of national rules prohibiting retailers from opening their premises on Sunday where the restrictive effects on EC trade which may result therefrom do not exceed the effects intrinsic to rules of that kind". That ruling left it to the national courts to determine as a question of fact whether the effects of those rules actually exceeded such intrinsic effects (a proportionality test). Following that judgment, however, different UK courts reached different conclusions on how to apply these principles to the Shops Act.

In 1991 the ECJ held, without any qualification, that Article 30 did not apply to national rules prohibiting the employment of staff on Sundays (Conforama case) or on Sundays after 12pm (Marchandise case), as the restrictive effects of such rules "did not appear to be excessive in relation to the aim pursued".

Three English courts referred further questions to the ECJ seeking further guidance on how to reconcile and apply the three rulings.

## Clarification

The ECJ has now clarified the position by extending its rulings in the two 1991 cases to all national legislation prohibiting retailers from Sunday opening and by answering itself the question which in the Conforama case it had left to the UK courts to decide.

The first two parts of the Court's

**Five Years Ago We Created A Legend.**

**We've Just Built Another.**

**CHRYSLER INTERNATIONAL**



Kathleen Kuhlmann, Yvonne Kenny and Stafford Dean in Covent Garden's new production

Opera/Max Lopert

## 'Alcina' without the magic

**H**andel based three of his Italian operas on Ariosto's *Orlando furioso* — *Orlando*, *Arvidante* and *Alcina*. For many Handelians they form the pinnacle of his operatic art. All three are works of intense erotic charge whose principals are lashed by tides and cross currents of sensual intrigue and emotional conflict; and all three are works in which the apparatus of magic and the supernatural directly carries that charge.

For all the supposed difficulties and antique formalities of the *opera seria* convention in which they are framed, all three can speak to us with as much directness and "modernity" as Mozart's *Figaro* or *Così* about the emotional frailties of human nature, the deceptions that people in love or lust can enact upon each other, the heights of ecstasy and depths of despair to which passion can lead. And all three operas are works of almost

overwhelming musical abundance.

For *Alcina* is the supreme Handel masterpiece, the Desert Island Handel opera. The prospect of a new Covent Garden production — the first since Zeffirelli mounted the opera for Sutherland in 1962 — was therefore almost as enticing as the verdant meadows and bosky woods of *Alcina's* magic terrain and the enchantments she practises on her captive knight.

How, then, to convey temperately my disappointment at the dullness of Friday's opening performance? It was not a disaster, not one of those enraged "interventionist" misrepresentations by producer or designer. The principals parts were not inadequately taken:

the cast contains several of the day's prominent Handelians. The score was more fully and respectfully given than is often the case (although it is a pity that the boy Obero should have been excised).

What it was, a lot of the time, was just plain, plumb boring: a musical plod, and a dramatic reduction of the spectacle — which should include dance sequences as well as elaborate scene changes — to virtually a concert in costume.

Handelians are a hardy breed. They know that the great operas performed with rhythmic vivacity, alertness to textural colour and pointedness of melodic shaping, can "come across" in defiance of any number of infelicities in the staging. But equally, they

know that such irredeemably flabby musical direction as John Fisher offered on Friday — letting the life ebb out of moderate-paced arias, giving no "lift" to the allegros — is almost always the coup de grâce to any hope of Handel opera-as-drama.

In a country where good Handel conductors abound, it is astonishing that someone so manifestly incapable of conveying the musical delights of *Alcina* should have been invited to conduct it at Covent Garden.

The choice of production team — producer Stephen Wadsworth and designers Thomas P. Lynch and Dunya Ramicova — proves hardly more successful. Theirs is a poverty-ridden show, to the eye but even more to the imagination.

On a basic set — a hedge, a desiccated-looking tree, an urn, a blue sky at the back — the principals go through a set of polite motions. Occasionally the lighting changes; occasionally fancy little conceits of aria-production are essayed. Most of the time the design construction keeps the singers behind the proscenium arch; almost everything in the show seems geared to muting for the pleasure of vocal address.

One's heart goes out to the singers: this is no way to help them shine. Ann Murray, currently Britain's leading female exponent of the great Handel castrato roles, comes nearest to doing so. Even if sometimes her mezzo timbre seems to lack a strong "personal" stamp, the

unflustered elegance and unforced distinction of her musical command compensate greatly. Her *Alcina* is Yvonne Kenny (the two were previously partnered in the Covent Garden *Mitridate* and ENO *Xerxes*).

The failure of this wonderfully graceful soprano to sound the role's depths, to catch its glitter no less than its pathos, is the production's failing; in spite of this she offers much lovely singing.

Other fine performers who do themselves less than proper justice are Judith Howarth (an excessively pert *Morgan*), Anthony Rolfe Johnson (almost too weightily distinguished for the second-string role of Oronte) and Stafford Dean (Melissos); Kathleen Kuhlmann's Bradamante is on the right lines, and in fresh voice. So once again in modern times the Royal Opera has failed to honour fully its Handelian birthright.

In repertory until January 22

## 'Orfeo' lacks drama

Much of the background to the composition and first performances of Monteverdi's three surviving operatic masterpieces remains obscure almost four centuries later. The first of them, *L'Orfeo*, at least has the validation of a printed score, which appeared in Mantua in 1609, two years after the first performance, but even that definitive text leaves plenty of room for conjecture and dispute, and for interpreters to find their own solutions.

The "label" to offer his own performing version is Philip Pickett, whose recording with the New London Consort has been released by L'Oiseau-Lyre (433 545-2, two CDs); on Friday in the Queen Elizabeth Hall he directed a concert performance with the same cast.

In the booklet accompanying his recording and the programme notes for the concert Pickett details the results of his research into the circumstances of the premiere of *L'Orfeo*. The musical content of the opera may not be disputed, but it is the forces involved and the instrumentation that intrigue him most, and his conclusions give a distinctive tang to the performance.

His solutions are generally minimalist ones: the chorus is reduced to a group of seven reinforced by the subsidiary members of the cast; there is as little instrumental doubling of the vocal lines as possible,

and just one instrument to a part in the continuo and string bands.

What is absent in this lean, potentially flexible approach is any consideration of the dramatic aspects of the work and how this intimate group of performers would have been deployed theatrically. In a work in which drama and music are so miraculously interwoven it seems a strange omission. Even on disc, the playing and singing seem inert and precious. In concert what might predate the Great War.

In Schoenberg's op. 42 piano concerto and in the Liszt A major, the soloist was Emanuel Ax who knew very well what he was about. He played the Schoenberg from the printed score — which might explain a certain lack of spontaneous flair; but he unfolded the music with as much lyrical delicacy as confidence purpose. It was pleasing to find that Schoenberg's language no longer causes any detectable dismay: the audience responded to the concerto, quite rightly, as if it were Rachmaninov or Prokofiev.

Salonen provided ready, lucid support, as he did as well for the pianist's elegant Liszt on Friday, but always with a flatter expressive profile than his soloist's — who was thereby flattered, standing out as the judicially eloquent voice. It was left to Ax, nevertheless,

and Martin Thompson. Kraszina de Chatel Dance Group gives performances Jan 2, 4, 5, 6. The next Netherlands Opera production is Birtwistle's *Punch and Judy*, opening Jan 9 (6255 455).

**■ BRUSSELS**  
Palais des Beaux Arts 20.00  
Viktor Liberman directs Belgian National Orchestra in a Mozart programme.

Dec 31: Ronald Zollman conducts world premiere of new work by Jacob Druckman, plus Beethoven's Ninth Symphony (507 8200). *Monnaie* 19.00 Die Zauberflöte with a cast including Elbetta Szmytka and Laurence Dale. Repeated on Fri and Sun afternoons and next Tues evening (219 6341). *Théâtre National* 20.15 Ravel's *L'enfant et les sortiléges*, production by Patrice Caurier and Moshe Leiser originally staged for Opéra de Lyon. Repeated tomorrow, Sat, next Tues, Wed, Thurs (217 0303).

**■ AMSTERDAM**  
Concertgebouw: Tomorrow: Handel's *Messiah*. Thurs morning: Fri afternoon: Riccardo Chailly conducts Royal Concertgebouw Orchestra in Mahler's *Das klagende Lied*, with Charlotte Margiono, Jardwiga Rappe and Hans Peter Blomqvist. Sat: Bernard Haitink conducts Rotterdam Philharmonic Orchestra in Mahler's Seventh Symphony (678 345). Sun: afternoon at Beurs van Berlage: Daniel Weyenberg plays piano works by Schumann and Chopin (6270 466). **DANCE/OPERA**  
Muziektheater: Tonight: Dutch National Ballet Stravinsky triple bill, including choreographies by Balanchine and Nijinska (repeated tomorrow afternoon, Thurs evening, Fri and Sun afternoons, also next Mon and Wed evenings). Tomorrow evening, Sat: afternoon, next Tues evening: Hartmut Haenchen conducts Pierre Audi's staging of *La Bohème*, with Hei-Kyung Hong

## Concerts/David Murray

### Salonen and the Philharmonia

Last Wednesday young Esa-Pekka Salonen, one of the Philharmonia's two "principal guest conductors", took the orchestra through Beethoven, Schoenberg and Stravinsky, and on Friday, Liszt and Mahler. Hearing these exercises was a stark confirmation that there really are, these days, honest musicians who have only the dimmest inklings about any music that might predate the Great War.

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Salonen maintained a strict, nuance-free beat that took not the slightest account of old-fashioned harmonic nodes, nor of the dramatic tensions which radiate from them. The trio of the Scherzo arrived without any change of dramatic colour, and every movement culminated in an *accrément* that sounded mechanical, propelled by no new musical insight. None of the instrumental voices could do much more than keep up with the rush (the Philharmonia players were visibly giddy and recalculating). It was like hearing an efficient Martian visitor delivering a score

to explore both the shadows and the poignant possibilities of both scores, which he did with loyal imagination.

Everything else was worse. Left to himself with Beethoven's Seventh Symphony, Salonen rendered it almost ridiculous. The long, bated breath introduction to the opening Vivace was taken up-tempo (to put it mildly), like the famous Allegretto after it, and yet neither meant anything much. Although there are good musico-historical arguments for rejecting "time-honoured" portentousness in this music, there is no excuse for cutting needlessly through it.

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that meant nothing to him. Stravinsky ought to fall safely within Salonen's range, but the *Orpheus* ballet is particularly tricky to bring off. It needs at once to pay audible homage to its 18th-century models, and to preserve an astringent 20th-century sensibility; here, it sounded flaccid, uncommitted and under-rehearsed. After those disheartening Wednesday performances, one heard Mahler's Third Symphony on Friday with a jauchied ear. Yes, the brazen orchestral declamations rang out — but where were the raw, seismic upheavals in the first movement, the twinkling grace of the Menuetto, the comedy of the Scherzo?

With the arrival of Anne Sofie von Otter's golden mezzo in the dark "Molto adagio" after *Nietzsche* and the boys' choir-and-bells Allegro came into much sharper perspective. At the end, the Philharmonia strings distinguished themselves in the heart-wrenching Adagio. Mahler's daringly stretched symphony relies nevertheless upon its initial, hugely dramatic premises. With those reduced to such two-dimensional tameness, it was no wonder that the whole symphony seemed too episodic to cut any serious ice with a modern audience.

Robert Wilson, director, writer, painter, was the Texan little boy lost who turned European theatre upside down in the 1970s. Now, star entertainer of Paris, Berlin, Hamburg, his latest revivals are the controversial draws of this year's Paris Autumn Arts Festival.

His newest piece, *Dr Faustus Lights the Lights*, has all the ingredients needed to keep Wilsons cheering cold ardour: the play of light and dark; perfectly timed automatic movements; minimalist music; semi-nonsense text. But the aesthetic is so close to that of Wilson's early work, notably the 1976 *Enzian on the Beach*, that this *Faustus* looks like a parody, or an anachronism from Wilson's avant-garde days. Has Wilson developed at all in two decades?

*Faustus* was written as a libretto by Gertrude Stein in 1938 but never composed by anyone. Its story — Faust sells his soul for electric light — has natural appeal for Wilson, who sees it as a ballet of light bulbs and fluorescent strips interspersed with dances from Devil. A red one sways on a swing, a black one sprouts up on a seesaw. Both are familiar Wilson types, with the pointed bodies, ashen faces and white hands of the *Cabaret*-inspired Devil/emcee from his last

show, *The Black Rider*.

Here too is the ice-hard, jagged imagery: close-cropped heads, razor-sharp dresses, hairy bodies, a gigantic pair of scissors, each strip marked by shattering glass. Dancing is kick splits, silts, high kicks. A leg juts out, three identical heads pop up like gargoyle, behind the curtain. Against a black sky, light forms in circles. A puppet is shot marching along a neon sign. Bulbs rise and descend like yo-yos. At last, a single strip of light shrinks further into the distance. Stage and cast are swallowed in blackness.

Dramatic, technically clever, but not enough. Wilson carries his chill, exaggerated aesthetic into actions and words, trying to fit his staging to the dire absurdity of Stein's text, written in relentless monosyllables. He enhances the monotonous by using German actors who speak no English, who chant the lines flatly. Movements, jerky, automatic and stylised, echo speech. A cast of three Fausts and three Margarets, acting in absolute unison as if worked by a puppeteer, underlines the absurdist repetition.

Stein's post-modern joke about the meaninglessness of words is impossible as "spoken opera" — dull as a boring play

**■ WASHINGTON**  
THEATRE

● *The Secret Garden*: the Broadway hit musical based on Frances Hodgson Burnett's enchanting novel. Opens tonight, daily except Mon till Jan 31. No performances on Dec 24, Jan 1 and 20 (Kennedy Center Opera House, 202-467 4600).

● *Jesus Christ Superstar*: the Andrew Lloyd Webber/Tim Rice rock musical. Till Jan 10 (Morris Mechanic Theater, 410-625 1400).

● *Hamlet*: Tom Hulce heads the cast in Shakespeare's play. Till Jan 10 (Shakespeare Theater at the Lansburgh, 202-393 2700).

● *A Christmas Carol*: a stage adaptation of Dickens' classic tale. Till Jan 3 (Ford's Theater, 202-347 4833).

● *The African Company*: Carlyle Brown's play about a group of 19th century African American actors who put on their own version of Richard III in New York. In repertory with *Blood Knot*, Athol Fugard's first major success. Till March 28 (Arena Stage, 202-488 4977).

MUSIC/DANCE

● *Washington Ballet* production of *The Nutcracker*, directed by Mary Day, runs at Warner Theater till Dec 27 (202-432 SEAT). Jan 25-27 at Warner Theater: Twyla Tharp and Mikhail Baryshnikov (202-833 9800).

● *Washington Opera's* production of *Don Pasquale* opens on Boxing Day at Eisenhower Theater with a cast

led by Paolo Montarsolo (12 performances till Jan 30). *Bizet's Pearl Fishers* opens on Jan 2 (202-467 4600).

MONDAY TO FRIDAY

CNN 2000-2100, 2300-2320 World Business Today — a joint FYI/CNN production with Grant Perry and Colin Chapman

Super Channel 0700-0710, 1230-1240, 2230-2240 FT Business

0710-0730, 1240-1300 (Mon, Thurs)

FT Business Weekly — global business report with James Bellini

0710-0730, 1240-1300 (Wed) FT Media Europe

0710-0730, 1240-1300 (Fri) FT Eastern Europe Report

Sky News 2030-2100, 2230-2300 FT Business Weekly

SATURDAY

CNN 0900-0930, 1900-1930 World Business This Week — a joint FT/CNN production

Super Channel 0930-0900 FT Business Weekly

Sky News 1130-1200, 1730-1800 FT Media Europe

SUNDAY

CNN 1030-1100, 1800-1830 World Business This Week

Super Channel 1900-1930 FT Business Weekly

Sky News 0130-0200, 0530-0600 FT Media Europe

1330-1400, 2030-2100 FT Business Weekly

American theatre/Paula Deitz

## A Christmas Carol

At his public readings in America, during his Christmas tour of 1857, Charles Dickens read *Christmas Carol* to sell-out audiences (Longfellow heard him in Boston). By then Dickens was using the story as a sentimental warm-up for grimmer excerpts that followed. Knowing this makes all the more commendable a remarkable presentation on Broadway by the British actor Patrick Stewart, who is packing the house not with a reading but with a performance of *Christmas Carol*.

A veteran of the Royal Shakespeare Company, Stewart has become an American pop hero as the starship captain (played like a Shakespearean king) in television's *Star Trek: The Next Generation*. But when he enters the stage as Scrooge, he appears to enter it. The image of this Scrooge seated atop the table, torch held on high, indicates some indebtedness to the first-edition illustrations by John Leech. (This illustration along with Dickens' original 1843 manuscript of *Christmas Carol* are on view until January 10 at the Pierpont Morgan Library.)

It is hard to convince an audience when everyone knows what is coming, but at this reading an sigh of relief could be heard when the last Spirit dissolved into the dust.

More people than Ebenezer Scrooge are being transformed by this Christmas experience. Stewart returns to the lectern briefly to conclude the tale, before stepping away again to rear stage to return slowly towards the audience, himself again, arms opened generously with a simple "And so to Tiny Tim observed, God bless Us, Every One!" instant standing ovation.

At the Broadhurst Theatre, New York until January 3

## FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL  
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Tuesday December 22 1992

## Japan in the doldrums

AS THE tortuous Japanese budgetary process grinds into motion again this week, with the Ministry of Finance revealing its plans for the 1993 fiscal year, the same nagging doubts present themselves. Has the official machine really got the measure of the problems that afflict the economy? And can Japan adapt to the very different environment that it faces in the aftermath of the bubble economy?

While the growth forecast for the current year has finally been revised downwards from 3.5 per cent to 1.6 per cent, next year's budgetary arithmetic rests on the cheerfully implausible assumption of a return to growth of 3.3 per cent. The Bank of Japan, meantime, has foolishly continued to resist calls for a further reduction in interest rates despite overwhelming evidence of increasing fragility in the banking system.

With industry potentially facing a fourth year of declining earnings and the personal sector throttled by debt, the prospect for growth is more than ever dependent on domestic budgetary stimulus or a boost from external demand. No doubt the battle over the 1992 supplementary budget, which was finally approved by the Diet on December 10th, will have to be fought all over again with next July's G7 Tokyo summit providing an obvious pressure point.

The unsustainability of the present policy mix is underlined by a current account surplus now well ahead of the level considered intolerable at the time of the Plaza accord that preceded the Japanese bubble. With Mr Clinton en route for the White House, Japan's historic penchant for exporting its way out of recession is even more politically controversial this time.

### Impetus for change

Yet it is possible to underestimate the impetus for change. One straw in the wind is the state of public opinion. The Japanese were prepared to tolerate corrupt relations between politicians, business and the criminal fraternity as long as the system delivered. But since the bursting of the bubble at the end of 1989 the disillusionment over the failure to translate high economic growth into a better quality of life has become palpable. That feeling

is reinforced by anger over stock market losses and an oppressive burden of debt. While the government of Mr Kiichi Miyazawa is committed to enhancing housing and infrastructure, its half-hearted measures have so far failed to convince.

As people have lost patience with the low ethical standards that characterise Japanese public life, the much criticised system of one-party democracy has been forced to demonstrate a self-corrective capacity – witness the shedding of prime minister and party bosses when the pressure from an angry press and public has become overwhelming. The break-up of the leading faction in the ruling Liberal Democratic Party also reflects a reformist tendency among the younger politicians in the party. There have, of course, been realignments and rumours of a break-up in the LDP before. All that can be said at this stage is that the climate for change is more propitious than at many points in the past.

### Perverse effects

The new assertiveness of the Japanese public may accelerate structural economic change in more perverse ways. Hostility towards the banks, after the excesses of the 1980s, has scuppered a government lifeboat for over-stretched banks. If the under-capitalised private sector lifeboat that is now being pressed into service proves less adequate for the task, economic recovery will be impeded. The longer recovery takes to emerge, the greater the pressure on industry to sacrifice hollowed employment practices, since fixed costs are too high after the investment binge of the 1980s.

Increasingly, top companies are talking openly about abandoning seniority pay in favour of merit pay.

Similarly, the enforced departure of key members of the LDP's old guard could make striking a deal on rice market liberalisation much harder. A hostile US response could in these circumstances prove a catalyst for more rapid change. The longer it takes to pull out of recession, the greater the pressure for economic and political reform. The agenda looks more open for Japan than it has done for many years past.

## Privatising British Rail

NOBODY EVER said railway privatisation was going to be easy, but did the government have to make it quite so hard? Five months after publishing a film by white paper that raised as many questions as it answered, the Department of Transport has still to provide the details necessary to convince a sceptical world that privatisation will actually work. The result has been a vacuum which opponents have been only too eager to fill.

The latest to join the chorus of disapproval is Sir Bob Reid, the chairman of British Rail, who has urged the government to adopt a more evolutionary approach to rail reform. Breaking up BR would make it harder to improve rail services in the UK, he said, and lead to the closure of branch lines. There would be problems in maintaining safety standards, and orders would dry up for UK rolling stock manufacturers. So-called network benefits such as through ticketing and the national timetable would disappear.

Before writing privatisation off, however, it is well to consider the alternative. For under state ownership, desperately-needed investment is certain to continue to be denied by constraints on public spending, as Sir Bob himself acknowledged. At the same time management is stultified by government controls and the lack of a profit motive. More of the same is the no-hope solution.

### Railway renaissance

If Britain is to see a railway renaissance – and growing demands for more and better transport suggest that it needs one – privatisation offers the best hope of providing it. The only question is what form it should take. Since a sell-off is ruled out by the fact that most of the passenger railway loses money, the government has had to find another way of introducing private sector skills and capital into the industry.

In reality, privatisation is too strong a word for what is proposed. Only the freight operations are to be sold outright. On the passenger side, the private sector is being asked to bid for franchises to operate British Rail's trains, with the contracts going to the companies requiring the lowest subsidies. The infrastructure will

**A**cross central and eastern Europe, armed forces are being remodelled or created anew. In place of a monolithic system, a new military map is in the making, fragmented, unstructured and disparate.

Since the winding-up last year of the Warsaw Pact and then the Soviet Union itself, a pattern of new regional powers and spheres of influence has begun to emerge. In its closing months, after the loss of East Germany in 1989, the Warsaw Pact had six members. In the new year, when the Czech and Slovak republics split, the six will have become 21 countries, all either possessing their own armies, or forming them, or planning to form them, with differing degrees of civilian control and varying levels of clarity about doctrines or aims.

Old grievances and suspicions are returning in a region where borders affecting large swathes of territory and ethnic groups have changed within living memory. Nationalism is resurgent. Tensions and clashes of interest are inevitable. The Stockholm International Peace Research Institute (SIPRI) counts some 30 current territorial disputes in the Caucasus region alone, arising from frontier changes in the 1920s, 1930s and 1950s.

On the fringes of the former Soviet Union, war has already struck Georgia, Moldova, Armenia, Azerbaijan and Tajikistan. The conflicts in the former Yugoslavia have revealed the inability of present European security structures and mechanisms to tackle crises of this sort.

Military authorities in central and eastern Europe all now profess democratic principles, but they are largely survivors from the old system. For 30 years their armies acted as an extension of the Soviet command, with standardised military doctrines and equipment. Today's reform-oriented general staff officers come from a background of allegiance to the party and to the dominant ally.

Reform of army structures is going on while remnants of a Soviet troop presence remain in Germany and Poland as well as various former Soviet republics, and while part of Moscow's long-range nuclear arsenal lies stranded in three republics outside Russia.

Military spending among Moscow's former allies has been dropping for several years, although according to SIPRI the process slowed down in 1991. Throughout the region cuts have begun under the Convention on Armed Forces in Europe (CFE) treaty, which demands the destruction of large numbers of heavy weapons, aircraft and helicopters. But the treaty, agreed between the Warsaw Pact and the Nato nations two years ago, was designed to balance two blocs, not to secure stability within either group of countries.

There are enormous disparities. Belarus, finding itself unexpectedly independent, currently has twice as many tanks as Britain, more big guns than France, more combat aircraft than Germany.

In Ukraine, there are reckoned to be about 700,000 troops, including forces withdrawn by Moscow from Germany, Hungary and Czechoslovakia. Under agreed manpower ceilings, these are due to be reduced to 450,000 in 1995. The official aim is a strength of 250,000 – roughly equivalent to the UK's – at the end of the decade. Most have signed oaths of allegiance to Ukraine. Experts say some 10,000 officers have refused and are due to leave. But there may be up to 200,000 Ukrainian officers currently serving in other republics and eligible to return.

Ukraine now has more tanks, armoured vehicles and combat aircraft than any other country in Europe after Russia. Even under the CFE cuts its entitlements for tanks and armoured vehicles are Europe's third largest, and for artillery and aircraft the second largest, dwarfing those of its neighbours to the west.

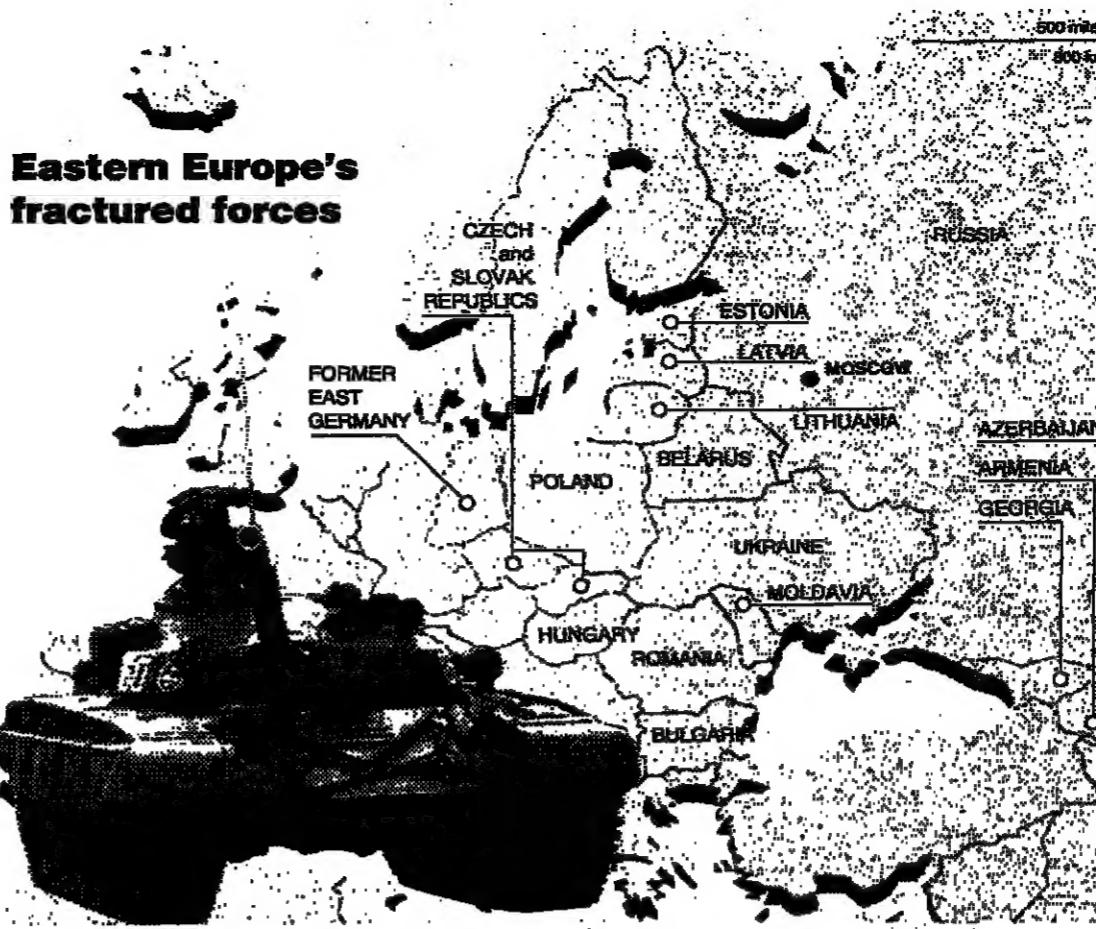
With seven national borders and a Black Sea coast, Ukraine holds a pivotal position in the region. The greatest source of international concern is its ambiguity over the nuclear weapons on its soil: 176 SS-19 and SS-24 intercontinental ballistic missiles and two bases with nuclear-armed Bear and Blackjack bombers. The country's leaders have promised to become non-nuclear by the end of 1994. But Ukraine has yet to ratify the START treaty with the US on reducing strategic arsenals, as Russia and Kazakhstan have. Unlike Belarus it has refused to accept full Russian control over the weapons.

In the spring, it stalled over the transfer of short-range nuclear arms for destruction in Russia. Its aim now appears to be to win the financial assistance it failed to obtain then. The US has already offered it \$175m to help dismantle the strategic arsenal and store the materials, on condition that Kiev joins the

**The fragmentation of Warsaw Pact countries is creating an unstable division of military might, says David White**

## The empire splits up

### Eastern Europe's fractured forces



Nuclear Non-proliferation Treaty.

"It is largely a bargaining chip, but we can't be sure," says Dr Mark Smith, who heads research on the former Soviet Union at the Royal United Services Institute in London. Ukraine does not have operational control over the weapons, nor the command system it would require. But experts believe it could overcome these hurdles. Under the Soviet system, the most advanced stages of nuclear weapon production were kept in Russia, but Ukraine could undoubtedly develop an indigenous capability.

**N**ato officials are worried that President Leonid Kravchuk may be attracted to the idea of a place in the family of nuclear-weapon states. Some parliamentarians have spoken of the desirability of a small nuclear deterrent.

"Why should they give it away, if they distrust the Russians?" asks Mr Henry Pfeifer-Zyberk, a military expert at the University of Surrey.

Uncertainty also surrounds the fate of the former Soviet Black Sea fleet. Agreement was reached in August on a temporary joint Russian-Ukrainian command, putting the division of the fleet for three years. But there have been hints that Ukraine may want to extend its naval presence beyond its coastal waters and possibly into the Medi-

terranean.

The European countries that have emerged from Moscow's domination have all, except for Belarus, clearly turned their backs to Russia. Since the Warsaw Pact's demise in April 1991, a queue of potential applicants has built up at Nato's door.

However, officials at the organisation's headquarters in Brussels complain that the central and eastern European countries have "exaggerated expectations of what Nato can do". The North Atlantic Co-operation Council, set up by Nato as a forum for these countries, also embraces the former Soviet Union's central Asian republics, with which they have few interests in common and which still have ties with Russia.

Nato, created for stability in Europe, has yet to work out what its function is in that part of the continent which used to be in Moscow's dominion. Mr Dick Cheney, the outgoing US defence secretary, recently issued a personal warning to Nato colleagues: "An organisation devoted to security that does not address these concerns is not going to survive long-term." Nato should ultimately agree to "at least some of these nations", he said.

But Nato allies are reluctant to provide security guarantees over territory reaching to the borders of the former Soviet Union. They are also anxious not to sideline Russia.

In the Baltics, Nato has been trying to dampen fears about Russian aggression and about the concentration of Russian forces in the Kaliningrad enclave between Lithuania and Poland. This area contains as many as 400,000 troops, officials say, including units being withdrawn from Germany and the independent Baltic republics. Lithuania, Latvia and Estonia are creating new armies – still tiny with hardly any equipment. They are the only three countries building up their military from scratch.

Elsewhere the greatest advances in ideas for reform and restructuring have been made in Poland, Hungary and Czechoslovakia, the members of the Visegrad group formed last year. All want to redeploy forces concentrated near their western borders. But in the case of air forces this means building new airfields. The problem is at its most acute in the division now being undertaken between Czech and Slovak forces. Military strength, including air defence, has been concentrated in western Bohemia, although the defence industry is mostly in Slovakia.

**E**quipment in these countries lagged behind that of Soviet forces. But modernising is difficult with Nato not yet ready to supply arms and traditional suppliers demanding payment in hard currency.

Hungary, which has had fighters on alert since a cluster bomb fell on a border village in October last year in a spill-over from the fighting in former Yugoslavia, has obtained aircraft identification equipment from the US, the first such supplies to a former Warsaw Pact country. It is also getting spares from the former East German army and recently agreed to take \$800m worth of equipment from Russia as part of debt repayments.

Most of the members of the Commonwealth of Independent States – the fragile grouping of former Soviet republics other than the Baltics and Georgia – have founded their own national forces. Turkmenistan plans to; Turkmenistan is the only one planning to share command with Russia.

But if these countries want professional, western-style forces, how are they going to afford them? Their ministries frequently cannot even afford the fares to take part in seminars with Nato members.

Implementing the CFE cuts is an awesome problem for all central and eastern European countries. Cutting up tanks is expensive and environmentally hazardous. It is unclear how Russia and Ukraine, in particular, will face up to the force reductions required, with large-scale military unemployment adding to the effects of economic upheaval.

The deterioration of morale and discipline in the Russian military is already notorious. Officers are disoriented, some bitterly resentful of the way arms control has been handled. Most of the Russian forces are now regarded by Nato as being in poor condition.

Cuts promised for the end of the decade include a 45 per cent reduction in current troop numbers. But even then, Russia will still have an army of 1.5m, backed by 3,000 long-range nuclear weapons, the accoutrements of a superpower. When a Nato military official declares that "none of us is afraid of the Russians any more", he is speaking for stable, secure western Europe and not for the countries that have emerged from the Warsaw Pact.

### PERSONAL VIEW

## Tax the speculators

By James Tobin

**S**ince the breakdown of the Bretton Woods agreement in 1973, exchange rates among leading national currencies have fluctuated, often violently. Much of their volatility reflects short-term speculation, distorting signals the markets give for trade and long-range investment. Most experts agree that the ups and downs have greatly exceeded variations in rational estimates of currencies' fundamental values.

The travails of the world economy since 1973 inspire nostalgic longings for Bretton Woods, or even for a single world currency. Other proposals would keep the floating rate regime while setting limits on fluctuations and formalising the responsibilities of nations to keep exchange rates within agreed bands. In Europe, the recent troubles of the exchange rate mechanism have dramatised such issues.

Here I shall argue for a different proposal, which I first advanced in 1978. An international uniform tax should be levied on spot transactions in foreign exchange (including deliveries on futures contracts and options). The proposal has two basic motivations. One is to increase the weight that market participants give to long-range fundamental relative to immediate speculative opportunities. The second is to allow greater autonomy to national monetary policies, by making possible greater differences between short-term interest rates in different currencies.

At the time, I anticipated that the proposed tax would be superimposed on a regime of market-determined exchange rates with minimal official interventions. But the tax could also be helpful to systems

involving interventions, from agreements on target bands to full restoration of Bretton Woods. It could also be useful as an adjunct to the ERM.

My proposal is a realistic, second-best option. A common currency works to great advantage when sustained by common institutions: free movements of goods, people, and financial capital; laws, courts, taxes, regulations, and customs; a uniform system of social security and other entitlements; assistance to regions and individuals suffering economic reverses. But a common currency is not viable without those institutions; even in Europe it may take a decade or two.

Fixed rates of exchange among national currencies, which central banks are committed to maintain by market interventions, are by no means an approximation of a single international currency. As long as parity changes are possible – and often they are inevitable – private agents will speculate on such changes. In this respect, a system of adjustable pegs of national currencies – for example, pegs to dollars or to gold – differs very little from a floating rate regime. The only difference is that adjustments of pegs occur in discrete and traumatic jumps. Anyone who believes that the shocks to the world economy since 1973 would have been less disturbing under a regime of adjustable pegs has a short memory.

Although a true worldwide common currency is decades premature, vast private funds are prepared to arbitrage away differences in national interest rates and to speculate on movements of exchange rates. My transaction tax is designed to make international money markets compatible with modest national autonomy in monetary and macro-economic policy.

A ½ per cent tax on currency

transactions is equivalent to a 4 percentage point difference in annual interest rates on three-month bills, a considerable deterrent to those contemplating a quick round trip to another currency. The intent is to slow down speculative capital movements; it would be too small to deter commodity trade or serious international capital commitments.

In 1936, Keynes pointed out that a transaction tax could strengthen the weight of long-range fundamentals in stock market pricing, as against speculators' guesses of the short-range behaviour of other speculators. The same is true for the foreign exchange markets. vast resources of intelligence and enterprise are wasted in financial speculation, essentially in playing zero-sum games. A transaction tax might reallocate some of these resources. To the extent that it does not, it would at least produce needed government revenues without bad side-effects. It is estimated that more than \$100bn in gross foreign exchange transactions occur every business day.

It is obviously necessary to have an international agreement on the tax. My suggestion is that the proceeds go to the World Bank, but other dispositions, including less altruistic ones, could be considered.

While the proposed tax would give national macro-economic authorities somewhat greater autonomy, it would certainly not permit them to ignore the international repercussions of their policies. The leading economies would still need to co-ordinate policies. In particular, they must agree a general level of world interest rates, while allowing for differences among countries appropriate to their national circumstances.

The author is Sterling professor of economics at Yale University.

## THE DAVID THOMAS PRIZE

David Thomas was a Financial Times journalist killed on assignment in Kuwait in April 1991. Before joining the FT he had worked for, among others, the Trades Union Congress.

His life was characterised by original and radical thinking coupled with a search for new subjects and orthodoxies to challenge.

In his memory a prize has been established to provide an annual study/travel grant to enable the recipient to take a career break to explore a theme in the fields of industrial policy, third world development or the environment.

The theme for the 1993 prize, worth not less than £2,000, is: **WHAT ARE THE LIMITS TO PRIVATISATION?**

Applicants, aged 21-30, of any nationality and in full-time education, should submit 500 words in English on this subject, together with a brief c.v. and a proposal outlining how the award would be used to explore this theme further. The award winner will be required to write an essay 1,500 to 2,000 words in length at the end of the study period. The essay will be considered for publication in the Financial Times.

**CLOSING DATE JANUARY 8 1993**

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ROBIN PAULEY, DEPUTY MANAGING EDITOR  
THE FINANCIAL TIMES (Dept FT)  
NUMBER ONE SOUTHWARK BRIDGE  
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# Pursuit of riches from among the rubble

A new generation of entrepreneurs is hoping to profit from the depressed UK property industry, writes **Vanessa Houlder**

One by one, the stars of the UK property industry have fallen to earth, leaving a trail of lost fortunes in their wake. Godfrey Bradman of Rosehaugh, and the Reichmann brothers of Canary Wharf, are just a few of the long list of casualties.

But as the dust begins to settle, attention is turning to the entrepreneurs who turn the devastation in the industry to their advantage. This is no easy task in a rising market, anyone can look clever, in a falling market, few succeed.

After every serious downturn, the property tycoon has been declared extinct – only to reappear some years later. For the property business is capitalism in the raw: it allows people the chance to make – and lose – fortunes, far more rapidly than most manufacturing or service businesses.

The main ingredients of success are good contacts and negotiating skills. For this reason, many property entrepreneurs begin their careers as estate agents or chartered surveyors.

Nick Leslau, a surveyor, is one of the new breed. Since joining Burford Holdings, a newly formed property company in 1983, when he was just 23, he has acquired a reputation in the City as an astute dealer. He sold at the top of the market and has bought at depressed prices over the past 18 months. Sales include: Henrietta House in the West End in mid-1990; acquisitions have concentrated on small offices and properties outside London.

Another surveyor who has ridden the ups and downs of the market with some skill is Michael Goldhill, 43. He worked as an estate agent until 1983 when he set up a property investment company. He sold it six years later at the peak of the market, and started again with a vehicle called Hemingway Properties, a fledgling investment company.

Solicitors can also cross the professional divide. Among the lawyers-turned-entrepreneurs are Peter and Michael Freeman, two brothers who head Argent Estates, a private company with gross assets of £170m. After qualifying at D J Freeman, the family law firm, their first foray into the property world was in 1981 when they built an office building in Southampton with the help of £100,000 of family money.

Argent now occupies offices in the Albany in Piccadilly, a prestigious London address, and claims its corporate objective is to become "one of the largest and best-respected property companies in the country by 2000".

These investors are vulnera-



## When entrepreneurs have been successful at attracting capital, personal contacts have been all-important

ble to the charge that they have moved too early. Many critics think commercial property values will continue to fall, at least another year. By contrast, most buyers are convinced they are seizing an historic opportunity. Property, they say, is cheap compared with its historical cost.

The market is turning. It is a marvellous time to set up a business," says Martin Barber, the 49-year-old chairman of Capital & Regional, another

small property company, which returned to the market in 1991, after selling much of its property in 1988. "The last three months of 1992 and the next six months of 1993 will be a window of opportunity."

But even those who believe property values are attractive admit that the odds are stacked against the newcomer. First, opportunities are hard to come by, both in the development and investment markets. In development, newcomers have often started by assembling the site, obtaining planning permission and finding a tenant. An outside investor could then be brought in while the developer could retain some of the equity. But

them yet," says Leslau.

Another problem for a new property company without a strong asset base or a distinguished record is the difficulty of attracting finance.

Mr Goldhill's first company started out with the help of £1m from "a dozen avuncular shareholders". It would be harder to find venture capital today, he says. "People in all sorts of business have lost a lot of wealth in recent years. They are more concerned with preserving their wealth than backing entrepreneurs."

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## OBSEVER

### Where power disrupts...

These are trying times for west Berliners whose mains-powered electric clocks have been running haywire, losing up to 12 minutes a week.

After many a ticking-off from irate customers, the city's power company, Bewag, has at last identified the fault. Aiming to cushion west Berlin's previously independent system at peak times, the company decided to import power from the east European network.

It now transpires that Russian generating stations often diverge from the standard frequency of 50 cycles a second, with the result that clocks and such things as they govern in the old Comecon area have been inaccurate for the past 40 years and have to be adjusted weekly – if not daily.

True, that may not have mattered to managers less worried about their workers' time-keeping than about whether they would turn up at all.

It would seem that the Russians must have used quartz timers for their space launches. But alas, Bewag has no similarly sophisticated way of satisfying its customers' complaints.

Although charging the highest rates for electricity in Germany, it insists that wayward clocks are a small price to pay for increased power reserves until it can get round to rectifying the problem sometime in the middle of next year.

### Energy loss

Reports are filtering through of a small contretemps in the normally peaceful senior common room of Chatham

House, or the Royal Institute of International Affairs, to give Britain's premier foreign-policy think tank its proper title. Gerald Pollio, head of the important energy and environment programme, is on the way out after less than six months on the job.

While these types of personnel upheaval are not uncommon in big business, or US banking where Pollio comes from, they are highly unusual in such an egghead ambience.

Under Pollio's predecessor Jonathan Stern the Institute made quite a name for itself in the energy and environment game. Its programme has twice as many corporate sponsors as any other. Hence a certain embarrassment at the programme chief's departure.

Chatham House high command is keeping mum. But one suggestion is that Pollio had had some difficulty making the transition from commerce to academia.

It was his alleged advocacy of government regulation of mortgage interest rates and of bringing the Swiss central bank under parliamentary control that rankled the bosses at the country's largest bank.

What is the connection between Blocher and BK Vision? None directly, but Blocher and Ebner are known to be close business associates.

And Ebner, with nearly 4 per cent of UBS voting stock behind him, likes to talk about shareholder rights and the importance of having dissent on company boards.

Blocher has kindly prepared the ground for his friend. "I am not prepared to stand down voluntarily," he says defiantly.



executive Robert Stauder at a public meeting during the EEA referendum campaign was also irrelevant.

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News that the Courtaulds Textiles pension scheme was handing back part of its huge surplus should come as no surprise to professional pension fund watchers.

In an industry which

worships the average, Courtaulds in-house pension fund has always been the odd man out. It has prospered by not following the herd.

John Evans, the current manager, has never been to a National Association of Pension Funds annual conference, and as he's now 55, he has no intention of starting now.

His name does not appear in City directories and he is not as well known as his two predecessors, Alastair Ross Goobey, who is about to run Postel, and Matthew Oakeshott, who left to set up Olim, his own money management firm.

However, Evans has been around longer than both of them. He first managed Courtaulds pension money in the mid-1970s before joining Oliver Marriott – author of *The Property Boom* – in the property business. He returned in 1986.

Evans plays down the difficulties in-house pension schemes have in paying enough to recruit the best investment managers. His team can concentrate on investing and doesn't have to waste time trying to win new clients.

But more important are his pension fund trustees whom he describes as "challenging and sympathetic". Whereas outside managers are ruled by quarterly valuations, Evans is able to take a longer term and often contrarian view. He has made money investing in unfashionable parts of the property market when others lost their shirts. "You have to earn this privilege, but once earned, it can become a virtuous circle," he says.

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Early returns show Milosevic heading towards victory

## Panic alleges widespread fraud in Serbian presidential elections

By Laura Silber in Belgrade

MR MILAN PANIC, the Yugoslav prime minister, yesterday alleged widespread fraud in Sunday's Serbian presidential elections as early returns indicated that the incumbent, Mr Slobodan Milosevic, and his nationalists were headed towards victory.

Unofficial and partial results showed that Mr Milosevic had received 55 per cent compared with Mr Panic's 33 per cent with about 10 per cent of the vote counted.

Mr Ivica Dacic, spokesman for Mr Milosevic's Socialist party, said: "We are confident that Milosevic is convincingly ahead of Panic and that he will win in the first round."

Mr Panic's office claimed, on the basis of exit polls, that the Yugoslav-born California businessman was still ahead of Mr Milosevic. But Serbia's Socialists and the allied ultranationalist Serbian Radical party appeared to be leading the poll for the Serbian and federal parliaments.

The Socialists last night even claimed Mr Milosevic had defeated Mr Panic in Belgrade, the Serbian and federal capital, an opposition stronghold.

Mr Panic said he would seek an annulment of Sunday's ballot and demand a rerun within 90 days. He said the election committee had counted ballots for the presidential race in local municipalities instead of sending them to the central electoral committee where observers were present.

A team of observers from the Conference on Security and Co-operation in Europe backed Mr Panic's claims of election irregularities. "The electoral process was seriously flawed," said a statement of the CSCE elections



Residents of Sarajevo queue for water. The Bosnian capital has been without a regular supply for weeks

mission. Observers, opposition leaders and diplomats all reported numerous cases of people's names being deleted from voter registers, ballot box stuffing and unsealed ballot boxes.

Diplomats said that the slow count could indicate irregularities. By last night, Serbia's electoral commission had not given the turnout for the vote.

"The elections were not fair. But we have to wait until they announce the results," said a foreign observer speaking on condition of anonymity.

Foreign observers said the race was unfair from the start because of the bias of Television Serbia under the control of Mr Milosevic.

The Serbian presidential race overshadowed parliamentary, federal and local elections in Montenegro. The two republics together claim the mantle of former Yugoslavia, which is not recognised internationally.

Mr Hurd said there would be a delay in enforcement while the UN tested whether the Serbs intended to comply.

Background, Page 2

## UK court rules pit closures unlawful

By Our Industrial and Political Staff

THE High Court dealt the British government's coal programme a severe blow yesterday by ruling that its decision to close 31 pits last October had been conducted unlawfully.

The ruling caused jubilation among mineworkers, and provoked a call from the Labour opposition party for the resignation of Mr Michael Heseltine, trade and industry secretary. However it seemed unlikely to lead to an early resumption of mining at 10 pits where work is being stopped.

Lord Justice Gidwell and Mr Justice Hidden found that the government and British Coal "unlawfully and irrationally" ignored the right of mineworkers and trade unions to be

consulted over pit closures.

The judges also quashed Mr Heseltine's decision six days later, as a result of the public outcry, to close only 10 pits after a 90-day consultation, and to subject the remaining 21 to a review.

The judges, who were ruling on an appeal against the closures by the mining unions, found that the lack of consultation broke the UK Employment Protection Act 1975 and possibly also breached EC law. Miners' rights are contained in the modified colliery review procedure (MCRP) which was set up in 1986 after the last coal strike. But it was suspended by British Coal in October in order to speed up the closures.

The judges said: "British Coal shall not reach a final decision on the closure of the 10 collieries, nor shall the president make available funds which would

enable British Coal to make such a decision, until a procedure substantially the same as MCRP, including some form of independent scrutiny, has been followed in relation to each of the 10 collieries." The consultations being used for the 21 pits might be incorporated into the procedure, he said.

British Coal said it was considering an appeal. It also indicated that it would study the ruling which took three hours to read out in the court, before deciding the future of threatened pits. The ruling was about the process for shutting down mines, not about the legalities of mine closures.

The ruling was welcomed by some Conservative MPs, and deepened the government's embarrassment over the closures. Many Conservatives, including ministers, believe a reprieve about the closures would not be necessary.

several of the 31 pits is now inevitable. Mr John Major, the British prime minister, hinted at a retreat during an interview on BBC Radio 4, saying the government had an open mind.

Union leaders hailed the decision as the most significant legal victory for organised labour since the 1970's Mr Arthur Scargill, leader of the National Union of Mineworkers, called for Mr Heseltine's resignation.

Mr John Smith, the Labour party leader, stopped short of calling for resignations, but wrote to Mr Major asking for the 10 pits which were closed to be included immediately in the government's energy review.

Mr Heseltine rejected talk of resignation, saying that he had accepted British Coal's advice that consultations about the closures would not be necessary.

## Japan announces stimulatory draft budget

By Robert Thomson in Tokyo

JAPAN'S finance ministry yesterday published a draft budget for the 1993-94 financial year that attempts to balance an expected fall in tax revenues with the need to increase public spending and stimulate an ailing economy.

The draft, which provides for an austere 0.2 per cent increase in total outlays but a 4.8 per cent rise in public works spending, was approved at a cabinet meeting yesterday and will be debated by the government until the end of the week.

Some estimates will change because of the debates, but the draft, hailed as "stimulatory" by

the ministry, is the guide to Japan's government spending for the fiscal year beginning in April.

Outlays in several areas, including pensions and agricultural subsidies, are to fall, while defence spending is to rise by 1.7 per cent, the smallest increase since 1980. Overseas aid spending is scheduled to rise by 4.7 per cent and social welfare outlays by 2.8 per cent, the smallest increases in both sectors since 1987.

The ministry said that while outlays in most areas were restrained to a degree unprecedented in recent years, public works spending was increased.

Business organisations welcomed the emphasis on public

works spending, but Mr Masaru Hayami, head of the Association of Corporate Executives, said the ministry's calculations might be flawed because they are based on an "overly optimistic" forecast of 3.3 per cent growth next year.

Meanwhile, the so-called second budget, the annual estimates of the Fiscal Investment and Loan Programme, which gets its funds from government-affiliated financial institutions, provides for 12.4 per cent rise in public works-related spending, compared with a 10.8 per cent rise in the current year.

Mr Tony Baker of the ABI said there was no possibility of policyholders being left "high and dry" by any sudden suspension of the new arrangements.

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Finance ministry officials said the budget was not drafted with Washington in mind, but that US officials should conclude Japan was doing everything possible to revive the domestic economy and aid international growth.

The ministry expects the slowing of the economy to lead to a 1.9 per cent fall in tax revenues. As a result, construction bond issues are scheduled to rise by 11.7 per cent to cover the deficit, and debt paper as a percentage of the general account revenue will rise from 10.1 to 11.2 per cent.

Money supply, Page 3  
Editorial Comment, Page 10

## Government to cover bomb damage

Continued from Page 1

The Treasury and Mr John Major, the prime minister, were cautious about the signal it might send to terrorists. But Mr Heseltine appears to have persuaded them that the market alone could not deal with the problem. Downing Street described the result as "predominantly commercial".

There was little suggestion in

government circles that Mr Heseltine's description of the measures as "temporary" should be interpreted as involving a time limit. Officials said only that the government did not want to help companies "for ever and a day".

Mr Tony Baker of the ABI said there was no possibility of policyholders being left "high and dry" by any sudden suspension of the new arrangements.

Ministers have been acutely sensitive about the possible propaganda advantage to the Irish Republican Army of any retreat by the government - or of any moves which might be interpreted by the IRA as making their bombing campaign a direct challenge on the government.

There has been annoyance among government officials over the high-profile tactics adopted by the insurance companies.

## EC hotline

Continued from Page 1

EC interpretation of EC treaty rules that all controls should go, but appear to have dropped the immediate threat of legal action against member states which maintain passport checks.

*Eufs, Rue Defacqz 1, 1050 Brussels, Belgium. Frontier control hotline (available January 4-8; Brussels 534 8225 (telephone), 534 8275 (fax).*

World Weather	Boulogne	Frankfurt	Paris	Moscow	Toronto	Tokyo
Alacat	C 3 37	C 5 41	S 17 63	S 14 57	F 14 57	F 24 57
Amiens	S 23 68	C 4 59	S 18 51	S 18 51	F 25 57	F 32 55
Amsterdam	S 3 37	C 5 41	S 19 63	S 19 63	F 15 57	F 26 57
Athens	S 13 59	C 6 59	S 20 63	S 20 63	F 16 57	F 32 55
Baku	F 25 51	C 7 59	F 21 63	F 21 63	F 17 57	F 33 55
Bangkok	C 35 51	C 8 59	F 22 63	F 22 63	F 18 57	F 34 55
Barcelona	C 35 55	C 9 59	F 23 63	F 23 63	F 19 57	F 35 55
Beirut	S 1 34	C 10 59	R 31 63	R 31 63	F 20 57	F 36 55
Berlin	C 14 57	C 11 59	F 24 63	F 24 63	F 21 57	F 37 55
Bermondsey	C 1 37	C 12 59	F 25 63	F 25 63	F 22 57	F 38 55
Belgrade	C 1 30	Dublin	C 12 59	C 12 59	F 23 57	F 39 55
Berlin	C 2 35	Dubrovnik	C 13 59	C 13 59	F 24 57	F 40 55
Bilbao	S 14 57	Edinburgh	C 14 59	C 14 59	F 25 57	F 41 55
Bonny Bay	S 32 50	Faro	C 15 59	C 15 59	F 26 57	F 42 55
Bordeaux	S 13 55	Florence	F 11 59	F 14 59	F 27 57	F 43 55

Temperature in *°C* and *°F*.  
Wind speeds in *m/s*.  
Cloud cover in *oktas*.  
Pressure in *mb*.  
Humidity in *per cent*.  
Temperature in *°C* and *°F*.  
Wind speeds in *m/s*.  
Cloud cover in *oktas*.  
Pressure in *mb*.  
Humidity in *per cent*.

## THE LEX COLUMN

### Protected returns

European Community foreign ministers failed to make up their minds on whether to upgrade the EC's trade policy armoury yesterday. But there is no mistaking the increase in protectionist pressure as completion of the single market draws near. Adding to the fear is that EC companies would be unable to stand increased internal competition without extra external protection is worry about imports flooding in from eastern Europe.

The risk of Fortress Europe would diminish if Sir Leon Brittan were to assume responsibility for trade policy in the new Commission. Yet anti-dumping will be one of the few trade policy instruments left in the single market. There is a natural desire to make it easier to use. Which raises the question of the impact of protection on corporate earnings.

Conventional wisdom says the larger benefit usually accrues to the efficient foreign exporter whose goods are being targeted. This company pockets extra margin. The protected company suffers from reduced growth at home as prices consumers must pay are raised. It also has less incentive to rationalise.

Restrictions on consumer electronics imports did little for Phillips. Its shares underperformed Matsushita by more than 20 per cent in the last 10 years. The evidence, though, is far from clear-cut. Peugeot outperformed Honda by a factor of eight over the same period. GEC outperformed Mitsubishi Electric by 8 per cent, admittedly thanks to a steep relative improvement since 1990.

Then again, such comparisons are crude. Perhaps more competition inside the single market will offset the imbalance induced by protection. It is easy to forget that a combination of tough domestic competition and external protection helped Japanese companies succeed in the 1980s.

#### UK pensions

That Courtaulds Textiles can afford to take a slice out of its pension fund surplus after three years of generally lousy investment returns testifies to nimble fund management. Actuarial valuations of most company pension funds are unlikely to be so kind. Many will reveal dwindling surpluses, marking the end of contribution holidays. That means an unwelcome demand on cash flow for some companies. But it could be good news for the equity and bond markets as a whole.

Yet, however helpful, pulling in £145m will not lift the company's heavy debt burden. Exploration and development spending will fall next year, but Lasmo must still make further savings if borrowings are not to rise once more. That underlines the conundrum facing the company, which was caught with high gearing when asset values started to fall. Its most saleable assets are precisely those which would provide the short-term cash flow to service its debt burden. So to cut its gearing, the company is selling part of its future.

The bind is all the tighter because crude oil prices show little sign of rising above \$20 a barrel. As a result the oil industry is having to cut costs sharply. Efficiency gains from integrated Ultramar are needed if Lasmo is simply to stand still. Short-term prospects for the share price may be torn between the attractions of a 7.5 per cent yield, and fears that the payment cannot be sustained forever. The company really needs a buoyant oil price.

#### Lucas

It is perplexing that Lucas, which constantly lauds the virtues of the long-term approach, should choose to sell its fluid power systems business near the bottom of the cycle. Although the disposal was flagged in the company's latest annual report, Lucas is jettisoning a long-established company just when it might flourish from a US recovery. The suspicion remains that the disposal programme is motivated more by a desire to maintain the dividend than to preserve long-term value. The sale may realise a useful £30m. Further asset sales could bring total disposal proceeds to £100m by the financial year-end.

Lucas argues that an earnings recovery will enable it to preserve the payout this year. But it is difficult to see from where the necessary uplift will come. Prospects for the aerospace arm remain unfathomable given its dependence on the stricken defence sector. The automotive side will continue to suffer from the travails of the truck market and the downwards lurch among German carmakers.

Still, Lucas undoubtedly retains a powerful position in these markets. And with margins of only 1 per cent on sales of £2.3bn it possesses considerable recovery potential. The question remains who will best realise it? Management may have decided that a hasty sale of the family brass is the best defence against the much-rumoured bid. The problem is that without a bid premium, Lucas's shares look unduly heavy.

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## WHITTINGDALE GILT INCOME FUND

WHITTINGDALE: The Official Coaching Sponsor of the England Cricket Team



## Sneecma issues warning of heavy loss for year

By Alice Rawsthorn in Paris

**SNECMA**, France's state-controlled aircraft engine maker, yesterday warned that it would make a substantial loss in 1992 and that it saw no prospect of a return to the black next year.

Mr Gérard Renon, chairman, said the group had been badly affected by the problems of its customers in the civil aviation industry and by the general economic slowdown. Sneecma specialises in the production of engines for Airbus jets in both the civil and military sectors.

The chairman, who recently announced a first-half loss for the company, forecast continued losses for the second half of this year. This would produce an overall loss of around FF160m (\$112m) for 1992, significantly higher than 1991's loss of FF85m. Sneecma lost FF1302.75m on consolidated sales of FF16.1bn in the first six months of this year.

Mr Renon also warned of a probable fall in sales for 1993 of around 6 per cent or 7 per cent

to FF13.5bn. He anticipated a further fall in sales, and sustained pressure on profitability, next year. "Given the pressure on sales and margins, it will be difficult for us to return to break-even," he said.

Sneecma has suffered from depressed demand in 1992. The level of production of its CFM 56 engines has fallen from 880 in 1991, to 770 this year, and to a projected 550 in 1993. This problem was recently aggravated by the cancellation of an order from Northwest Airlines of the US for 10 Airbus fitted with CFM 56 engines made by the French group and General Electric, its US partner.

The company has already taken steps to cut costs. Mr Renon warned that there could be more temporary lay-offs and short-time working at its production plants, but said there would be no increase in the 800 job losses already announced. "We mustn't over-react," he said. "We have to ensure that we have the capacity to recover in the medium term."

## Pinault-Printemps director quits after clash with chief

By Alice Rawsthorn

**MR JEAN-JACQUES Delort** yesterday resigned as a director of Pinault-Printemps, the French retailing and timber concern, after a row with Mr François Pinault, chairman and the architect of last year's merger between his timber company and the Printemps retailing group.

The Pinault group has for some time stirred interest because of its shift in strategy when Mr Delort, a prominent figure in the French business establishment and the former chairman of Printemps, over his plans for the group. Pinault said in a statement yesterday that Mr Delort had resigned "at the request" of Mr Pinault.

After Mr Delort's departure Mr Pinault will replace him as president of the administrative board of the group.

Redoute mail order catalogue as well as the Printemps department stores.

It also left Pinault with heavy debts. Mr Pinault this autumn orchestrated a FF1bn capital increase from Credit Lyonnais, the French bank, and has recently been reported to be negotiating to buy part of the bank's junk bond portfolio.

Mr Pinault, renowned for his aggressive approach to business, is said to have clashed with Mr Delort, a prominent figure in the French business establishment and the former chairman of Printemps, over his plans for the group. Pinault said in a statement yesterday that Mr Delort had resigned "at the request" of Mr Pinault.

After Mr Delort's departure Mr Pinault will replace him as president of the administrative board of the group.

## Cariplo locked in talks over IMI terms

By Haig Simonian in Milan

**THE BOARD** of Cariplo, the country's biggest savings bank, was locked in talks on whether to buy into the listed *Mobiliare Italiano*, the financial services group.

This was unprecedented – the first time that an important Anglo-Saxon fund had delivered such a critique at the annual meeting of a leading German company.

Equally unprecedented was the call last week from Mr Christian Strenger, the chief executive of DWS, the investment management arm of the Deutsche Bank and Germany's largest fund management group, for the introduction of voluntary rules to govern take-over activity in Germany.

The government has set a L3,800bn (\$2.7bn) price on its stake, based on the lower end of a valuation made by S.G. Warburg, the UK merchant bank. A 42 per cent stake has been offered to Cariplo and Iccri, the organisation linking Italy's savings banks, with the remaining 8 per cent to be floated.

Rejection of the terms by Cariplo and Iccri would be a severe embarrassment for the government. The IMI sale was a first step in a wide-ranging privatisation plan, and the expected receipts form a major part of L7,000bn expected from privatisation this year.

Bankers widely expected the proposal, which is the latest twist in tortuous negotiations lasting two years, to be rejected by Cariplo and by Iccri, whose managing board meets today.

Cariplo and the savings banks have expressed reservations about the price, although somewhat lower than expected, and the payment terms.

## East Asiatic in plant disposals

**EAST Asiatic**, the Danish shipping, graphics and consumer products group, is to sell seven Phunrose meat preserve plants to foreign buyers as part of a plan to trim its overseas operations, Reuter reports from Copenhagen.

It said the move followed failure to reach agreement on a takeover of the plants by a Danish consortium consisting of Tulip International, Danish Crown and ESS-Food.

**Corporate Germany** is under fire – both from outside and from within its own ranks.

Two weeks ago a representative of Calpers, the big US pension fund, stood up at the annual meeting of *RWE*, a large German utility, and denounced the voting restrictions in place at dozens of leading German companies.

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## NatWest backs broking arm

By Robert Peetton, Banking Editor

**NATIONAL Westminster Bank** said yesterday that its stockbroking business had emerged successfully from its two years probation and there was no longer any question of closing or selling the business.

However, it also said that the broker's name would be changed from County NatWest Securities to NatWest Securities from the beginning of the year.

The announcements were made by Dr Martin Owen, in his first interview as chief executive of NatWest Markets, which groups together all the bank's investment and corporate banking businesses.

Dr Owen was conducting a review of all NatWest Markets operations since he became chief executive in June. The outcome was particularly important for County NatWest, because Lord Alexander, NatWest's chairman, said in February 1991 that the securities business had two years to prove its worth.

"We have made a firm commitment to stay in equities", said Dr Owen.

Interview, Page 17

## Assault on corporate Germany's defences

which bids should proceed. This was exactly the argument used by Morgan Grenfell, Deutsche Bank's investment banking subsidiary, in its successful defence of the Continental tyre company against a proxy from Pirelli. Continental has been able to preserve its independence to date because it has managed to keep voting restrictions in place, despite two attempts from shareholders to remove them.

This put Morgan Grenfell in a special meeting of AMB shareholders. It is standard practice in Germany for one company to win control of another by taking a simple majority or a blocking minority. This means that no premium is paid for corporate control and the value of remaining shareholders' holdings can be much diminished.

It was this concern which led to a battle this year between the management of *Aachener und Münchener Betriebsgenossenschaften* and the official Deutsche

bank. The official Deutsche bank is that it puts up with voting rights restrictions only because there is no take-over code. But critics say that the bank profits from the current state of affairs, being so much better informed about corporate developments because of the holdings and the supervisory board mandates which go with them. Why commit itself to equality between shareholders, when the current inequality works in its favour?

The European Community has drawn up a directive on takeovers and mergers, but it has yet to be ratified. Strenger says that would be serving its own interests by introducing a voluntary code long before the law comes into force.

In practice, it would take years for a voluntary code to take effect. Takeovers, especially hostile ones, are still regarded as profoundly anti-social in Germany, as witnessed by the fuss which accompanied the early stages of Krupp's move to win control of its steel rival Hoesch. German companies are likely to worry that a set of rules would simply encourage such behaviour.

At a time when companies are preoccupied with dealing with recession, it is unlikely that they will encourage anything which would make them vulnerable to take-over – even if that vulnerability works in the interests of shareholders.

## David Waller examines the intensifying attacks on the country's system of voting rights restrictions

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## UK pensions restructured

By Barry Riley in London

**COURTAULDS Textiles** is to restructure its pension scheme to reduce a surplus which has reached 55 per cent of liabilities on prudent assumptions.

The clothing manufacturer, demerged from the Courtaulds fibres and chemicals group in 1990, will increase benefits and withdraw £2m (£1.2m) in cash for the company's benefit, although more than £2m of this will go in tax. These moves will cost £3m.

"We have made a firm commitment to stay in equities", said Dr Owen. Interview, Page 17

## Total wins gas auction

By William Dawkins in Paris

**TOTAL**, the French oil and gas group, has won control of more than 20 per cent of the Hungarian gas distribution market.

The group won a sealed bid auction against other western oil companies for two of Hungary's five state-owned gas distributors, Egaz and Kogaz, which supply the west of the country.

The price is confidential, but the deal gives Total control of deliveries of 70,000 tonnes of liquefied gas a year. The other five distributors have been sold to the Dutch group Pamgaz,

which operates as Primagaz.

• **Hachette**, the French publishing group, and CEP Communication, a publisher of business journals, yesterday sold *Le Nouvel Economiste*, a loss-making business magazine, for FF160m (\$11.22m) in the latest change of ownership in the French press industry.

The buyer is Capital Media, a privately owned publisher of specialist magazines which will invest another FF160m into the venture.

The price is confidential, but the deal gives Total control of deliveries of 70,000 tonnes of liquefied gas a year. The other five distributors have been sold to the Dutch group Pamgaz,

## NOTICE TO HOLDERS SECURITY PACIFIC AUSTRALIA LIMITED (A.C.N. 008 508 130) AUD \$60,000,000

## GUARANTEED RETRACTABLE NOTES DUE 1995

Unconditionally guaranteed as to payment of principal and interest by RANKAMERICA CORPORATION as successor guarantor to Security Pacific Corporation.

NOTICE IS HEREBY GIVEN to holders of the above Notes that with effect from 4th DECEMBER 1992: (i) in accordance with Clause 9 (a) of the Fiscal Agency Agreement of 27 June 1985, the Fiscal Agency Agreement has been amended with Security Pacific Australia Limited being replaced by BANK OF AMERICA AUSTRALIA LIMITED (A.C.N. 004 617 341) (incorporated with limited liability in Victoria, Australia) as the party obligated under the Notes. The conditions precedent provided in clause 4 (a) of the Fiscal Agency Agreement and in Condition 12 of the Notes have been complied with and (ii) in accordance with Clause (C) of the form of Guarantee endorsed on the Notes BANKAMERICA CORPORATION (incorporated with limited liability in the State of Delaware, United States of America) has, as the successor corporation to Security Pacific Corporation, expressly assumed the performance of the Guarantees. The conditions precedent provided in Clause 12 of the Notes have been complied with.

All further notices regarding this issue will refer only to Bank of America Australia Limited as issuer and FISCAL AND PRINCIPAL AGENT — BANK OF AMERICA NATIONAL TRUST AND SAVINGS ASSOCIATION (London Branch) as Fiscal Agent on behalf of BANK OF AMERICA AUSTRALIA (JMFTH).

Dated: London 22nd December 1992

The National Grid Company plc  
Barclays de Zoete Wedd was lead manager in the issue of £200,000,000 7 1/2 per cent bonds due 1998

DECEMBER 1992

European Investment Bank  
Barclays de Zoete Wedd was lead manager in the issue of £200,000,000 7 per cent notes due 1998

DECEMBER 1992

to the holders of outstanding US\$70,000,000 3 1/4 per cent Convertible Bonds Due 2006 of GOLDSTAR CO., LTD.  
(the "Bonds" and the "Company" respectively)  
NOTICE IS HEREBY GIVEN to the holders of the Bonds that pursuant to a resolution passed at a meeting of the Board of Directors on 15th December 1992, the Company has declared a stock dividend to holders of its common stock and of its preferred stock registered on the shareholders list as of 31st December 1992. Under the statutory provisions of Korean law, the proposed dividend will be submitted for approval to a general meeting of shareholders to be held on 27th February, 1993. A further Notice will be given to the holders of the Bonds of any adjustment to the Conversion Price in relation to the Bonds as a result of such stock dividend.

22 December, 1992

By Citibank, N.A. (Issuer Services)

CITIBANK

Province de Québec  
Floating Rate Notes Due 1999  
\$50,000,000,000  
\$100,000,000  
Floating rate subordinated notes due 2005  
Interest rate: 4.0125% per annum. Interest payable on 15 March 1999 per \$100,000 note will amount to \$1,301.16  
Agent: Morgan Guaranty Trust Company

December 22, 1992

CHASE

NBD BANCORP, INC.  
\$100,000,000  
Floating Rate Notes Due 1995  
Interest Rate: 5.15% per annum  
Interest Period: From 21st December, 1992 To 21st June, 1995  
Interest Amount due: 21st June, 1993 per \$100,000 note: \$54.301  
The Sumitomo Trust & Banking Co., Ltd.  
Agent Bank

December 22, 1992

CHEMICAL BANK as Agent Bank

Minebea Co., Ltd.  
Yen 23,000,000,000  
Floating Rate Notes Due 1995  
Interest Rate: 5.15% per annum  
Interest Period: From 21st December, 1992 To 21st June, 1995  
Interest Amount due: 21st June, 1993 per \$100,000 note: \$54.301  
The Sumitomo Trust & Banking Co., Ltd.  
Agent Bank

December 22, 1992

CHEMICAL BANK as Agent Bank

Shimizu International Finance (USA), Inc.  
Yen 5,000,000,000  
Tranche A Floating Rate Notes Due 1996  
Interest Rate: 5.15% per annum  
Interest Period: From 21st December, 1992 To 21st June, 1996  
Interest Amount due: 21st June, 1993 per \$100,000 note: \$54.301  
The Sumitomo Trust & Banking Co., Ltd.  
Agent Bank

## INTERNATIONAL COMPANIES AND FINANCE

## IBM seeks help from two retired vice-chairmen

By Alan Cane

MR JOHN Akers, beleaguered chairman of IBM, the US computer company, has recalled two highly experienced former vice-chairmen to help the company through its most challenging crisis.

He told senior staff late last week that he had asked Mr Paul Rizo and Mr Caspar Cassani, both several years over IBM's statutory retirement age of 60, to become consultants to the company from January 1.

IBM lost money last year and looks certain to do so again, this year principally from the cost of successive waves of redundancies as the company attempts to match its overheads to reduced business expectations. Last week Mr Akers said there would be a further 25,000 job losses costing about \$6bn in 1993.

The two former executives

will act in an advisory capacity and will not become employees of IBM.

IBM's rule-on retirement has been broken more and more frequently in recent years as the company has sought to hold on to the expertise of its most experienced officers. Mr Cassani, who was chairman of IBM World Trade for Europe, Middle East and Africa before his move to IBM's Armonk headquarters as vice-chairman in 1988, was one of the first to have his tenure extended.

Since retiring from IBM in the late 1980s, both men have taken up posts in education. Mr Rizo, as dean of the school of business administration at the University of North Carolina and Mr Cassani—as first chairman of the Swiss business school formed from the merger of IMI and Immeda. It is not clear whether they will continue to hold their academic roles.

## PWA plans to issue new stock

By Robert Gibbons  
in Montreal

PWA, parent of struggling Canadian Airlines, has sent a draft restructuring plan to its senior creditors proposing to settle C\$600m (US\$397m) of claims by issuing new common stock.

However, airline analysts are sceptical about the proposal, saying acceptance is unlikely unless American Airlines, which has offered to invest C\$26m for a 25 per cent interest in PWA, is fully committed and other aspects of the

Mr Akers said that Mr Rizo would work directly with him in the US, while Mr Cassani would work with Mr Renato Rivero, head of IBM Sparta.

It is expected that Mr Cassani's advice is being sought over the "segmentation" process at IBM, dividing the company into smaller, semi-autonomous business units. Mr Cassani introduced decentralised decision-making while chairman of Europe long before the US followed suit.

The appointments inevitably throw up questions about the succession at the top of IBM. While Mr Akers has been criticised for IBM's problems, there has been no serious challenge yet to his authority either from fellow board members or investors, with which it has cross-shareholdings.

VW has already expressed its readiness to help Renault. Volvo set up Volvo Cars Japan as a wholly-owned subsidiary in 1986, at about the same time as Renault was concluding its deal with Jax.

Tokyo-based Jax, whose shares are traded over the counter, described the deal as a "tie up", but reports suggested it would issue new shares for allotment to VW, which will eventually hold a 30 to 40 per cent stake.

VW itself acknowledged last night that links with Jax were in prospect but made no details available.

Jax is currently the sole distributor for Renault, but has seen sluggish sales due to the fall in consumer spending.

The company posted a pretax loss of Y968m (US\$8.5m) on a 3.2 per cent fall in sales, for the six months to June, and overall borrowings totalled 91.6 per cent of its assets at the end of last June.

According to the Japan Automobile Importers' Association, imported car sales are expected to fall 8.7 per cent from the previous year to 180,000 units.

## Correction

THE subscription price for shares in the Revco rights issue is \$8. The figure was incorrectly reported in the FT last week.

## VW may take stake in Japanese car importer

By Enrico Terazono in Tokyo

TRADING in shares of Jax, the importer and distributor of Renault cars in Japan, was suspended yesterday on reports that Volkswagen of Germany is acquiring a significant stake in the financially troubled dealer group.

VW has been looking for an alternative network to replace a long-standing partnership with the Yamaha car distribution group which is ceasing from the end of this year.

Renault, meanwhile, is investigating the use of the Japanese sales network of its partner Volvo, with which it has cross-shareholdings.

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## PNG pledge steadies mining shares

By Kevin Brown in Sydney

SHARES in Australian mining companies steadied yesterday after the government of Papua New Guinea undertook not to use expropriation to increase its stake in mining projects.

Shares in mining groups with PNG interests have tumbled on the Australian stock exchange since a coalition government led by Mr Paiasi Wingti was elected in July.

The government has taken a tougher line against foreign mining interests than the previous administration of Mr Robbie Namalau, and has said it intends to increase government holdings in big projects.

Shares in CRA, the Australian group which owns the Panguna copper mine on Bougainville island, rose 40 cents to A\$13.34 after Mr Evans' statement. PNG minis-

ters had suggested that CRA might not be allowed to reopen the mine, which has been closed by secessionist violence.

The undertaking also steadied shares in the joint venture partners in the Porgera gold mine, which fell heavily following PNG's announcement of plans to increase its stake from 10 per cent to 30 per cent.

Placer Pacific closed three cents higher at A\$1.22, and Renison Goldfields closed 12 cents higher at A\$2.30. Highlands Gold, a PNG-registered subsidiary of MIM Holdings, closed one cent lower at 63 cents.

Mr John Kaputin, PNG foreign minister, indicated that the government would tone down future comments on the mining industry. "It is not good for everyone to be bicker-

ing through the media," he said. "It will not help anyone and it will certainly not help the value of the shares on the stock market."

The PNG government has claimed that officials were misled by the joint venture partners about the profitability of the Porgera project, which is one of the world's largest gold mines.

Mr Maskit Langalio, the mining minister, has said that PNG restricted its holding to 10 per cent because the joint venture partners convinced that the mine would be a marginal project.

Porgera began production in September 1990. It is expected to produce about 900,000 oz of gold a year until 1996, but is likely to produce 1.4m oz in the current year.

## PT Astra chairman to quit

PT Astra International's chairman, who has been blocking the company's takeover by a group of leading Indonesian businessmen, will resign today, Reuter reports from Jakarta.

The Soerydjaya family has been forced to sell its controlling stake in Astra, Indonesia's second largest private company, to bail out another family-owned company, the Summa Group, which has run up losses estimated at more than \$100m.

Analysts said Mr Sumitro Djokojudikusumo had become a stumbling block to bids for Astra by timber tycoon Mr Prayogo Pangesta and the other by Mr Sumitro's son, Mr Hadi Djokojudikusumo.

Mr Sumitro said earlier he preferred pension funds to buy the shares.

He said Toyota Motor, the Japanese car maker which owns 51 per cent of Astra's main company, PT Toyota Astra Motors, was worried by the sale of 108m shares or 44.5 per cent of Astra to Mr Prayogo.

The consortium includes Mr Lien Sioe Liang, whose PT Indomobil Utama assembles Suzuki Motor vehicles and competes with Astra.

## Siddons Ramset urges bid snub

By Kevin Brown

SIDDONS Ramset, the Australian hardware and fasteners group, yesterday urged shareholders to reject competing hostile takeover offers from BBA, the UK toolmaker, and Illinois Tool Works, the US engineering group.

In a formal response to BBA, Siddons said an independent valuation by Schroders Australia had valued the company's stock at between A\$2.60 and A\$3, representing a significant premium to both offers.

Mr Roger Flynn, managing

director, said the A\$1.81 a share offer by BBA, made through its subsidiary Pacific BBA, was totally inadequate and had been rejected unanimously by the board.

Mr Flynn said Pacific BBA "does not appear to be serious about its cash and paper offer", which has been overbid by a cash offer of A\$2.40 a share from W. A. Deutscher, an Australian subsidiary of Illinois Tool.

He said Pacific BBA "must decide soon whether they are up or out". However, ITW's offer was below the full value of the company and had been

rejected unanimously by the board.

Schroders estimated Siddons total worth at between A\$120m (US\$82.7m) and A\$139m. Pacific BBA's cash and paper bid values the company at A\$86m. The cash offer from W. A. Deutscher values it at A\$94m.

Schroders forecast that Siddons' sales would increase to A\$188m this year from A\$168m in 1991-92, while operating profit after tax but before abnormal and extraordinary items would rise to A\$7.1m from A\$3.2m. Siddons shares closed four cents higher at A\$1.96.

## Investment in Chilean copper rises

By Leslie Crawford  
in Santiago

PLACER Dome, the Canadian resources group, Minoro, the Luxembourg-based investment company, and its parent, the Anglo American Corporation of South Africa, have bought stakes in two leading copper projects in Chile.

Minoro yesterday said Minera Mantos Minoro had completed the acquisition of a third of a big Chilean copper project, Collahuasi. Minera Mantos Minoro, a new company 50.1 per cent owned by Minoro with the rest owned by Empress Minera de Mantos

Slacos, in turn controlled by Anglo American, is to pay about \$180m to acquire the stake from Chevron, the US oil group Royal Dutch/Shell and Falconbridge, share equally the other two thirds of Collahuasi deposit.

Minoro believes Collahuasi's start-up date will be 1994-95.

In a separate deal, Placer Dome has paid \$100m to Outokumpu Copper Resources of Finland for a 50 per cent interest in the Zaldivar copper deposit in the Atacama desert. Placer Dome has also agreed to provide loan financing of up to \$400m towards the estimated

\$500m cost of constructing a mine and treatment facility.

The partners expect to complete Zaldivar's feasibility studies by the middle of next year. If they decide to proceed with the project, the mine is scheduled to begin production in 1995.

The acquisitions underscore Chile's leading position as a Mecca for mining multinationals. The Chilean Copper Commission, Codelco, estimates mining companies will invest almost \$500m before the end of the decade to tap the country's vast mineral wealth. Nowhere else in the world are there so many projects close to fruition.

## NOTICE TO THE HOLDERS OF WARRANTS OF

**Sumitomo Rubber Industries, Ltd.**  
U.S.\$100,000,000 5 per cent. Guaranteed Bonds  
Due 1996 with Warrants (the "Warrants")

Pursuant to Clauses 3 and 4 of the Instrument (the "Instrument") dated 25th July, 1991 relating to the above issue, notice is hereby given as follows:

Sumitomo Rubber Industries, Ltd. has made an issuance of Swiss Francs 200,000,000 2½ per cent. Swiss Franc Notes due 17th December, 1996 with Warrants on 17th December, 1992 (Swiss time) at the Initial Exercise Price of Yen 831 per share which is less than the current market price per share of Yen 856 calculated as provided in the Instrument.

As a result of such issuance and pursuant to Clause 3 of the Instrument, the Subscription Price of the Warrants has been adjusted from Yen 671 to Yen 668.90, effective as of 18th December, 1992 (Japan time).

Sumitomo Rubber Industries, Ltd.  
By: The Sumitomo Bank, Limited  
as Principal Paying Agent

**THE STARS PROGRAMME**  
STARS 1 PLC  
\$475,000,000 Class A Floating Rate  
Mortgage Backed Securities 2029

Notice is hereby given that the Principal outstanding on the subject issue for the interest period December 29, 1992 to March 29th, 1993 will be \$326,450,000.00.

The Principal amount outstanding for each note remains at \$10,000.

December 22, 1992 London  
By: Citibank, N.A. (Issuer Services), Agent Bank

**CITIBANK**

**ABB**  
AUSTRIAN BROWN BONERS

This announcement appears as a matter of record only

**ABB**  
AUSTRIAN BROWN BONERS

\$29,000,000  
Resinas Lineales, Resilin, C.A.

Limited Recourse Financing  
for a Polyethylene Facility  
in El Tablazo, Venezuela

The undersigned acted as financial advisors to CETIC, a project sponsor, and ABB Lummus Crest, the turnkey contractor, and assisted in developing and structuring the transaction, as well as syndicating the debt.

**ABB Project & Trade Finance**

**U.S. \$200,000,000**

**B.B.L. International N.V.**

Floating Rate Notes Due 2001  
Guaranteed on a Subordinated Basis  
as to payment of principal and interest by

**BBL**

Banque Bruxelles Lambert S.A./  
Bank Brussel Lambert N.V.

Interest Rate 3.7375% per annum

Interest Period 22nd December 1992  
22nd June 1993

Interest Amount due 22nd June 1993  
per U.S. \$ 10,000 Note U.S. \$ 188.95  
per U.S. \$250,000 Note U.S. \$4,723.75

Credit Suisse First Boston Limited  
Agent

**U.S. \$165,000,000**  
**Parkdabria Finance Corporation**

Guaranteed Floating Rate Bonds due 1996

Bondholders are advised that for the six month Interest Period from December 22, 1992 to June 22, 1993 the Bonds will carry an interest rate of 3% per annum. The amount payable on June 22, 1993 will be U.S. \$169.00 per \$1,000 principal amount.

By: The Chase Manhattan Bank, N.A.  
London, Agent Bank  
December 22, 1992

**U.S. \$150,000,000**  
**MARINE MIDLAND BANKS, INC.**

Floating Rate  
Subordinated Notes Due 2000

Interest Rate 5½% per annum

Interest Period 22nd December 1992  
22nd March 1993

Interest Amount due 22nd March 1993  
per U.S. \$10,000 Note U.S. \$171.25  
per U.S. \$50,000 Note U.S. \$856.25

Credit Suisse First Boston Limited  
Agent

This announcement appears as a matter of record only.

## INTERNATIONAL CAPITAL MARKETS

## German prices rise on interest rate hopes

By Sara Webb in London  
and Patrick Harverson  
in New York

GERMAN government bond prices rose on hopes of lower interest rates after Mr Theo Waigel, the finance minister, was quoted in the press saying that a cut in interest rates would be the most effective single measure to revive the German economy.

The Liffe bond future contract crept up from 91.77 to a high of 91.97 before ending the

## GOVERNMENT BONDS

day at around 91.95, but volume was low at about 9,500 contracts.

Two of the German states reported their inflation figures for the month to mid-December yesterday. The cost of living in Bavaria climbed 0.2 per cent in the month to mid-December from mid-November, giving a year-on-year rise of 4.0 per cent. In Baden-Württemberg, prices rose 0.2 per cent in the month, giving a year-on-year increase of 3.6 per cent.

Last week, Hesse announced a 0.2 per cent rise month-on-month, giving a year-on-year

## BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Change	Yield	Week ago	Month ago
AUSTRALIA	10.000	10/02	105.0005	-0.004	8.94	8.94	8.97
BELGIUM	8.750	05/02	104.8500	-	7.98	8.00	8.03
CANADA	8.500	04/02	103.3000	+0.020	7.98	8.08	8.02
DENMARK	8.000	11/00	98.1000	-0.500	8.15	8.06	8.07
FRANCE	8.300	03/07	103.8944	+0.130	8.25	8.22	8.03
GAT	8.500	11/02	101.5792	+0.110	8.25	8.22	8.10
GERMANY	8.000	07/02	104.7000	+0.070	7.74	7.41	7.23
ITALY	12.000	05/02	98.9000	+1.200	12.50	12.69	12.45
JAPAN	No 118	8.500	107.0789	+0.020	4.23	4.25	4.33
No 145	5.500	03/02	105.3395	+0.007	4.24	4.24	4.25
NETHERLANDS	8.250	05/02	105.2200	+0.020	7.41	7.45	7.45
SPAIN	10.300	05/02	98.0000	-	12.50	12.43	12.44
UK GILTS	10.000	10/02	102.2200	-0.200	7.25	7.25	7.30
9.000	10/02	102.21	-0.202	6.88	6.84	6.78	
US TREASURY	6.375	05/02	97.94	+1.122	9.88	9.81	9.84
7.625	05/02	103.50	-7.40	7.44	7.54	7.54	
ECU (French Govt)	8.500	03/02	98.1450	+0.110	8.80	8.81	8.84

London closing: \*New York morning session  
Yield: Local market standard  
† Gross annual yield (including withholding  
tax at 12.5 per cent payable by non-resi-  
dents)  
Price: US, UK in 32nds, others in decimal

Technomic Data/ATLAS Price Sources

increase of 4.2 per cent.

■ ELSEWHERE in Europe, French government bonds closed slightly higher as pressure on the French franc eased slightly in the foreign exchange markets.

The Bank of France left the intervention rate unchanged at 9.10 per cent at its securities repurchase tender, but kept market conditions tight by draining FF2.4bn in liquidity

from the system. After a lacklustre start, US Treasury prices posted solid gains in thin trading yesterday morning as the market prepared for the week's note auc-

tions. By midday, the benchmark 30-year government bond was up 1.1 at 102.3, yielding 7.387 per cent. Prices were also firmer at the short end of the market, where the two-year note was trading 1.1 higher at 101.4, yielding 4.572 per cent.

The lack of fresh economic

news meant that attention was focused on forthcoming supply.

Today, the Treasury will sell \$15.5bn in two-year notes, and tomorrow another \$11.25bn will be raised from the sale of five-year notes.

Many of the market's players have closed their books for the end of the year, so traders are expecting demand for the new paper to be relatively weak, which could push up rates in the short-term.

■ UK GOVERNMENT bonds drifted lower in very thin pre-holiday trade, with the Liffe

figure slipping to 99.17 from 99.21.

■ JAPANESE government bonds closed firmer. They were given a lift by some buying interest from some of the agricultural institutions, dealers said.

Trading volumes were thin and the yield on the benchmark No 145 JGB ended at 4.6 per cent, having moved in a range of 4.485 to 4.61 per cent. The March futures contract moved in a range of 107.54 to 107.65, and ended at 107.59 against its close of 107.58 on Friday.

The Bank of Japan said money supply shrank 0.5 per cent in November from a year earlier. This compared with a 0.6 per cent fall in October.

The figure was in line with expectations.

## Italians pay the price in post-Efim market

By Brian Bollen

ITALIAN borrowers are returning to the international syndicated loan markets, but in some cases are having to pay more for their funds as a result of the recent Efim affair.

Effim, the Italian state holding company, was put into voluntary liquidation in July, and bankers are still waiting to receive their money back.

## SYNDICATED LOANS

Italian borrowers were absent from the international syndicated loans market while bankers lobbied the Italian authorities for a commitment to repay Efim's debts in full.

The Italian authorities eventually agreed to repay the loans in full.

However, some Italian bor-

rowers who recently launched syndicated credits have found they are paying double what they would have paid before the Efim affair.

In addition, bankers claim the Efim affair has forced them to examine Italian companies' balance sheets more closely. They expect only the top tier of Italian borrowers to participate in the syndicated loans market, in spite of the fact that a number of Italian names have heavy borrowing requirements.

The market is still struggling to find the proper pricing level. Monte dei Paschi di Siena (MPS) attracted some attention last week with an Ecu50m, 10-year facility for its mortgage lending subsidiary, Monte Paschi Fondiario e Operi Pubbliche.

Led by Hill Samuel, Bayerische Landesbank, Italian International Bank and Monte dei Paschi, the deal carries a

margin of 52 basis points over the London interbank offered rate (Libor) for the first five years, rising to 57 basis points over Libor thereafter.

The pricing was described as aggressive by some bankers. A similar deal for MPS, signed in January this year, started at 47.5 basis points over Libor for five years, rising to 50 basis points for the final five years.

The pricing on its latest facility, arranged by Chase Manhattan, was dictated by the borrower's recent Ecu50m five-year floating-rate note issue.

That offered investors 7.6 basis points over Libor and a put option every six months in an attempt to overcome fears about investing in Italy.

and no beneficial owner. By comparison, a recently completed \$7.5m 2½-year loan for Isveiner, the state-owned development bank for southern Italy, carried a margin of 50 basis points over Libor and offered front-end fees of up to 60 basis points for a more generous all-in yield of around 70 basis points.

Before the Efim affair the margins that Isveiner was paying were lower though on a rising trend. At the end of 1990, for example, it was paying 26 to 27 basis points over Libor for seven-year money.

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In spite of the short maturity and generous yield, the loan was not a success. The syndicate is complete, but only one of the six banks joining Chase is not Italian.

Bankers warn against reading too much into the success of Fiat's recent five-year revolving credit, which was increased to \$600m from the original \$500m.

Vattenfall, the Swedish electricity producer and distributor, announced its debut in the international capital markets with a \$750m multi-currency Eurocommercial paper programme established through Swiss Bem Corp, the arranger.

SECI is joined as a dealer by Deutsche Bank, Lehman Brothers, JP Morgan and Salomon Brothers.

Funds are described as being mainly for working capital, bridge financing and liquidity reserve purposes.

## Nomura takes punitive action

By Enrico Torazzino in Tokyo

NOMURA Securities, Japan's largest stock broker, announced punitive measures for its top executives over the company's questionable sales of asset-backed securities to retail investors.

Mr Hideo Sakamaki, president, will receive a 20 per cent salary cut, and Mr Tadashi Takubo, senior managing director, faces a 10 per cent pay cut, both effective for one year. Mr Atsushi Saito, who headed the international sales unit, was demoted from senior managing director to managing director.

Nomura said it received a written warning from the ministry of finance last week, for

breaching industry regulations, which require brokers to warn investors of risks involved in investment products.

Nomura last month admitted it had failed to warn retail investors, when selling its US real estate-backed bonds. The broker has compensated Dm3bn (\$185m) to more than 10,000 clients who had incurred losses on the securities.

The consensus view is that this would make it more marketable to investors," said Mr Kenneth Lay, the bank's director of financial operations.

The bank plans to use the global structure for all future large transactions, whatever the pattern of international demand at the time of issue, said Mr Lay.

Now halfway through its fiscal year, the bank is reviewing its borrowing programme for 1992-93.

Of the original \$1.35bn target, about \$750m-equivalent has been raised.

Landeskreditbank Baden-Württemberg (LKB) has established a \$1bn Euro medium-term note programme as part of its plans to increase its borrowing on the international capital markets.

The bank, which has an explicit Baden-Württemberg state guarantee and a triple-A debt rating, plans to raise DM700m to DM800m internationally in 1993, up from Dm500m of these in 1992.

Morgan Grenfell, the UK merchant bank, has created two tranches of debt based on Brazilian IDU bonds, with a total face value of \$100m. The bonds trade at about 90 per cent of their value.

Morgan is selling \$35m of senior notes, based directly on IDU bonds, and \$35m of junior notes, geared instruments which give about three times the exposure to the bonds than would be gained by investing directly.

The bank is considering including a feature allowing the dollar bonds to be stripped of their coupons, which would then be sold as a separate series of zero-coupon issues.

"This will account for about

half its total borrowing requirements of DM15bn to DM16bn, with the rest being

## World Bank plans two global issues in the new year

By Brian Bollen

THE World Bank is planning two global bond issues in the first few weeks of 1993. The bank is looking at the 30-year end of the yield curve for its next global US dollar issue, early in the new year, said Ms Jessica Einhorn, the bank's treasurer, probably to raise a maximum of \$1.5bn.

LKB also regards French francs and Euroyen as currencies where it should borrow at least once, and does not rule out further issues in currencies where cheap funds are available, in addition to its strategic programme. A trip to the same market for around Y25bn is lightly pencilled in.

The Euro-MTN programme allows for the issue of paper in a wide range of currencies with maturities between one month and 30 years and was arranged by Merrill Lynch International. There are nine other banks acting as dealers in addition to Merrill Lynch, including three from France.

LKB's preferred minimum maturity under the programme will be two years, and the bulk of borrowing under the programme will be in the five to 10-year range, Ms Foss-Olsson said. The programme will also be used to make small, opportunistic Eurobond issues and possibly for longer term subordinated debt.

It does not exclude setting up a global programme in the next two to three years, but feels that its borrowing needs are not large enough, and prefers to keep its Eurobond and Yankee bond programmes separate.

LKB expects to sign in February a \$750m US MTN programme, which it plans to use for longer maturities. That programme is being arranged by Morgan Stanley, which will be joined as a dealer by Merrill Lynch, JP Morgan and Salomon Brothers.

The Japanese Ministry of Finance is likely to lower the minimum credit rating for corporate issues of straight and warrant bonds, to BBB from the current A, further broadening the pool of potential issuers, Reuters reports.

## Fund based on Brazilian debt

By Richard Waters

THE range of structured funds aimed at investors who want a guaranteed return on Latin American debt has been expanded this week by what is thought to be the first bond on Brazilian debt instruments.

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## MARKET STATISTICS

RISES AND FALLS YESTERDAY		TODAY		SOME	



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Bank plan  
global issues  
new year

Shares rally as rationalisation programme continues

## Lasmo cuts N Sea holdings

By Deborah Hargreaves

**LASMO**, the independent oil and gas exploration company, announced the sale of \$145.5m of assets in the North Sea and Indonesia yesterday, taking the value of disposals this year to \$1.5bn (£880m).

The company agreed to sell its 8.52 per cent interest in the T-block fields in the North Sea to a subsidiary of Murphy Oil Corporation in the US for \$100m.

It also sold other smaller interests in the North Sea and Indonesia as part of a programme of rationalising its asset portfolio and selling off many of the peripheral developments it acquired with the takeover of Ultramar a year ago.

The company indicated yesterday that it will continue its disposal plans next year when

it expects to achieve sales of more than \$150m.

Lasmo sold off Ultramar's downstream refining interests in North America earlier this year for \$1.13bn.

Mr Chris Greenstreet, Lasmo's chairman, said the latest asset disposals will reduce the company's debt-to-equity ratio by some 10 per cent.

The company's shares were stronger yesterday as the City renewed its hopes that Lasmo would cut its dividend in spite of weak oil prices and high-capital expenditure. The shares rose 9p to 151p.

Mr Greenstreet said the company will cut its capital expenditure by 35 per cent next year from £132m to £90m against a background of weak oil prices.

Lasmo will also slash its development spending from £250m to £240m.

The oil price is at its lowest for 20 years and all our exploration and production and development projects have to meet low oil price criteria or we just won't do them," Mr Greenstreet said.

Lasmo has built in a price of \$19.50 per barrel for an average oil price on which to base its plan next year.

Lasmo shares have been extremely weak in recent months as the City became concerned about this year's uncovered dividend and persistent rumours about problems the company had uncovered at Ultramar.

But Mr Steve Turner at Smith New Court expects oil production at the company to grow by 40 per cent up to 1996: "which means the company can grow out of



Lasmo's Chris Greenstreet

its financial difficulties," he said.

Lasmo says its oil output will increase from 165,000 barrels a day (b/d) to 190,000 b/d next year.

## Shandwick granted new facilities

By Richard Gourley

Bankers to Shandwick, one of the world's largest public relations agencies, have agreed to extend facilities to the company until the end of January 1993.

Mr John Huckle, Shandwick finance director, said the early renewal of the facility, which was due to expire next March, provided a "positive" atmosphere for the group's recovery.

The facility, amounts to £25m at current exchange rates in sterling and foreign currencies.

Shandwick's shares price collapsed from 145p a year ago after the group severely disappointed with its results and breached some of its banking covenants.

Yesterday the shares recovered 11p to close at 94p.

Mr Huckle said Shandwick had been able to prove that cash flow was stronger than previously expected.

## Culver offer for DG Durham

By Angus Foster

**CULVER** Holdings, which was formed to make a recommended offer for Wyndham Group in July last year, is to buy the operating subsidiaries of DG Durham, the insurance group whose shares were suspended on the USM in October.

Culver will also make an offer of one new Culver share for every five Durham shares. The offer, equivalent to 0.8p per Durham share, values the whole company at £160,000.

However, because Culver does not want to be liable for Durham's borrowings of £1.4m or certain outstanding legal claims against the company.

Culver will pay up to

£262,000 for Durham's operating subsidiaries, which include Accident & General, a travel insurance broker. Culver, which owns Honda and BMW franchises, intends to inject the subsidiaries into a new insurance division.

Before the proposals were announced, Durham had been unable to file its accounts because its bankers, Barclays, refused to confirm the availability of continued facilities. The accounts were filed yesterday, showing a pre-tax loss of £4.29m in the 15 months to March 31.

Durham's shares are due to resume trading on the USM today. They closed at 4p before suspension.

## High-Point cuts debt by disposal

High-Point is reducing net debt by £1.7m through the sale of Transportation Planning Associates to Oscar Faber.

Consideration is £350,000 cash, and the discharge by Oscar Faber of all TPA's debts amounting to £1m in the year

to May 31. TPA incurred a pre-tax loss of £281,000.

The sale is in line with the policy of disposing of businesses outside mainstream activities and follows the sale of Rendel Science & Environment in October.

Projections show a continued breach of covenants on borrowing facilities, and the loan facilities are technically repayable on demand.

The board believes that trading for the current year will improve over last time.

## Regrouped and ready for the fray

Robert Peston on NatWest's investment banking arm

**N**ATIONAL WESTMINSTER Bank's history in investment banking has been littered with disappointed hopes.

Since the London stock market was deregulated in 1986, it has been embroiled in two financial scandals, it has consistently made losses or poor financial returns and a series of senior executives have quit.

However, Mr Martin Owen believes the cause has been lifted. In June he became chief executive of NatWest Markets, which is a new division of NatWest combining its investment bank with that part of the commercial bank serving big companies.

"All of NatWest Market's businesses are forecast to be in profit in 1993, even after full absorption of costs," he said in his first interview since taking the helm.

The aim is for the business as a whole to make pre-tax profits equal to a 14 per cent return on capital, in addition to the risk-free return on the capital. He said that means it is intended to make between 16 per cent and 17.5 per cent in total.

His confidence stems from the six months review of the businesses which he has recently completed. Nonetheless, the

challenge he has set himself should not be underestimated.

If NatWest was brave — some would say foolhardy — to enter securities trading in the first place in 1986, it is now being even braver by integrating its securities and investment banking activities with its lending activities.

In the process, it has created a huge new hybrid institution, with capital of £3bn and assets (loans and securities) of £25bn.

By contrast, its main UK rival, Barclays, has combined foreign exchange and treasury operations with its investment bank, Barclays de Zoete Wedd, but halted at including corporate lending in the new division.

Lending bankers are widely regarded in the City of London as undesirable benefactors for the more highly paid — and some would also say "more highly strung" — investment bankers. Institutions attempting to integrate them have typically faced difficulties because they have different business time horizons (the investment bankers generally have a short-term dealing mentality).

Nonetheless, NatWest Markets has appointed 40 senior managers — called service originators — to talk to corporate clients about the full range of lending, securities and investment management

products. These clients make up 80 per cent of the UK's 300 biggest companies.

In the process of merging the commercial banking and investment banking operations, certain overlaps have been identified. So in the next few months a couple of hundred jobs will go from NatWest Market's current tally of 5,000.

Last week, 50 jobs were lost in the global custody — or share registration — operations in Bristol and 70 people are going because of the decision to give up a seat on the Tokyo Stock Exchange.

**T**he review has also involved an element of "rebranding", at a cost of less than £500,000. A small design company, Ingleson Thomas, has invented a new logo, incorporating the initials, NWM.

In addition, County NatWest Ventures' name is being changed to NatWest Ventures, to match the name change of the equities trading operation.

Mr Owen has also belatedly recognised the value of the name, Wood Mackenzie, which is the name of a broker it acquired after Big Bang. Its corporate stockbroking business, providing advice to companies on share issues, is being renamed NatWest Wood Mackenzie.

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## COMPANY NEWS: UK

# Sweet smell of success from the right product mix

Matthew Curtin looks at Thorntons' strategy for overcoming seasonal sales variations

**T**HE CHRISTMAS rush has special meaning for Thorntons because the chocolate maker and retailer derives nearly a third of its yearly turnover from Yuletide sales.

A box of Thorntons' Continental chocolates has a shelf-life of three weeks, an indication of the disaster lurking if the group does not judge the Christmas market accurately.

Thorntons' dependence on seasonal business is exaggerated by the fact that another 25 per cent of turnover comes at Easter, Mother's Day and Valentine's Day.

Turnover for the year to end-June amounted to £24.3m. Seasonal factors are aggravated by the group's susceptibility to the weather, which if bad keeps people off the streets and away from Thorntons' champagne truffles, hazelnut pralines and special toffee.

Mr John Thornton, chairman, is one person who is not dreaming of a white Christmas. Christmas sales will be strong, he says, "as long as it doesn't snow".

The group earns three quarters of its revenue from Thorntons' 385 shops and franchises on Britain's high streets. They have to woo pedestrian traffic which has declined in recent years because of the recession and the move away from high street retailing to superstores.

## Fletcher King shows 34% slide

**FLETCHER KING**, the commercial estate agency and management concern, suffered further from the deterioration in the economy and property market in the six months ended October 31 1992.

Mr David Fletcher, chairman, said the company had done well to hold the decline in turnover to under 6 per cent, at £2.63m against £2.68m. The pre-tax profit, however, tumbled 34 per cent, from £10.6m to £7.0m.

The volume of transactions

Thorntons' sensitivity to these factors was amply demonstrated in the last financial year.

Mr Thornton attributes some of the blame for a disappointing 23 per cent fall in pre-tax profit - from £11.9m to £9.2m - to unusually hot weather in May and June.

"People don't buy chocolate when it's 80 degrees," he says.

The company was also hit by its decision not to absorb the VAT increase. It tried to push up volume to compensate but failed. In addition to the general recessionary climate, high street rents increased and Easter sales were upset by the general election in April.

Thorntons' growth and profitability in the 1990s will depend on the success of the different strategies it has undertaken to cope with the idiosyncrasies of the UK chocolate business, not only at Christmas.

Mr Thornton says the group is striving to improve the way it manages stock to ensure "stock does end up in the right place at the right time". It recently installed a computerised stock accounting system whereby shop staff input sales information into hand-held terminals connected to Thorntons' main factory near Derby.

The group is also planning to introduce electronic point of sales scanning equipment, to

provide immediately accurate pricing and stock taking by reading product bar-codes, in the near future.

Thorntons has techniques of its own for combating the Christmas sales onslaught. It aims to sell out of its specialty Christmas products well before December 25, relying them on seasonally packaged chocolates and "seasonalised" products.

The latter are ordinary Thorntons ranges which can be taken out of their Christmas wrapping for sale in the New Year without losing their freshness.

Mr Thornton adds that sales should be overestimated, product can be held back at the factory where it will last longer in cold storage.

**G**auging the progress of Christmas sales is difficult but initial indications are that response has been good to this year's Christmas advertising campaign. The relaunch of Thornton's Continental chocolate boxes lifted sales, and the launch of the Select collection in the autumn added 6 per cent to turnover at the 150 shops at which it is available.

He says this recession has proved particularly difficult because of the erosion of high street trade, which had held up well in previous downturns. Outside of Christmas and

Easter, Thorntons relies on impulse buying from passers-by, and their numbers are falling.

The group has met this challenge in part by expanding its commercial operations - supplying chocolates and ice-cream to supermarkets, including Marks and Spencer, Sainsbury and Boots.

These sales are approaching a fifth of overall turnover, and increased more than 50 per cent to £14.8m last year.

The group broadened the variety of chocolate products to suit supermarket shelves, and stepped up its premium ice-cream business. The value of the UK premium brand ice-cream market has doubled to about £250m in five years, of which Thorntons had a 7 per cent share in mid-1992, after New England (10 per cent) and Grand-Metropolitan's Haagen-Dazs (20 per cent).

However, higher ice-cream sales in the hot weather in May and June were not enough to offset the fall in higher-value chocolate sales.

Progress has been more disappointing with regard to the group's attempt to break into the European market. Thorntons bought Gartner, a specialist Belgian chocolate maker, in 1988 but its real push came with the purchase of French confectioners Sogeco and La Nouvelle de Conforse in 1989.

The appeal of the French acquisitions was the established brand names which came with them - particularly the well-known Martial - and the different market mix.

Mr Thornton says 80 per cent of its UK sales are chocolate and 17 per cent toffee. In contrast, the French market is divided equally between chocolate, ice-cream, sugared almonds - traditional fare at weddings - and sugar confectionery, providing a different weather balance.

However, he admits re-organising the French businesses and returning them to profit has taken longer than the group expected, not least because of the different working and sweet-eating cultures.

Thorntons (France) contributed a loss of £750,000 last year, down from £280,000 a year earlier. But comparisons with the UK business are not easy because French factories supply UK stores and vice-versa. Central overheads are still too high in relation to the number of shops Thorntons has, but it is about to accelerate the expansion of its network of 58 Martial outlets this year.

Mr Thornton says the group is investigating the establishment of a retailing presence in a second country on the Continent, examining the options in Belgium, Germany and the Netherlands.

## NEWS DIGEST



A hostage to the weather: John Thornton hopes the snow will hold off until after Christmas

the improvement reflected sterling's weakness relative to the yen.

Gross income in the period came to £125,000 and earnings worked through at 0.51p.

Inchinnan, Scotland, where customers include many of the leading blue chip original equipment makers in information technology, TV, domestic appliances, car parts and leisure goods.

## Victoria Carpet falls to £227,000

Pre-tax profit of Victoria Carpet Holdings fell from £283,000 to £227,000 for the six months ended September 30. Turnover declined from £17.1m to £16.37m.

The results reflected the recession, and in particular the sharp downturn in the housing market.

Earnings dropped to 2.03p (8.48p) per share.

## EIS pays £3.7m for Silleck Mouldings

**EIS** Group, the specialist engineer, is paying £3.7m cash for the business and certain assets of Silleck Mouldings from the receivers.

Silleck is a high quality technical plastics moulder, and its business is entirely complementary to the EIS subsidiary Davall Moulded Gears and MGC.

EIS has bought the facilities in Kegscliffe, Cleveland, and (8.48p) per share.

## FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Monday, December 21, 1992. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

COUNTRY	£ STG	US \$	D-MARK	YEN X 1000	COUNTRY	£ STG	US \$	D-MARK	YEN X 1000	COUNTRY	£ STG	US \$	D-MARK	YEN X 1000
Afghanistan (Afghan)	99.25	63.4367	40.4689	51.6254	Greece (Greek)	13.679	8.7453	5.5775	7.1152	Pakistan (Pak, Rupee)	39.624	25.5199	14.2397	20.7037
Albania (Lek)	172.25	31.9558	14.0201	224.982	Germany (D-Mark)	2.4525	1.67475	234.1	1.5645	Panama (Balboa)	1.5645	1	0.4375	0.1817
Angola (Pataca)	8.3625	5.3579	3.4179	4.3662	Malta (Lira)	74.975	56.775	324.99	8.5201	Paraguay (New Guinean)	1.5645	1	0.4377	0.0807
Angola (Sp. Pataca)	173.45	11.0564	70.7237	90.221	Gibraltar (Pound)	1.00	0.6391	4.4077	16.9505	Peru (New Sol)	2.55	1.6298	1.0397	1.3263
Angola (Yuan)	76.17	560.023	387.256	453.745	Greece (Drachma)	9.275	6.2082	132.675	3.4207	Philippines (Peso)	39.60	24.5724	20.078	
Angola (Yuan)	4.23	26.025	17.749	22.074	Grenada (Grenadine)	8.425	5.7107	7.7207	4.3602	Portugal (Escudo)	1.00	0.6391	0.4077	0.5201
Angola (Yuan)	1.305	1.305	1.305	1.305	Grenada (Pound)	8.3571	5.5417	10.7075	4.3602	Poland (Zloty)	241.64	154.537	90.1529	125.07
Angola (Yuan)	2.8013	1.7905	1.1422	1.4571	Greece (Drachma)	127.75	82.547	518.34	661.236	Portugal (Escudo)	221.10	141.325	90.1529	115.007
Angola (Yuan)	2.2010	1.1422	0.7771	0.9209	Greece (Drachma)	127.75	82.547	518.34	661.236	Portugal (Escudo)	1.5645	1	0.6391	0.1817
Angola (Yuan)	1.7045	1.1422	0.7771	0.9209	Greece (Drachma)	127.75	82.547	518.34	661.236	Portugal (Escudo)	1.5645	1	0.6391	0.1817
Angola (Yuan)	221.10	141.325	90.1529	115.007	Greece (Drachma)	127.75	82.547	518.34	661.236	Portugal (Escudo)	1.5645	1	0.6391	0.1817
Angola (Yuan)	1.3645	0.7771	0.5379	0.6137	Greece (Drachma)	127.75	82.547	518.34	661.236	Portugal (Escudo)	1.5645	1	0.6391	0.1817
Angola (Yuan)	0.5916	0.3515	0.2345	0.2981	Greece (Drachma)	127.75	82.547	518.34	661.236	Portugal (Escudo)	1.5645	1	0.6391	0.1817
Angola (Yuan)	6.1213	3.9213	2.5459	3.2459	Greece (Drachma)	127.75	82.547	518.34	661.236	Portugal (Escudo)	1.5645	1	0.6391	0.1817
Angola (Yuan)	5.1477	3.2113	2.0113	2.5123	Greece (Drachma)	127.75	82.547	518.34	661.236	Portugal (Escudo)	1.5645	1	0.6391	0.1817
Angola (Yuan)	3.11	2.0008	1.3783	1.6263	Greece (Drachma)	127.75	82.547	518.34	661.236	Portugal (Escudo)	1.5645	1	0.6391	0.1817
Angola (Yuan)	419.13	267.9	170.899	218.033	Greece (Drachma)	127.75	82.547	518.34	661.236	Portugal (Escudo)	1.5645	1	0.6391	0.1817
Angola (Yuan)	419.13	267.9	170.899	218.033	Greece (Drachma)	127.75	82.547	518.34	661.236	Portugal (Escudo)	1.5645	1	0.6391	0.1817
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## COMMODITIES AND AGRICULTURE

## Coffee prices surge to fresh 13-month highs

By David Blackwell

WORLD COFFEE prices surged yesterday as New York's March arabica contract pushed decisively through the 80 cents a lb barrier in heavy early trading. Late yesterday the March contract was trading at 81.75 cents a lb, more than 2 cents ahead, with some observers looking for 85 cents ahead of the Christmas break. In London, the March robusta contract closed at \$1,067 a tonne -

a 13-month peak.

Sentiment has turned bullish in the coffee markets on expectations of a lower crop in Brazil and a tightness in Colombian exports. Brazilian exports for 1992 are expected to be down 17 per cent at 16.3m bags (60 kg cent), and to fall further to 14.4m bags next year.

However, strong resistance to the 80 cents barrier halted a recent run of prices. Once that level was breached, New York commission houses started

buying heavily. "There has been no sign of origin selling today," said one London trader who would be "very surprised" if the New York market fell back below 80 cents.

Ms Judith Ganes, analyst with Merrill Lynch in New York, said the market had made a "very strong, very orderly move" through an important psychological barrier. "We could begin to see this market really pick up momentum," she added.

## Iranian call for Opec output cut gives oil market brief fillip

By Deborah Hargreaves

OIL PRICES edged upwards yesterday in light trading in the run-up to Christmas, only to slip back again later in the day to close unchanged on the day. North Sea Brent crude for February delivery was at \$16.55 a barrel.

Prices got a brief fillip early in the day from reports in the Middle East Economic Survey, which quoted Mr Gholamreza Aqazadeh, Iran's oil minister, calling for a 2 per cent cut in output by the Organisation of Petroleum Exporting Countries.

A 2 per cent cut in production would take Opec's ceiling

to 24.08m barrels a day from its present level of 24.58m b/d. But many market traders are sceptical that members have even implemented the cutbacks required under their latest agreement.

Traders at one international oil company said there was little physical evidence of Opec cutbacks.

"Iran is talking up the oil price," said Mr Faried Mohammadi at the Petroleum Finance Company in Washington. "I can't see them getting anyone to agree to a meeting before February".

Oil prices have found some support in the past week after being extremely weak since

October, but traders believe that, if Opec members fail to cut their production in the New Year, prices will continue to slide.

● Russia and Kazakhstan are looking at plans to join together energy producing states from the former Soviet Union in a "mini Opec", the Reuter news agency reported yesterday. The agreement was reached at the weekend in talks between Mr Viktor Chernomyrdin, Russian prime minister and Mr Nursultan Nazarbayev, Kazakhstan's president.

Russia and Kazakhstan were reported last month to be interested in joining Opec.

## Guarded welcome for fish deal

By James Buxton, Scottish Correspondent

FISHERMEN ARE giving a guarded welcome to the deal on fish quota and fishing regulation for next year which the European Community fisheries council agreed on Sunday.

For British fishermen in the North Sea the agreement means a near doubling of the quota of haddock, while European Commission plans to impose a 90-day tie-up on British were rejected.

Mr Bob Allen, chief executive of the Scottish Fishermen's Federation, said: "We congratulate the ministers on getting the EC tie-up scheme out of the picture but we do not accept the [British] government's approach".

The 82 per cent increase in the British North Sea haddock quota from 43,640 tonnes to 77,820 tonnes was welcomed because of the value of this catch to fishermen. Haddock stocks have recovered substantially after two bad years.

Herring catches in the North

Sea will remain about the same, as will cod allowances.

Mr John Gummer, the agriculture minister, hailed the outcome of the fisheries council as "a great victory for the countries of Europe over rigid centralised bureaucracy". This was because the ministers, over whom he presided, had rejected the commission proposal to operate a blanket 190-day ban on fishing by British boats.

Instead Britain will attempt to regulate its fishing effort through the newly-passed Sea Fish (Conservation) Act, which gives the government power to restrict the number of days a boat spends at sea by relating its activity to its performance in 1991.

Fishermen will be given fishing days to match their days at sea in 1991 and new allowances will take into account days at sea spent servicing oil rigs or carrying out non-fishing work. They will not be subject to having to spend consecutive days in port.

The government believes

this will ensure access to fishing is allocated fairly and that the supply of fish to the market will be more even, avoiding the gluts which led to sharp price falls this year.

But the fishermen say they will continue their fight against the provisions of the act. "We will continue to wage war on the idea of limiting days at sea," Mr Allen said.

The fishermen still say they would prefer a much larger decommissioning scheme than the one planned by the government, which involves spending £25m over three years.

Commenting on fishermen's reactions, Mr Gummer said in Brussels: "This agreement means that the industry can continue to be structured so that fishermen's incomes continue to keep ahead of inflation."

"We have to regulate the industry for conservation reasons. I am very aware that a previously unregulated industry is now being restructured and, in 1995, are limited by the fact that they are held in Moscow."

What they were doing mostly in the US was talking - on radio and television, to newspapers, congressmen and other farmers - about the need to

## Russia to revamp diamond sector

By Leyla Boultton in Moscow

THE RUSSIAN parliament yesterday approved a blueprint for reorganising the country's diamond industry that could cause further damage to the country's already troubled relationship with the De Beers cartel.

Among other things, the blueprint foresees the creation of a Federal Diamond Centre which would give parliament ultimate control over the diamond industry, including the country's international dealings.

Mr Leonid Gurevich, the deputy who steered the project through parliament, has frequently complained about Russia's arrangements with De Beers, which allows it to sell only 5 per cent of its rough diamonds independently of De Beers. He has also said that the independent sales, stipulated by an agreement that expires in 1995, are limited by the fact

that they are held in Moscow. "We are on a journey to improve communication and understanding," said Mr Michel Pierre of the France Confederation Paysanne. With farmers worldwide caught in a downward spiral of lower prices and growing bankruptcies, "it is necessary to do something".

What they were doing mostly in the US was talking - on radio and television, to newspapers, congressmen and other farmers - about the need to

## Mr Boardman hopes for a season to be jolly

Britain's only professional grower finds the holly business profitable but risky



By David Richardson

LONG BEFORE the word diversification had any obvious relevance to farming, a young friend of mine decided he would earn a bit of extra Christmas income from selling sprigs of holly from the trees in the hedge rows on his farm. He had cashed in on them modestly before when he had allowed gypsies to trim his trees for a few pound notes. But this time, he decided he would retail his crop in the local town and maximise his returns.

Previous experience had taught him that the berries on his holly trees were particularly attractive to hungry birds. So, to deny them the opportunity of ruining his enterprise by eating his profits, he went out with his pruning shears while the trees were full of red berries in early November.

It happened to be a very good year and he was thrilled at the quantity of full-berried holly he was able to cut. But there is no market for the stuff until a couple of weeks before Christmas, so to protect it against predatory birds he carefully carted it all down into the cellar of his old farmhouse.

For the following few chilly weeks he took enormous pleasure in watching hordes of songbirds fluttering around his neighbours' holly trees. Every berry they ate, he thought, would increase the value of his cellarful of perfection. Indeed he spent many winter evenings calculating the size of the windfall that would be his and

working out how to spend it. Eventually, in the middle of December, he judged the time was right to bring up the holly and make a killing on the market. But when he went to collect it from its hiding place he discovered to his horror that while he may have stopped the birds from eating his berries he had forgotten about the mice in his cellar. They had clearly enjoyed an early Christmas dinner and scoffed the lot.

Last week I visited a professional holly grower. Indeed he claims to be the only one in Britain. His holly trees were an imaginative gift, in 1988, from his late father. He has over 1,000 of them on 3 acres of his 200-acre (80-hectare) fruit and arable farm and he can identify and name in excess of 100 different holly species that are growing there.

His name is Peter Boardman and his farm overlooks the valley of the Ant at How Hill, one of the most beautiful spots in the Norfolk Broads. Throughout his life he has studied holly in Britain and abroad. He has propagated dozen of different varieties, both the plain green-leaved and variegated, and many imported from other countries in an experimental corner of his farm near the house. He talks knowledgeably about them; about the need for a few male, non-berry bearing trees in a plantation to pollinate the females, which are the ones with berries, and the fact that it takes 15 years for a holly tree to produce a viable amount of holly to cut and market. Even then there is no guarantee that the tree will produce a full-berried crop each year.

He too has to cut his vulnerable holly early to avoid problems with hungry birds. But careful observation over many years has shown that only a few varieties are attractive to them before Christmas, so these are always cut first. And Mr Boardman's professional way to cut holly and keep it fresh and bright until the market is ready for it is in a sealed, mouse-free cold store.

Once Christmas spirit begins to flow, the red-berried sprigs are brought out, packed in cardboard boxes (of the type usually used for chrysanthemums) and sent off to wholesale markets around the country. Many go to the New Covent Garden market at Nine Elms in London and to the new Spitalfields market. Each box holds about 9 lb of holly in a good year. That is to say when there are plenty of berries, for the wood and the leaves, for which they are far heavier than the wood and the leaves. Mr Boardman expects to receive some

thing over £1 a lb from the wholesalers and hopes to harvest a crop of about 1 tonne an acre.

But where does the compulsion to bring expensive, prickly vegetation into our houses at Christmas time originate?

Apparently it comes from a mixture of pagan and Christian traditions and dates back, at least, to the druids.

They believed its evergreen characteristic meant that the sun never deserted the holly tree and that it was a sacred plant. It was therefore their custom to decorate their houses with holly so that woodland spirits might take refuge in it from the rigours of winter.

On the other hand, some say that holly is a corruption of a Holly in Christian terms. Moreover the German word for holly is Christstern and it is symbolic of the crown of thorns worn by Jesus at Calvary. The berries, the legend goes, take their red colour from Christ's blood.

Some of the superstitions associated with holly, however, are rather more secular. For instance, in some parts of England and Germany it is believed that if rough, prickly holly is brought into a family house the husband will dominate the home for the year ahead. If the holly has smooth leaves and few prickles, however, the wife will rule.

Inevitably holly is claimed to have medicinal properties. "A dozen ripe but undried berries eaten in the morning," an ancient herbal states, "will bring a gross return of well over £2,000 an acre seems attractive. But as Mr Boardman puts out, it is high risk. For some years there are no berries and therefore no sales. It is very labour-intensive and the prickles make cutting rather uncomfortable work. The market is entirely seasonal and a very short season at that and there is a 15 year wait, following planting, before there is any return at all."

His greatest competition comes from what I will politely call itinerant entrepreneurs, who strip and often damage trees, sometimes with permission and sometimes without, in order to make a fast buck. But the fact that he alone in the UK has a professional holly garden, and that a small one, is eloquent testimony to the fact that there is not enough money in it to make it a reliable farm diversification.

expel wind and is good for colic". And American Indians were said to make a kind of purgative tea with the berries.

Even more horrific to contemplate was the recommendation that to be soundly thrashed with holly branches was the finest possible cure for chilblains. At least, I suspect, it would stop a sufferer complaining about them ever again.

These days medicinal markets do not feature in Peter Boardman's budgets. He restricts his holly sales to the Christmas period for harmless commemorative wreaths and decoration. But is it profitable?

On the face of it a potential gross return of well over £2,000 an acre seems attractive. But as Mr Boardman puts out, it is high risk. For some years there are no berries and therefore no sales. It is very labour-intensive and the prickles make cutting rather uncomfortable work. The market is entirely seasonal and a very short season at that and there is a 15 year wait, following planting, before there is any return at all."

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## French seek US allies against Gatt

By Nancy Dunnin in Washington

WHILE THE US and European Community governments find themselves often locked in conflict over agriculture, a group of European farmers visiting in Washington last week described a relationship with many American farmers that was warm, supportive and united against farm trade reforms proposed in the General Agreement on Tariffs and Trade.

"We think the European consumer, when he pays for a piece of butter, he has to pay this level for the nutrient butter and the rest for maintaining rural society," he said. "But if this butter is sold to Africa, this part - maintaining rural life - it has not to be paid by Africa."

It was little noticed that when French farmers launched protests against the US-EC oilseed deal, American farmers marched in their ranks. Members of the American National Family Farm Coalition last month also met in France with the newly formed SOS Paysans en Difficultes to help them organise suicide hotlines, credit counseling services and debt restructuring plans.

The French farmers returned the visit last week, accompanied by one Dutch dairyman.

Mr Alain Roux of the Federation des Producteurs de Lait gestured with a pat of butter to explain the justice of "dumping" surplus products.

"We think the European consumer, when he pays for a piece of butter, he has to pay this level for the nutrient butter and the rest for maintaining rural society," he said. "But if this butter is sold to Africa, this part - maintaining rural life - it has not to be paid by Africa."

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buy farms at a time of declining food prices.

Every continent - every group of countries - must be able to build up a kind of agriculture policy which makes possible that farmers within that area are able to get the cost of production so they are able to exist in rural life," he said. "We young farmers prefer supply management. We want decisions made in Gatt about the volume of production."

The international networking among farmers is likely to grow. Mr Mark Ritchie, who accompanied the French farmers, is organising a US chapter of the Farmers World Network, which promotes exchanges between farmers around the world.

"Our problems are increasingly global as the solutions must be global too," said Mr Ritchie. "We will have to consider the interests of the whole planet, if we want to solve problems at home."

## Chicago

SOYABEAN 5,000 bu min/cent/bushel

Close Previous High/Low

Jan 57.52 57.10 57.52 57.04

Feb 57.52 57.04 57.52 57.04

Mar 57.52 57.04 57.52 57.04

May 57.52 57.04 57.52 57.04

Jul 57.52 57.04 57.52 57.04

Aug 57.52 57.04 57.52 57.04

Sep 57.52 57.04 57.52 57.04

Oct 57.52 57.04 57.52 57.04

Nov 57.52 57.04 57.52 57.04

Dec 57.52 57.04 57.52 57.04

Jan 57.52 57.04 57.52 57.04

Feb 57.52 57.04 57.52 57.04

Mar 57.52 57.04 57.52 57.04

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Nov 57.52 57.04 57.52 57.04

Dec 57.52 57.04 57.52 57.04









## ذكر اصناف الامر

details call ( 071 ) 925 2128.

#### OTHER UK UNIT TRUSTS

24

## FT MANAGED FUNDS SERVICE

Current Unit Trust prices are available from FT Cityline. For further details call (071) 925 2128.

Unit	Price	Price + or -	Yield	Unit	Price	Price + or -	Yield	Unit	Price	Price + or -	Yield	Unit	Price	Price + or -	Yield	Unit	Price	Price + or -	Yield
Prolife Life & Pensions Ltd	100.0	-0.0	-	Reliance Mutual	104.5	-0.0	-	Scottish Mutual Assurance plc	041-248 6322	-	-	Sor Alliance Group - Conf.	040-522 3262	-	-	Target Information Group	040-522 3262	-	-
Starstruck, Keech, Carter & Gubb	0539 733733	-	-	Devon Acc Ft	167.3	-1.0	-	Frex End Dec 15	130.4	-1416.7	-	Frex Growth Fund	041-248 6322	-	-	Griffiths Flight Fit Mgrs (Gibraltar) Ltd	040-522 3262	-	-
Manager Fund and one Balanced Growth Fund	-	-	-	Equity Acc Ft	167.3	-0.0	-	Starstruck Fund	126.4	-121.9	-0.3	Global Savings Fd	041-248 6322	-	-	Griffiths Flight Fit Mgrs (Gibraltar) Ltd	040-522 3262	-	-
Life Fund	100.0	-0.0	-	Equity Acc Ft	167.3	-0.0	-	Growth Fund	194.5	-205.4	-0.2	Global Savings Fd	041-248 6322	-	-	Griffiths Flight Fit Mgrs (Gibraltar) Ltd	040-522 3262	-	-
Balanced Growth Fund	100.0	-0.0	-	Equity Acc Ft	167.3	-0.0	-	Green Fund	126.4	-121.9	-0.3	Global Savings Fd	041-248 6322	-	-	Griffiths Flight Fit Mgrs (Gibraltar) Ltd	040-522 3262	-	-
Capital Gains Fund	100.0	-0.0	-	Equity Acc Ft	167.3	-0.0	-	Green Fund	126.4	-121.9	-0.3	Global Savings Fd	041-248 6322	-	-	Griffiths Flight Fit Mgrs (Gibraltar) Ltd	040-522 3262	-	-
Property Fund	215.7	-26.1	-6.1	Equity Acc Ft	167.3	-0.0	-	Worldwide Ventures Fd	154.1	-163.4	-0.4	Global Savings Fd	041-248 6322	-	-	Griffiths Flight Fit Mgrs (Gibraltar) Ltd	040-522 3262	-	-
Energy Fund	100.0	-0.0	-	Equity Acc Ft	167.3	-0.0	-	Global Savings Fd	154.1	-163.4	-0.4	Global Savings Fd	041-248 6322	-	-	Griffiths Flight Fit Mgrs (Gibraltar) Ltd	040-522 3262	-	-
International Fund	218.0	-25.0	-6.0	Equity Acc Ft	167.3	-0.0	-	UK Smaller Cos. Fd	170.1	-179.0	-0.3	Global Savings Fd	041-248 6322	-	-	Griffiths Flight Fit Mgrs (Gibraltar) Ltd	040-522 3262	-	-
Far East Fund	147.5	-49.0	-12.0	Equity Acc Ft	167.3	-0.0	-	European Fund	272.2	-287.0	-0.2	Global Savings Fd	041-248 6322	-	-	Griffiths Flight Fit Mgrs (Gibraltar) Ltd	040-522 3262	-	-
Specialist Fund	100.0	-0.0	-	Equity Acc Ft	167.3	-0.0	-	International Fund	104.1	-109.0	-0.3	Global Savings Fd	041-248 6322	-	-	Griffiths Flight Fit Mgrs (Gibraltar) Ltd	040-522 3262	-	-
Future Fund	100.0	-0.0	-	Equity Acc Ft	167.3	-0.0	-	Japanese Fund	104.1	-109.0	-0.3	Global Savings Fd	041-248 6322	-	-	Griffiths Flight Fit Mgrs (Gibraltar) Ltd	040-522 3262	-	-
Corporate & Gilt Fund	100.0	-0.0	-	Equity Acc Ft	167.3	-0.0	-	Investment Fund	230.0	-242.0	-0.4	Global Savings Fd	041-248 6322	-	-	Griffiths Flight Fit Mgrs (Gibraltar) Ltd	040-522 3262	-	-
Corporate & Gilt Fund	100.0	-0.0	-	Equity Acc Ft	167.3	-0.0	-	Investment Fund	230.0	-242.0	-0.4	Global Savings Fd	041-248 6322	-	-	Griffiths Flight Fit Mgrs (Gibraltar) Ltd	040-522 3262	-	-
Equity Fund	100.0	-0.0	-	Equity Acc Ft	167.3	-0.0	-	Investment Fund	230.0	-242.0	-0.4	Global Savings Fd	041-248 6322	-	-	Griffiths Flight Fit Mgrs (Gibraltar) Ltd	040-522 3262	-	-
UK Equity Fund	100.0	-0.0	-	Equity Acc Ft	167.3	-0.0	-	Investment Fund	230.0	-242.0	-0.4	Global Savings Fd	041-248 6322	-	-	Griffiths Flight Fit Mgrs (Gibraltar) Ltd	040-522 3262	-	-
Recovery Fund	100.0	-0.0	-	Equity Acc Ft	167.3	-0.0	-	Investment Fund	230.0	-242.0	-0.4	Global Savings Fd	041-248 6322	-	-	Griffiths Flight Fit Mgrs (Gibraltar) Ltd	040-522 3262	-	-
Marketed Div.	100.0	-0.0	-	Equity Acc Ft	167.3	-0.0	-	Investment Fund	230.0	-242.0	-0.4	Global Savings Fd	041-248 6322	-	-	Griffiths Flight Fit Mgrs (Gibraltar) Ltd	040-522 3262	-	-
High Div. Div.	100.0	-0.0	-	Equity Acc Ft	167.3	-0.0	-	Investment Fund	230.0	-242.0	-0.4	Global Savings Fd	041-248 6322	-	-	Griffiths Flight Fit Mgrs (Gibraltar) Ltd	040-522 3262	-	-
Perf. Div. Fund	100.0	-0.0	-	Equity Acc Ft	167.3	-0.0	-	Investment Fund	230.0	-242.0	-0.4	Global Savings Fd	041-248 6322	-	-	Griffiths Flight Fit Mgrs (Gibraltar) Ltd	040-522 3262	-	-
Equity & Div. Fund	100.0	-0.0	-	Equity Acc Ft	167.3	-0.0	-	Investment Fund	230.0	-242.0	-0.4	Global Savings Fd	041-248 6322	-	-	Griffiths Flight Fit Mgrs (Gibraltar) Ltd	040-522 3262	-	-
Equity & Div. Fund	100.0	-0.0	-	Equity Acc Ft	167.3	-0.0	-	Investment Fund	230.0	-242.0	-0.4	Global Savings Fd	041-248 6322	-	-	Griffiths Flight Fit Mgrs (Gibraltar) Ltd	040-522 3262	-	-
Equity & Div. Fund	100.0	-0.0	-	Equity Acc Ft	167.3	-0.0	-	Investment Fund	230.0	-242.0	-0.4	Global Savings Fd	041-248 6322	-	-	Griffiths Flight Fit Mgrs (Gibraltar) Ltd	040-522 3262	-	-
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## ذكر أصنام الأهل

Details call (071) 925 2128.

## CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

## Franc fails to recover ground

NEITHER the US dollar nor the French franc made much headway against the D-Mark yesterday, as trading on the foreign exchanges ground to a halt in the run-up to Christmas, writes James Bitic.

After last week's dismal performance against the German currency, the French franc briefly rose above the level of FF13.41 to the D-Mark yesterday morning, as short franc positions were unwound.

However, there was a spate of selling of the French currency at around lunchtime, and the franc again fell back to a close of FF13.417, a touch weaker on the day. The market continues to believe that the franc will come under more concerted pressure in the New Year, when traders will be starting with fresh balance sheets.

The dollar gained ground against the D-Mark yesterday afternoon in Europe, rising to a peak of DM1.5705 against the German currency. The US currency was mostly moved by technical factors and there were no US economic indicators. The dollar closed at DM1.5680, more than a quarter of a pfennig stronger on the day. Traders thought that today's final figures on Third

Quarter GDP would have scant impact on the market.

Longer-term prospects for the US currency remain unclear because of lingering uncertainty about the scale of the economic upturn in the US.

Mr Jeremy Hawkins, senior economic adviser at Bank of America, also believes that dollar trading remains range-bound because of the potential impact European factors will have on the currency.

In the New Year, for example, the dollar could gain safe haven status if political problems in Russia intensify, or if there are systemic problems in the European exchange rate mechanism. But a speculative attack on the French franc could push the D-Mark's value upwards across European currencies, and, hence, against the dollar, too.

The inflation figures issued in recent days by the leading German länder do not bode well for the cut in German offi-

cial interest rates which could take the steam out of the ERM tensions. The cost of living in the German state of Bavaria climbed 0.2 per cent in the month to mid-December for a year-on-year rise of 4.0 per cent. In the year to mid-November, prices were up 1.0 per cent for all western Germany.

One other area of interest yesterday was the D-Mark/lira cross. The Italian currency continued to suffer from political uncertainties and rising expectations of a rate cut by the Bank of Italy.

The lira slid through the L900 support level in early trading, bottoming out at L903 per D-Mark from a previous close of L898. It later rose again, to close almost unchanged at L898.1.

Sterling closed slightly weaker against the D-Mark at DM2.4525 from a previous close of DM2.4500. Against the dollar, the pound closed more-or-less unchanged at \$1.5645.

Estimated volume total: Cabs 1022 Pds 1124 Previous day's open: Cabs 1022 Pds 1124

Estimated volume total: Cabs 809 Pds 820 Previous day's open: Cabs 809 Pds 820

Forward premiums and discounts apply to the US dollar

**E IN NEW YORK**

Dec 21	Latest	Previous Close
1 month	1.5481	1.5481
1 month	0.5625	0.5625
1 month	1.4614	1.4614
1 month	1.4683	1.4683

Estimated volume total: Cabs 809 Pds 820

Forward premiums and discounts apply to the US dollar

**STERLING INDEX**

Dec 21	Dec 21	Previous Close
8.30	8.30	8.295
4.00	4.00	3.993
2.00	2.00	1.993
1.00	1.00	0.993
0.50	0.50	0.494

Estimated volume total: Cabs 1022 Pds 1124

Forward premiums and discounts apply to the US dollar

**CURRENCY RATES**

Dec 21	Bank \$	Social \$	European \$	Yen
Starrett	0.8299/92		0.7495/51	
US Dollars	1.5481	1.5481	1.5481	1.5481
Canadian \$	1.5053	1.5053	1.5053	1.5053
Austrian Sch.	15.7795	15.7795	15.7795	15.7795
Belgian Franc	5.5253	5.5253	5.5253	5.5253
D-Mark	1.5481	1.5481	1.5481	1.5481
French Franc	7.75	7.75	7.75	7.75
Italian Lira	13.50	13.50	13.50	13.50
Japanese Yen	3.25	3.25	3.25	3.25
Swiss Franc	1.4614	1.4614	1.4614	1.4614
Swedish Krona	11.50	11.50	11.50	11.50
Greek Drach.	10	10	10	10
Irish Punt	0.7393/97		0.7393/97	

All bank rates refer to nominal bank discount rates.

These are quoted by the UK, Scotland and Ireland.

All SDR rates are for Dec 18

**CURRENCY MOVEMENTS**

Dec 21	Bank \$	European \$	Yen
Starrett	80.1	-2.9	
US Dollars	84.9	-1.6	
Canadian \$	84.9	-1.6	
Austrian Sch.	114.7	-3.3	
Belgian Franc	114.4	-3.0	
Swiss Franc	117.7	-1.3	
D-Mark	114.9	-1.3	
French Franc	47.71	-0.7673	
Italian Lira	13.50	13.50	
Japanese Yen	3.25	3.25	
Swiss Franc	1.4614	1.4614	
Swedish Krona	11.50	11.50	
Greek Drach.	10	10	
Irish Punt	0.7393/97		

Morgan Guaranty: **CHARTER** average

1989-1990: 1.5481/52/53/54/55/56/57/58/59

Average 1985-1990: 1.5481/52/53/54/55/56/57/58/59

All SDR rates are for Dec 18

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All SDR rates are for Dec 18

**OTHER CURRENCIES**

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Morgan Guaranty: **CHARTER** average

1989-1990: 1.5481/52/53/54/55/56/57/58/59

Average 1985-1990: 1.5481/52/53/54/55/56/57/58/59

All SDR rates are for Dec 18

**MONEY MARKETS**

## European futures fall

FRENCH FRANC futures were a touch weaker yesterday as the French currency failed to make much headway above the lows that were reached against the D-Mark last week, writes James Bitic.

Trading was extremely quiet in European cash and futures markets at the start of the Christmas week. In the sterling market, short-dated futures were priced lower on rumours that there will be no further cuts in UK base rates for some time.

UK clearing bank base lending rate 7 per cent from November 13, 1992

In the French franc futures market, the March contract fell 3 basis points to close at 90.49 after the currency failed to make much headway above the lows that were reached against the D-Mark last week, writes James Bitic.

The Bank of England forecast a shortage of £350m at the start of the day, and later revised that to a flat position. There was late assistance of £60m suggesting that there were shortages somewhere in the banking system after all. Three month money finished virtually unchanged at around 7.14 per cent.

In the cash market, German

call money edged higher on Monday in line with the decline in bank reserve levels. Traders quoted call money at 8.80-8.90 per cent, slightly higher than Friday's 8.80 per cent, and said that banks were experiencing a drain of liquidity from this month's tax payments.

Short-dated sterling futures fell sharply yesterday following Sunday newspaper reports that Mr John Major, the UK prime minister, had indicated that he was averse to any more cuts in UK base rates for the time being.

The March contract fell 10 basis points on light trading to close at 90.27, while the June contract fell more sharply, by 11 basis points, to close at 88.56.

The FT survey of city forecasters showing greater pessimism than the government in forecasting inflation over the next two years also helped to dampen sentiment.

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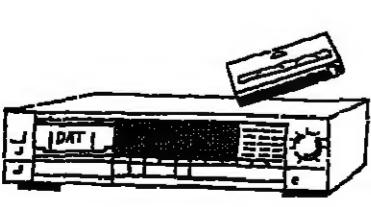
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## **NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

## **Samsung Full Remocon DAT: DT-850**



Serial Copy Management System (SCMS)  
8 Times High Oversampling with 2 DAC

 **SAMSUNG**  
Electronics

To a life that works for life.

Continued on next page



